Weekend FT

FINANCIAL TIMES

IMF drops plans for new issue of drawing rights

Moves to pump millions of dollars into the international economy through a new issue of spe-cial drawing rights, the International Monetary cial drawing rights, the international municial; Fund's reserve asset, were abandoned after develop-ing nations, which backed the plan, falled to reach agreement with the G7 industrialised countries. The IMF may instead expand arrangements under which it may borrow from industrialised countries, to include developing countries which have large central bank reserves. Page 14

Walgel plans tax changes: German finance minister Theo Waigel proposel radical changes in the country's tax structure to support the less well off and provide investment incentives. Page 14

Guinness profits at top of forecasts: UK spirits and brewing group Guinness, which returned disappointing interim results in September, reported full-year profits at tha top end of fore-casts at £915m (\$1.5hn). Page 15; Lex, Page 14; Guinness share deal helps LVMH post 80%

US and UK in air traffic stalemate: Negotiators from the US and UK have reached stalemate on how to liberalise air traffic between the two countries. Negotiators are expected to meet in Washington next month in a further attempt to

conclude a deal. Page 14 Lufthansa back in the black: German state-owned airline Lufthansa reported pre-tax prof-its of DM306m (\$218.6m), helped by falls in labour and fuel costs, following a deficit of DM53m in 1993.

Blunders that bust a bank

Exactly a month after the Baring crisis struck, FT reporters tell the full story of the errors and oversights that cost nearly £1bn (\$1.64bn) in losses— and sacrificed the independence of Britain's oldest merchant bank. Page 16, Bank consulted on futures advances, Page 15, Barings BV hearing to resume,

Ruggiero confirmed as WTO head: Former Italian trade minister Renato Ruggiero was confirmed as head of the World Trade Organisation after African countries agreed to his appointment.

Hutchison Whampon 27% ahead: Diversified Hong Kong conglomerate Hutchison Whampoa reported a 27 per cent increase in annual net profits to HK\$8bn (U\$\$1.03bn) on a 21.9 per cent rise in

turnover. Page 19 Chirac's lead stips: Jacques Chirac's lead in the French presidential race has slipped slightly, according to two opinion polls which also showed m 40 per cent the French el were still undecided about their choice. Page 2; Editorial Comment, Page 13

Gore seeks Arab support for N-treaty: US vice-president Al Gore arrived in Israel after telling Arab states that Washington wanted them to back an extension of the Nuclear Non-Proliferation Treaty despite Israel's refusal to sign it. Page 4

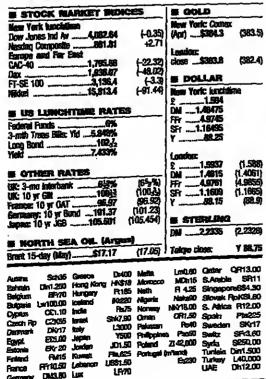
J.P. Morgan moves power to regions: US commercial bank J.P. Morgan announced a shake-up which will concentrate power in the hands of three new regional executives, countering a trend within the banking industry to centralise control Page 15

Japanese brokers forecast losses: The severity of the slump in the Japanese stock market was underlined when the country's four leading stockbrokers forecast losses before extraordinary items and tax in the financial year ending next week. Page 15

Motaligesellschaft board under fire: Metallgesellschaft chairman Kajo Neukirchen defended the German company against charges from shareholders that the US oil contracts which almost caused its collapse had been wound up in a way that sharply increased the losses. Page 18 Dresser to buy North Sea Assets: UK oil

services company North Sea Assets recommended a £19m (\$31m) cash offer from Dresser Industries, the

Dallas-based energy resources company. Page 20 Camtona to appeal against jail sentence: Manchester United football player Eric Cantona was bailed in London pending an appeal against a two week jail sentence imposed for attacking a spectator. At the hearing, the magistrate told the Frenchman that the sentence was appropriate because he was a high-profile public figure looked up to by young people. Cantona had admitted com-



Tug of war A tale of two Indonesias



Bangladesh Reform delayed by politics Survey, Page 21-24



Russia last year. However, nego-tiations had been under way on

There was surprise in the Brit-

ish camp that the order was

placed at the Idex show. The UK is currently negotiating a mutual

defence pact with the UAE and

any orders were expected to have

the UAE order since 1993.

The fight game on the ropes

Eurocopter clinches helicopter deal worth \$235m

Altered landscape

Changing the rules

in Mexico

Sikorsky and Westland miss out on contract to supply United Arab Emirates Eurocopter, the Franco-German

helicopter group owned by Aérospatiale and Daimler-Benz Aerospace, vesterday won a hardought battle to supply the United Arab Emirates with 14 anti-submarine helicopters in a deal worth \$235m. Westland of the UK, which was the show claimed that Euro-

strongly tipped to win the order with its Super Lynx helicopter, said it was disappointed, and that it showed how tough conditions were in international arms mar-

Both Westland and Sikorsky of the US had been struggling to

best Eurocopter in the closing hours of the Idex international defence exhibition in Abu Dhabi. A flurry of last-minute offers meant that a decision was postponed on Wednesday. Several defence executives at

The Eurocopter deal is to upgrade five of its Cougar army

copter had sold the helicopters at

a loss to secure the business.

However, a Eurocopter spokes-man said: "It is absolutely not

helicopters, already owned by the UAE, to give them anti-submarine capability, and to supply the Westland bid. seven new Panther anti-sub rine warfare helicopters. Both will carry missiles made by

Heavyweight political lobbying had backed both the British and US bids. On Wednesday Mr Wilham Perry, the US defence secre-tary, visited the exhibition and made a point of stopping at the Sikorsky stand. Earlier in the week Mr Roger Freeman, the UK

The helicopter contract had originally been estimated to be

worth between \$300m and \$350m, and all sides acknowledged that the eventual deal at \$235m was very tightly priced. "This was an extremely tough

gotiation," said a spokesman for Euroconter A Westland spokesman said:

"Conditions are very tough at present and there is a level below

been held up until that had been signed. One British official said which it does not make sense to do business."
Interest in anti-submarine warbefore the announcement that, "we do not expect decisions to be made which would affect our fare has increased markedly in the Gulf since Iran bought two Kilo-class diesel submarines from chances until the agreement is

signed". One exhibitor said: "Business is tough. A few years ago some of the companies here would not have even bothered to bid for some of these small orders."

Arms build-up gives Gulf states

Ministers acknowledge growing inability to resolve their differences

Kozyrev says US 'honeymoon' is over

By Frances Williams in Geneva

Mr Warren Christopher, US secretary of state, and his Russian counterpart, Mr Andrei Kozyrev, failed yesterday to resolve the issues dividing them, but stressed the importance of continuing co-operation.

"The honeymoon has come to an end," Mr Kozyrev said in Geneva. The US and Russia had entered "a sobering period", and their post-cold war honeymoon had ended "not in divorce, but in a growing inability to resolve problems that we face

topher had emphasised the US concern over the war in Chechnya and Russia's planned sale of nuclear reactors to Iran. But he said the US-Russian relationship remained constructive The meeting came after continued disagreement between the

US and Russia over plans to

expand Nato to include eastern

and central European countries.

Mr Boris Yeltsin, the Russian

president, bas condemned the

During the meeting, Mr Chris

plans, warning that they could disrupt rather than enhance

European security.

Mr Kozyrev said he had presented a new peace plan for former Yugoslavia to Mr Christopher during their talks. This would be discussed at the US-Russian summit meeting between Presidents Clinton and Yeltsin in Moscow in May. He did not elaborate, but made

clear the plan was not intended

to disrupt the peace efforts of the five-nation contact group, which consists of the US, Russia, Britain, France and Germany. Russia's pro-Serbian stance has been blamed for undermining the group's effectiveness, but Mr Kozyrev said yesterday he

wanted the contact group to remain "cohesive and united". Mr Christopher and Mr Alain Juppe, the French foreign minister, agreed on Wednesday that the contact group should be reactivated with the immediate aim of prolonging the ceasefire in Bosnia. The group will meet at senior official level in London on



Cooler climate: Warren Christopher (left) and Andrei Kozyrev take time out from yesterday's talks now

and the Russian initia tive will be discussed. "You can call it our new plan," Mr Kozyrev said. "A lot of ideas are afloat to

try to save the peace process." The Russian plan apparently involves the recognition of Bosnia and Croatia by Serb-led Yugoslavia in return for the simultaneous lifting of UN sanctions. On Wednesday Mr Juppé proposed a "step by step" approach under which sanctions would be progressively eased with each step taken by Belgrade towards recog-nising its neighbours.

Yesterday's meeting produced only one agreement - to set up a special working group on nonproliferation issues in preparation for the May summit.

Mr Christopher said discus-sions were continuing on "a more robust relationship" between Russia and Nato. Stressing that there was no threat to Russia in the planned "deliberate and careful" approach to Nato expansion.

Mr Christopher said a letter from Mr Clinton to Mr Yeltsin would address the Russian-Nato link "in

a preliminary way". Mr Kozyrev played down a US refusal to turn the Group of Seven summit in Halifax, Nova Scotia, in June into a Group of Eight meeting with Mr Yeltsin. Mr Christopher said that, as last year, Mr Yeltsin would participate in the political, but not economic, discussions of the sum-

Sandoz to hive off industrial chemicals division

By Danny Green and lan Rodger in Basie

Sandoz, one of Europe's largest pharmaceuticals and chemicals groups, is to demerge its indus-trial chemicals division, in a first step towards concentrating solely on its pharmaceuticals and notri-

The demerger is the latest in a series of moves by the world's chemicals companies to concentrate on core activities. Mr Marc Moret, chairman, said it would allow management "to concentrate its energies, resources and creativity in the priority areas. Health and nutrition, and the synergy we see in linking the two, will shape the future growth

patterns of the group."
- Sandoz also revealed that its net income grew 2 per cent last year to SFr1.7bn (\$1.46bn) on sales up 5 per cent to SFr15.9bn. The directors have recommended a marginal increase in dividends

to SFr12 from SFr11.60 for a share split. The form of the demerger of the industrial chemicals division is yet to be decided. Mr Moret said he hoped that entrepreneurs with interests in its products would come forward. "We do not

want it to be broken up."
He hoped a deal would be completed in the second half of this

> Continued on Page 14 Lex. Page 14

German stocks hit as dollar falls to new low against yen

By Philip Coggan and Philip Gawith

The dollar fell to a post-second world war low against the yen yesterday amid renewed beliefs that the US is happy to sanction

a weaker currency. Rumours that the Bank of Japan was intervening in the market to support the dollar halted the US currency's fall at Y87.95, and it closed in London at

Before yesterday's fall, the dol-lar had enjoyed a period of stability following a concerted effort on the part of politicians and central bankers in leading industrial countries to talk up its value. Sentiment towards the US currency, however, has remained resolutely negative, and was aggravated by the poor set of Fabruary US trade figuras

released on Wednesday.
The weakness of the dollar spilled over into equity markets, with the German stock market hardest hit by fears that the strong D-Mark will hurt company earnings.
The Dax index of 30 leading

in post-bourse trading. There is particular concern in Germany that the strength of the D-Mark is a competitive disad-

Against the yen (4 per \$) Source: FT Graphite

Currencies ..Page 27 ...Page 36 World stocks. vantage for many German cycli-cal stocks and will depress export

earnings," said Mr Oliver Kamm, European strategist at the London broker, James Capel. Share prices may also have been affected by presentations to investors by Deutsche Bank Research, which cut its 1995 tar-get range for the Dax from 2,600-2,800 to 2,400-2,500.

Other European stock markets shares ended down 48 points, or 2.4 per cent, at 1.936.07, its lowest closing level since October 1993. were affected by German weak-ness. In Paris, the CAC-40 index fell 22.32 points, or 1.23 per cent, It continued its downward trend at 1,795.66. In London, the FT-SE gain to finish 3.3 points lower at 3,136.3. 100 index, shed an initial 30-point

DAX Index . 2,100 ---1.900

fairly quiet since the dollar and most European currencies fell to fresh lows against the D-Mark and the yen on March 8. But traders and investors are expecting further currency turbulence in the weeks ahead.

Underlying the dollar's weakness is the growing suspicion that the Clinton administration is returning to its earlier policy when it actively talked the dollar Many analysts balieve the administration is untroubled by a

weaker dollar provided US bond and equity markets remain fairly stable, as they have. There is a creeping suspicion within the market that Whita House policy is no longer interested in seeing a stable dollar-yen rate," said Mr Jeremy Hawkins,

chief economist at the Bank of

America in London,

CONTENTS London SE ... Wall Street .

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Turks make new enemies

By John Barham in Zakho, northern iraq

"It is so quiet here," said the Turkish soldier yesterday, looking across the fields where some of his comrades were lounging in bright spring sunshine. "There is no fighting bere, there are no PKK here."

On Monday tha Turkish army swept into northern Iraq with a 35,000-strong force in search of bases of the Kurdistan Workers' party (PKK). But the soldier, like many international observers, is still guessing at his commander's reasons for the incursion, given that the PKK's presence in the area now occupied by Turkish troops was always limited.

However, the air force has been active. Yesterday, Turk-ish jets bombed 10 villages in the Barwani region of northern Irag, Kurdish and international aid organisations in northern Iraq say nobody died but reported numerous injuries.

An official of the Kurdistan

Democratic Party (KDP), the Iraqi Kurdish group which held sway in the area until the Turkish incursion, said: "The Turks know that these were not PKK villages.

Kurdish and western organisations say they are receiving a constant stream of complaints from villagers of torture, beatings, looting and destruction of homes and property by Turkisb troops.

However, the massive presence of Turkish forces makes it hard to corroborate many of these reports. Troops turned journalists away from a village suspected of harbouring PKK guerrillas when they tried to investigate reports of maltreatment by Turkish troops.

A group of United Nations police based in northern Iraq also tried to reach the village but were turned back by Turk-ish troops. An officer told

German foreign minister Mr Klaus Kinkel warned Turkey yesterday that its incursion into Iraq could impede a planued customs union between the EU and Turkey, Reuter reports. Mr Kinkel, in Ankara for a meeting between Turkey and the EU "troika" of Germany, France and Spain, said: "The Turkish armed forces must withdraw from northern Iraq."

them: "I am sorry, you first ask permission from a Turkish colonel." The UN officer nodded his head meekly and said: 'Yes, okay". Turkish soldiers are reliably

reported to have arrested six Kurds of Turkish origin and deported them to Turkey, suspecting them of involvement with the PKK.

Local Kurds, who profess little love for the PKK and indifference to the Turks, are becoming angry at their rough treatment by the Turkish

One villager from Hizaw, close to the Turkish frontier, said soldiers had severely beaten aeveral of his neighbours. Another said troops had demolished nearby houses. International organisations say they knew of two houses burned down by Turkish troops. A teacher said troops had confiscated schoolbooks apparently suspecting them of containing PKK propaganda.

The Turkish troops' lack of sensitivity is turning the local Kurds' resignation to their incursion into outright hostility. A western observer said: "The Turks are making the same mistake here that they made in south-eastern Turkey, wbere their brutality drove people into the arms of the PKK. There is a very real danger that any day now, if the Turks do not tone down their brutality, there will be attacks

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Invading | Growing pressure on Claes to quit

By Lionel Barber in Brussels

The future of Mr Willy Claes, secretary general of the Nato alliance, looks increasingly shaky as a result of fresh disclosures in the Agusta bribery scandal, which has shaken Belgium's political elite.

This week's resignation of Mr Frank Vandenbroucke, Belgium's foreign minister and a former top Flemish Socialist party colleague of Mr Claes, has put pressure on the Nato secretary general to clarify what he knew about illicit or suspicious party financing in

Mr Claes has so far been able to ride out public criticism in Belgium because

Nato member governments, notably the US, have either expressed confidence in him or dismissed the Agusta affair as an internal Belgian political problem.

But at Nato headquarters yesterday, there was unease that a fresh disclosure could make Mr Class's position untenable as the Nato alliance continued to be a "prisoner of the Belgium dynamic". A Nato diplomat said: "I must say the secretary general is not handling this very well. He is running away from the press with guilt written all over his face."

The Agusta affair goes back to December 1988 when Agusta, the Italian helicopter maker, tried to sell 46 reconnaissance and attack models to

BFr50m (\$1.7m) to the Flemish Socialist party as part of its successful campaign to win the contract.

In Belgium, Volksuni, the populist Flemish party, called yesterday for Mr Claes's resignation. "Those responsible for Belgium's international position lack all credibility at the moment. Only the swift departure of Willy Claes can protect Belginm against the loss of prestige on the world stage."

In neighbouring Netherlands, rightwing liberal MPs called for Mr Claes to resign or stand aside while the Belgian investigating magistrates complete their inquiries. However, the Dutch

the Belgian army. It later emerged that Foreign Ministry repeated its state-the Italians had offered a "gift" of ment that Mr Claes's position was not ment that Mr Claes's position was not

"The resignation of Mr Vandenbroucke does not change our position. said the ministry. "Mr Claes currently enjoys our support."

A meeting of Nato ambassadors in Brussels, which was attended by Mr Claes, apparently did not discuss the Agusta affair or possible responses. The strategy of the secretary general appears to be to "tough it out", maintaining a low public profile until the Nato foreign ministers' meeting in May and keeping public silence on the affair.

Heavy price of past follies, Page 12

Chirac's lead slips as he enters spotlight

Mr Jacques Chirac's lead in the French presidential race has slipped slightly, according to two opinion polls published yesterday which also showed that 40 per cent or more of the French electorate were still unsure or undecided about their choice.

According to an Ipsos survey for Le Point weekly. Mr Chirac scored 25 per cent, two points down from a fortnight ago. with Prime Minister Edouard Balladur steady at 20 per cent and Mr Lionel Jospin, the Socialist candidate, dropping a point to 19 per cent.

A Louis Harris poll for today'a Infomatin newspaper showed the same two-point slippage for Mr Chirac, down to 26 per cent, but with Mr Jospin up a little to 22 per cent and Mr Balladur climbing to 18

Given a margin of error of 2-3 points on such polls, the precise numbers in these polls are less important than tha fact that they show that, as clear front-runner, Mr Chirac is now inevitably attracting critical scrutiny from all quarters on his policy pronounce-ments, and that Mr Balladur appears to have steadied his

A measure of the confidence of the Chirac campaign came yesterday when Mr Alain Juppe, tha pro-Chirac foreign minister, appealed for the divided French right to reunite after the final run-off election on May 7. "We must prepare for after the second ballot... we will have to govern in a spirit of unity," Mr Juppé, tipped for prime minis-ter if Mr Chirac wins, told Le

Monde newspaper yesterday. Meanwhile, Mr Charles Pasqua, the interior minister, said yesterday be had asked the Justice Ministry to start criminal proceedings against L'Express weekly for alleging that one of his associates had contravened arms sanctions against Iran by arranging the shipment of French missiles to Mr Balladur's office said a

hatch of six missiles had been seen to Cyprus last October with a ban on their re-export. A Nicosia spokesman confirmed receipt of these missiles, but said they were for Cyprus' self defence and would indeed be displayed in a military parade tomorrow. The Algerian government also denied L'Express's claim that it had acted as intermediary in Editorial comment, Page 13



Pasqua: legal protest

Kinnock still airborne over open skies

Commissioner ready for long battle over EU airline deals, writes Caroline Southey

The project to draw Europe into an ever closer union has proved difficult in many industries, none more so than aviation. National pride remains the driving force behind aviation policy where national carriers still symbolise national virility. None of this has deterred Mr

Nell Kinnock, the EU's trans-port commissioner who, in his first three months in the job, has served notice he wants member states to cede negotiating rights to Brussels. And be has threatened to take six European countries to court if they sign bilateral air transport deals with the US.

The matter comes up again at a transport ministers meeting in June, but the battla will go on much longer.
US and EU aviation relations

bave been fraught with tensions. The US has been coldshouldered in its efforts to negotiate an EU-wide deal, which would give US airlines the right to fly between EU airports, while larger airlines such as Air France and British Airways have been unable to agree bilaterally. Washington's only success was an "open skies" air transport deal with the Dutch in 1992.

Alarm bells were sounded when Mr Kinnock's attention was drawn to a letter from Washington written in December inviting six EU countries to negotiate bilateral "open skies" deals. The letter made clear that the US wanted all six deals concluded simulta-

neously. It was all, or none. US officials argue Washington's approach was "more an expression of frustration". "We have been trying to negotiate an open skies deal for a long time. We have been pushing for negotiations in a multilateral forum with the KU," a US official said. As the UK and Germany did not want to talk about open skies deals "the only way we could do it was by

starting small". So far Washington's tactic is working. The six - Belgium, Denmark, Luxembourg, Austria. Sweden and Finland ~ unanimously rejected a request from Mr Kinnock to desist from further negotiations until a common EU position had been established. Austria, Bel-gium and Luxembourg hava signed preliminary deals. Mr Kinnock's next line of

defence was to take his case to the EU's transport ministers. The ministers gave some ground. They agreed the mat-ter needed to be reviewed but remained sceptical on the negotiating mandate. The EU's aviation group, made up of commission and council experts, will assess how community interests might be harmed by the US deals. Mr Kinnock's starting point

is the 1993 European open European airlines to operate under a single air licence and to fly between any EU country. In its final phase, which comes into effect in April 1997, airlines will be free to run domestic services in other member states. In his campaign, Mr Kinnock

first is that the "model" agreement presented by the US as the basis for negotiations ignores a number of EU regulations and in some instances breaks EU single market law. Mr Kinnock has cited seven instances where EU regulations have been omitted from

the "model" agreement. These

has focused on two areas. The

includa arrangements for slot allocation, a code of conduct for computer reservation systems and foreign ownership limitations.

The second, trickier, issue is whether the deals pose an economic threat to the EU's aviation sector. Without a cogent

Kinnock: won kndos by his intervention

economic case Mr Kinnock will not persuade member states to give up their traditional right to negotiate the exchange of traffic routes.

Such a threat would come from the six signing up to so-called "fifth freedom rights" which the model agreement That is just what he is doing."

fashion. This is because coun-

tries with stronger currencies

such as Germany or the

Netberlands will not take expansionary steps to compen-

sate for contractionary mea-

sures put into force elsewhere.

Olaf Henkel, previ-

ously a top executive at the

IBM computer company, who

became president of the Federation of German Iodustries

nother gloomy view

comes from Mr Hans-

seeks. This would allow US airlines to fly to other EU destinations from an EU airport.

The commission fears that this access will allow US airlines to increase their share of the transatlantic market. "The issue we have to address is who will be the biggest players in the transatlantic market in 15 years time. Will they be American or will they be European?" a commission official

A further problem is how Mr Kinnock would share out the spoils from any EU-wide deal. "What inhibits member states is assessing how the rights that are gained from a common deal would be distributed. Most would conclude they were bet-ter off signing bilateral deals," said the aviation official.

Mr Kinnock's intervention has won him kudos among his fellow commissioners. But member states are split. Eight, made up of the UK, the Netherlands and the six approached by the US want to go It alone. The remaining seven are leaning toward giving Brussels some negotiating competence

"Mr Kinnock should have known he was going to be ignored by member states," the aviation official said. "If he had been less gung ho be would have stood a better chance of

getting what he wants."

Mr Kinnock's officials suggest otherwise. "Doing something was better than doing nothing," said an aide. "He inherited the problem and hav-ing been apprised of what was going on, he had no choice but

"The commission has to do what the commission has to do. Its job is to protect the broader interests of the union.

Although the two-year agree-

ment in engineering at least makes industry's future costs

more easily forecastable, he

says many German businesses

are now "lighting on two fronts at once".

Relentless downward pres-

sure on prices from foreign

competitors beoefiting from

cheapening currencies has

coincided with an unexpect-

edly high increase in this

year's labour costs, be says.

"We have low prices and high

Larger companies can escape

from cost pressures through

transferring production abroad, he said. "But what

happens to the small and medi-

um-sized companies? And what

about the unemployed?" wor-

Mr Henkal expected some

help from the Bundesbank last

week in the shape of a small

cut in its key interest rates,

but he - like other industrial-

now focused on the Bundes-

bank council's next fortnightly

meeting on March 30. The

Bundesbank's job, however, is

to fight inflation, not to sup-

port industrialists' short-term

confidence - and the central

bank's next move on interest

rates (probably not before May-

be up than down.

June) still looks more likely to

Hopes of a cut in rates are

ists - was disappointed.

ries Mr Henkel.

EUROPEAN NEWS DIGEST

Bosnia attacks grow fiercer

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Writes Married

Bosnian government forces yesterday stepped up their offensive against Bosnian Serbs, reportedly gaining ground in the northeast of the country. According to Mr Alexander Ivanko, United Nations spokesman, "intense fighting and shelling continue to the east and northeast of Tuzia", the second biggest government stronghold in Bosnia. Meanwhile, in a frantic attempt to salvage the ceasefire, international mediators in Belgrade yesterday met President Slobodan Milosevic of Serbia. As efforts to break the diplomatic deadlock intensified, the independent Belgrade news agency Beta reported that peace envoys Lord Owen and Mr Thorvald Stoltenberg also travelled to Serb-held Bosnia for talks with Mr Radovan Karadzic, the Bosnian Serb leader. The meeting came after Mr Karadzic threatened to order a counter-offensive against his Moslem foes if the international community continued to tolerate their assault on Serb positions.

in the latest fighting, more than 2,700 detonations were reported in a 16-hour period round Mount Majevica and Stolice Heights, the site of a strategic communications tower held by Serb forces. "The situation is assessed as full combat, not as a ceasefire violation," Mr Ivanko said in Sarajevo. In the fourth day of their offensive, the mostly Moslem Bosman government army claimed to have advanced up to 3km. UN officials said reports appeared to support Bosman claims of an advance. Laura Silber, Belgrade

Peseta in 'comfort zone'

Mr Felipe González, Spain's prime minister, said yesterday the peseta was comfortable in its new fluctuation band in the pesca was common thanks in the law in the la

of it being forced out of the European Monetary System.

Delivering a confident message that economic growth was on line, Mr González said the currency turmoil would not affect domestic recovery to "any significant degree" and he forecast gross domestic product would grow 3 per cent this year, above the official estimate of 2.8 per cent. He added the government would meet its 1995 target of a 5.9 per cent budget deficit for the consolidated public sector, down from 6.7 per cent last year. It would reduce headline inflation to 3.5 per cent last year. It would reduce headline inhalion to 3.5 per cent despite a February price surge that brought the 12-month inflation increase up to 4.8 per cent. The peseta remained weak but steady in Madrid at Pta92.20 against the D-Mark, unchanged from Wednesday's close. Tom Burns, Madrid

French executives investigated

Two French executives have been placed under formal investigation by Versailles magistrates in a probe into FFr54m (\$10.8m) in false invoicing for public works contracts in the Paris region allegedly involving 50 companies. Mr Jacques Ausenfants, of Credit National bank, and Mr Jacky Chaisaz, director of a Parisian company, were both questioned.

The examination comes after raids earlier this week which

led to six executives, including four from Bouygues, the construction and communications group, being placed temporar-ily in police custody. They were all released on Wednesday without being placed under investigation. The inquiry was launched in December and has spread rapidly. It covers false billing over the period 1989-94. Some 13 executives of construction companies were placed under investigation in early February, and 14 in mid-March in relation to fraud and corrup-

No winner in fight for shield

The Italian judge asked to decide which faction gets the centrist Popular parity's symbol of a red cross on a white shield left the squabbling partners to fight it out themselves yesterday. He rejected a petition from one of the factions to leny the other the right to use the symbol, inherited from the Christian Democrats, predecessor of the PPI. The party is riven over whether to enter an electoral alliance with Mr Silvio Berlusconi, conservative former prime minister and media owner, or with Mr Romano Prodi, a Catholic economist who is building a centre-left coalition to challenge Mr Berlus-coni. The symbol is a vital election campaign weapon. Reuter,

Mercedes went farther east

A former employee of Mercedes-Benz, Germany's luxury car manufacturer, smuggled company cars intended for east Europe through the former Soviet Union to Japan. The disclosure was made in a German television programme and yesterday confirmed by the company. The disclosures contributed yesterday to a 3 per cent fall in the shares of paarent company

The employee, who was head of the company's east European department, "had very good contacts. He got to know some dealers in Russia and since the price of cars is far higher in Japan, he arranged to ship cars intended for the east European market to Japan," the company said. The employee was sacked last summer and repaid the company DM2.5m (\$1.8m). Judy Dempsey, Bonn

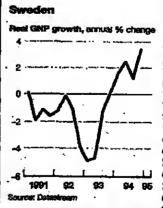
Border checks reinforced

France said yesterday it would have to reinforce checks on its border with Italy as a consequence of creating the Schengen "free travel" zone with all of its continental European neighbours except Italy from next Sunday. Mr Alain Lamassoure, European affairs minister, said the seven countries (France, Germany, Benelux, Spain and Portugal) had to reinforce and harmonise controls of their "external" frontier which would run along the Franco-Italian border. He described the border with Italy as "the frontier where we already have the most

By contrast, France felt that the new security checks on the Channel Tunnel were enough to police its "border" with Britain, which has shown no sign of wanting to join Schengen. David Buchan, Paris

ECONOMIC WATCH

Swedish GNP up in last quarter



Swedish gross national product grew by 3.4 per cent in the final quarter of last year compared with the same period in 1993. GNP growth for the whole year reached 2.2 per cent, after three successive years of contraction in the economy. Figures from the central statistics bureau underlined the dual nature of the economic recovery, with exports growing by 13.8 per cent for the year and manufacturing output, the main component of export growth, 94 95 rising by 18 per cent. But the domestic economy remained stagnant, with public con-

sumption falling by 1 per cent and private consumption rising just 0.5 per cent. There was also an ominous warning yesterday from the manufacturers' association that export demand had slackened and industry's stocks had grown in recent months. The central bank, meanwhile, said the current account ran a surplus of SKr2.6bn (\$361m) in January. There was a trade balance of SKr8.4bn but the current account was hit by higher transfers due to Sweden's payments for membership of the European Union and net foreign sales of Swedish equities and bonds. Hugh Carnegy, Stockholm

French consumer spending rose 2 per cent in February. bouncing sharply after a dramatic 2.3 per cent decline in January. Year-on-year, the increase was 3.5 per cent.

German exporters feeling the squeeze

Industry squirms as the D-Mark flourishes and pay goes up, writes David Marsh

his month's wage agree-ments setting a 4 per cent pay increase as the 1995 norm across German industry have come at just the wrong time for many German exporters.

Coinciding with a competitive squeeze caused by the ris-ing D-Mark, recent pay deals in such key sectors as engineering and chemicals have produced a flurry of anxiety among German industrialists over rising production costs. Germany's overall labour costs (expressed in D-Mark terms) are the highest in the world, but companies have made great strides in regaining competitiveness in the last two years through a combination of

moderate wage rises and sharp increases in productivity. The recent risea in the D-Mark and in wage costs, however, bring corporate Germany renewed handicaps. This is almost certain to have an impact across the whole economy, which now faces a less buoyant growth outlook this

year and possibly in 1996. Summing up general pessimism about the 1995 wage round, the finance director of a large German chemicals group says the 4 per cent agreement is 1-1.5 points above the level he had been budgeting for.

He rejects claims by IG

Chemie, the normally moder-

ate chemical trade union, that

agreements adding up to dou-ble the Bundesbank's 2 per cent inflation target can be buoyancy of the economy, says financed simply through increases in productivity. "This will increase our deter-

mination to push through restructuring and rationalisation measures," he says. The negative effect on Germany's registered unemployment total of 3.8m will be compounded, he says, by an increased tendency for corporate Germany to transfer jobs abroad. Mr Hans Peter Stihl, presi-

dent of the Federation of German Chambers of Industry and Commerce, said this week Germany's 1995 growth was likely to dip around a point below the previous consensus forecast of per cant. The German Machine Tools and Plant Manufacturers Association has said that a continuation of the D-Mark's strength, combined with unexpectedly high wage increases, could produce a "catastrophe" for its members'

order books he danger of a German slowdown could be heightened if European countries which are large purchasers of German exports take austerity measures to

Action in Germany's main

trading partners to tighten fis-

cal or monetary policy would

hit Germany at once because

counter currency weakness.

against sterling and 3.4 against the French franc).
If Italy and other countries Mr Kermit Schoenholtz, Euromove in this direction, Mr pean economist at Salomon Schoenholtz believes the Brothers in London. effects across Europe will be amplified in "asymmetric"

Economists and industrialists recall that the sharp German recession in 1993 was sparked off above all by the depressing of business opinioo caused by tha D-Mark's rise during the European monetary unrest in autumn 1992 They fear that a repeat perforwance - albeit with a less

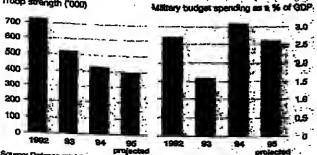
severe fall-out - could now be in store The likelihood of austerity measures is seen as particularly large in Italy: the D-Mark bas risen by 18.6 per cent against the lira since early

December (compared with 12.2

towards the end of last year. He terms as "depressing" the per cent against the dollar, 10.4 landmark deal in the engineer-Labour costs in world manufacturing 1993 (D-Marks)

	Labour costs	Direct	Social
West Germany	per hour. 42.57	23,44	19.22
Switzerland	39.55	26.05	13.50
Japan	37.30	21.34	15.96
Sweden	29.86	17.42	12.44
France .	28.50	14.71	13.78
US	27.84	19.46	5.39
Italy	27.13	13.54	- 13.58
Great Britain	22.15	15.65	6.50

Ukraine's shrinking military



Kiev aims to cut military down to size

kraine's large military establishment faces substantial cuts in funding and troop levels under the budget approved by parliament on Wednesday night.
The reductions are necessi-

tated by tough economic times as well as a continuing effort to create a force more suited to the country's security

Troop strength is set to drop to 400,000 this year from 726,000 three years ago when the former Soviet republic inherited Europe's second biggest army, after Russia's.

Military spending this year will again fall below the defence establishment's request - 2.6 per cent of gross domestic product, or 120,000bn karbovanets (around \$800m), The defence ministry says this meets only 17 per cent of expected costs, down from 34 per cent in 1992.

"We're reforming our army to fit the country's needs," said Mr Valery Shmarov, the defence minister. But he com-

Lack of cash. as much as political will, is driving the Ukraine government's attempts to shrink the vast military. machine it inherited. writes Matthew Kaminski

plained that it was barely possible to cover pensions, salaries and basic supplies, and housing for 70,000 soldiers was

Shrinking by default as much as design, he added, the military could not pay for equipment maintenance, modernisation or disarmament putting off real reform until later. The lack of housing and other employment ironically may slow Ukraine's plans to reduce the force to 250,000 troops by 1997.

Mr Vladimir Mukhin, who heads parliament's defence commission, warned his colleagues this week against further cuts, or "you can forget about a normally functioning army or building a new navy The country's military lead-

ers, however, appear more reconciled to the reductions, at least in public, than do their counterparts in neighbouring Russia. According to diplomats, Mr Shmarov, the first civilian defence minister in the former Soviet Union, enjoys their support, having securing military salary bonuses this month when many stata employees are often not even

paid regular wages. The upheaval within the military began three years ago when Ukraine created a single force out of three large Soviet divisions, comprising 6,000 tanks and nearly 1,000 aircraft, and forced the Russian-dominated officer corps to swear loyalty to the new state.

Independence also prompted cross migration, with Russian and other nationals leaving Ukraine and Ukrainians returning from postings elsewhere in the former Soviet

Unlike many ax-Soviet republics. Russia itself included, Ukraine has kept peace on its territory, despite a potentially destabilising ethnic mix and a separatist movement on the mostly ethnic Russian

Crimean peninsula. Tha country's decision last year to give up nuclear weap-ons and ratify the nuclear Non-Proliferation Treaty ceded the senior role in the relationship to Russia but removed a serious cause of friction between the two Slav giants.

Already transferring its nuclear stockpile to Russia on time, Ukraine also wants to sell its big northern neighbour equipment such as 19 Tupolev-160 and 25 Tupolev-95MC

long-range nuclear bombers.

Compensation is now being

negotiated. Yet, for Ukraine, Russia remains the biggest potential enemy. Relations have not been normalised. A standard co-operation treaty, to guarantee borders and secure good economic relations, swalts President Boris Yeltsin's off-delayed summit with Ukraine's President Leonid Kuchma in

Asida from Crimea, a sore point has been the division of the Black Sea Fleet, now under joint command. The two sides initially agreed to split the 325ship fleet and its lucrative port infrastructure, but the devil has been in the details.

Ukraine rejects Russian demands for an exclusive right to Sevastopol, the Crimean port city and the fleet headquarters. A Russian official said no progress was made in talks this week.

Says Mr Shmarov: "We're taking a pragmatic stand, but no one can dictate to us whether we can be there or not." Mr Kuchma this month continued the political repar-tee, blaming Russia's "lack of political will" for not closing the deal.

Groups on both sides view the planned division of the fleet, widely pilfered and neglected, as too conciliatory.

Ukraine's navy is known to oppose proposals to transfer ships to Russia and thus scut-tle plans, backed by Ukrainian nationalists, to strengthen its currently meagre four-vessel fleet. Russian hardliners, particularly in parliament, have led efforts to hold on to the historically Russian port at Sevastopol

Mr Markian Bilynskyj, a security expert who runs a foundation in Kiev, argues that Sevastopol's uncertain status and a Russian military pres-ence bodes ill for stability in the region.

Bot, as Russian and Ukrainian generals pointed during breaks in talks this week, the ports must be leased to Russia to complete the unusual and complex terms of divorce between the two biggest for mer Soviet states.

r Kuchma's refusal so far to compromise L on the fleet or join the Moscow-dominated Commonwealth of Independent States' defence union coincides with s concerted effort to revitalise ailing heavy industry praviously depandant on efence orders.

A January decree introduced tax incentives to create large conglomerates and promote cross-border trade in inputs for the industrial giants in Ukraine's Russian-speaking eastern regions. Ventures such as a Russian-Ukrainian aviation concern, created this week to produce bombers, raise nationalists' concerns about the recreation of Soviet economic ties that might undercut Ukraine's fledgling indepen-

But Mr Sherman Garnett, enior associate at the Washington-based Carnegie Endowment for International Peace points out that hopes in the Russified regions of Ukraine for reintegration into Russia are unlikely to be realised. The shrinking Russian defence budget means "there will be little to spread around to Ukrainian industries not absolutely vital to Russia's interests".

The Ukrainian government's pragmatic approach also includes efforts to penetrate the world arms market. Mo Shmarov this week opened Ukraine's first aver display at the Idex-95 military equipment fair in Abu Dhahi. On show was the T84 tank, made at Kharkiv's large Malyshev fac-tory, once the pride of the Soviet military and now bequeathed to its smaller suc-

Fininvest studies sale of media stakes

Fininvest, the Italian media group owned by the former prime minister Mr Silvio Ber-lusconi, says it is considering s two-stage sale of a majority

stake in its television, cinema and publicity interests. Senior executives have given a series of interviews to Italian newspapers shout the plans over the past week. The news has coincided with a concerted Fininvest publicity campaign proposals for a national referendum, which could force Mr Berlusconi to sell two of his three television

Fininvest yesterday denied a story in the Italian press that it had already sold Retequatiro, one of those channels, to Kirch, the German media group. It also denied that the interviews were an attempt to defuse the long-running politi-cal row over the conflict of

A spokesman said the company had been looking at the possibility of reducing its stake in television, cinema and publicity subsidiaries since last year. It had put the subsid-

iaries under the control of a new holding company, called Mediaset, in December ready for sale. The Mediaset compa-

nies are estimated to have a combined annual turnover of L3,000bn (\$1.7bn). L3,000hn (\$1.7bn).

However, the group confirmed that it was considering the sale of s significant minority stake in Mediaset, which would be bought by one or more "technical" partners, drawn from among Fininvest's counterparts in the US or European media sector. Italian newspapers have speculated on

including Mr Rupert Murdoch. the Australian-born media magnate, Time Warner of the US, Canal Plus and TF1 of France, and Bertelsmann of Germany, although none has confirmed an interest.

In the second phase, a fur-ther stake would be placed on the market with institutional investors before the year's end. One problem in enacting the plan could be the attitude of Mr Berlusconi himself. On Wednesday, he said in an interview that obliging Fininvest to sell any of its three channels would be like telling Ferraro, newspapers have speculated on a range of possible buyers,

olate and nut spread.

Another difficulty would be the regulatory and political uncertainty surrounding the Italian television sector in advance of a referendum on TV ownership, a factor which could deter potential investors. Separately, a Milan prosecutor yesterday requested the trial of Mr Marcello Dell'Utri. managing director of Publicompany and a close associate of Mr Berlusconi. The prosecu-

the privately owned Italian confectionery group, to dispose of Nutella, its best-selling choc-36 other employees or former employees of Publitalia and its sister companies. The inquiry relates to allegations of false accounting and false invoicing, demied by Mr Dell'Utri and his

colleagues.

Mr Berlusconi, who is also officially under investigation for alleged bribery and corrup-tion at Fininvest, has always claimad that magistrates investigations into his business interests are part of a concentrated campaign to discredit Fininyest and undermine his

McDonald's to take bigger bite of Italian market

It may be one of the world's best-known brandnames but after 10 years on Italian soil, McDonald's, the international chain of burger restaurants, is still only a distant American dream for most Italians and tourists in search of a Big Mac and fries.

The entire peninsula boasts only 26

McDonald's restaurants, compared with 560 in Germany, 350 in France and 580 in Britain. Senior McDonald's executives joke privately that the current operation is "a Ferrari engine in the body of a Flat Panda". So much the better, say environ-

mentalists and barmen up and down the country, who are preparing to contest plans for expansion. Yesterday, Mr Mario Resca, new Andrew Hill reports on company expansion plans that could see Big Macs in Venice's St Mark's square early next year

chairman of McDonald's Italian operations, revealed the group's ambition to doubla the number of outlets in the next 18 months, adding restaurants in new shopping centres, on Italy's autostrade (through a joint venture with Agip petrol stations), and - to the horror of purists - in the historic centres of Italian towns, including Venice. To back this vision, Mr Resea, a

former financial journalist who has beaded McDonald's operations in Lombardy since 1992, has stumped up L2bn (\$1.15m) for a 20 per cent stake in McDonald's Development Italia, the vehicle for the relaunch of the burger chain in Italy.

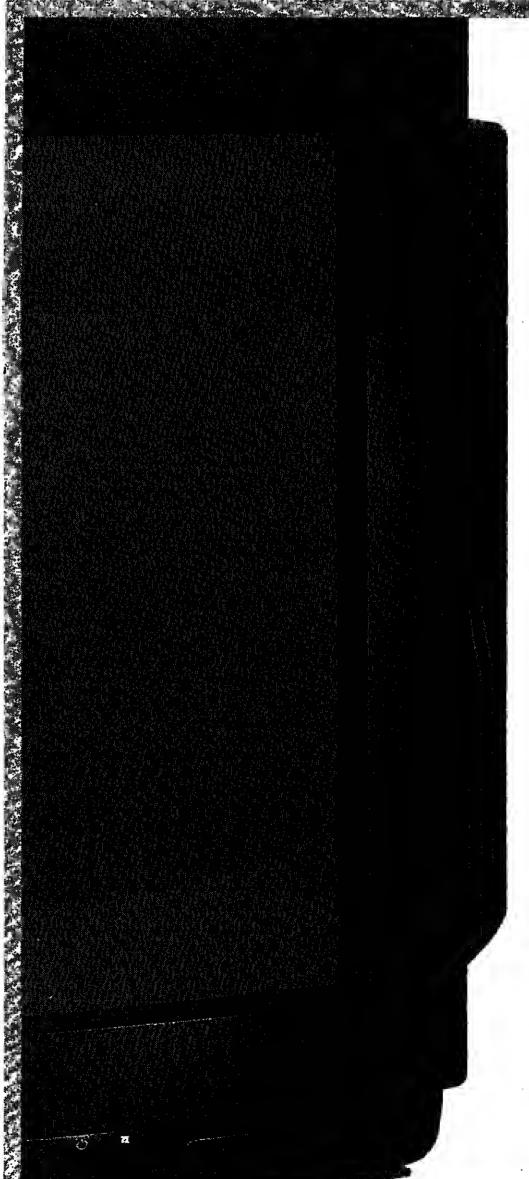
McDonald's has always struggled against local opposition, and entrenched rules on planning permission. Certain local authorities explicitly ban fast-food restaurants and jeanserie (leans shops) from their historic centres. National legislation limits licences for new shops and res-taurants, and obliges shops and restaurants to close one day a week.

But local traders fear that two national referenda this summer could abolish most limits on opening hours and planning permission, and lead to indiscriminate competition from fastfood chains and hypermarkets.

Confesercenti, the national federa-tion representing 240,000 shops, restaurants, bars and hotels, wants gradual legislative change. Mr Guido Pedrelli, the association's chairman. says: "I'm not nostalgic for the past, and if fast food and supermarkets are the future, so be it, but they must be

compatible with the bistoric centres."
Such is the importance of this issue for McDonald's that it is teaming up with its largest Italian competitors in a new lobby group for "modern res-taurants". If successful, it can then get back to the task of challenging its biggest rival in Italy, Burghy, a bur-ger chain set up in the early 1980s

and modelled on the US group. The other prong of the McDonald's strategy is the wooing of powerful mayors in historic Italian cities. In Venice, for example, McDonald's says the mayor has offered a choice of sites in the historic centre. Big Macs could be seen in St Mark's square as early as the beginning of next year, according to the US group.



Sony's business success in Wales over the last 20 years makes for some impressive viewing.

During this time their business has thrived, growing by a staggering six times.

More recently, Sony have manufactured the advanced Trinitron television range in Wales.

Helped in no small part by the highly skilled Welsh workforce, a large network of local suppliers and an abundance of quality sites.

Not to mention the advice and support of the Welsh Development Agency. The picture for Sony is looking bright in Wales.

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THE WELSH ADVANTAGE

Arms build-up gives Gulf states the jitters Gore asks for

Bernard Gray on the strains among countries fearful of Iraq and Iran

rab concerns about stability in the Gulf region have been rising amid indications that both Iran and Iraq are engaged in military buildups. The heightened tension is also focusing minds in Washington, if recent comments by Mr William Perry, the US defence secretary, are any guide.

Mr Perry has warned that the US would respond to any renewed aggression in the region on several occasions in the course of a visit to the Gulf. As well as visiting the Idex international arms fair in the UAE, where western manu facturers were fighting tooth and nail for business, Mr Perry has won agreemant for the storage of US military equip-ment in the Gulf to improve its

eadiness for war. While the actions of Iraq and, particularly, Iran gives comfort to those who hava advocated high defence spending by Gulf states, the question of whether instability in the region is real remains. Even if Gulf states are under serious threat, many doubt their abil-ity to defend themselves

Why then the large arms purchases in the region? In part the answer was given by a hrigadier in the UAE this week. "What is the point of having oil money in the bank

if someone invades your country?" he said. "For us defence must come first and we will have to borrow from the banks if necessary to fund it. Even if it means cutting back on other services provided by the state, defence must come as our top

The large budget deficits run by several Gulf states, including Saudi Arabia, over the past decade suggests that most countries are following this philosophy. But the high costs. and the \$60bn (£36.5bn) bill for the Gulf war which wiped out

Elsewhere, Saudi Arabia has renegotiated the payment schedule for weapons it ordered from the US in the last

the business.

year, including an order for 72 top-of the range F-15 fighters worth at least \$5bn. A year after President Clinton announced with great fanfare a \$6bn order of Boeing and McDonnell Douglas airliners for the Saudia airline, little more has been heard of the detailed plans.

If military spending is put-ting a heavy strain on

'What is the point of having oil money in the bank if someone invades your country?"

the reserves of several Gulf states, are placing an increasing strain on the region's econ-

That strain was evident at tha Idex exhibition where orders were few and far between Even the \$235m contract awarded to the Franco-German Eurocopter consortium was won after a two year delay and a flurry of last minute offers. Eurocopter is believed to have offered the helicopters at a loss on the eve of the announcement to win

finances, there is at least something to be frightened of. Iran and Iraq are still the most potent military threats in the region. Kuwait, despite the construction of elaborate Maginot line defences, could still be easily overrun.

Western military experts think that if Iraq continued south to occupy Saudi Arabia's eastern oilfields in a future invasion that allied forces would not have the easy ride they enjoyed in 1990. An opposed landing by US marines

in the confined space of Gulf waters would be bound to produce heavy casualties.

Iran's forces are weaker, but it does occupy one side of the straits of Hormuz, the choke point for oil traffic at the mouth of the Gulf. As well as occupying the Tunbs and Abu Musa islands near the straits of Hormuz, it has also bought two Kilo diesel submarines from Russia.

The threat of submarine attack is a new worry for oil shipping in the Gulf. While western defence experts are sceptical about the quality of the submarines and the capacity of the Iranians to use them. they do pose a powerful psychological threat.

Some western observers question the capability of Gulf states to operate successfully some of the more sophisticated equipment they have bought even after training. Several argue that the Gulf states do not co-operate closely and are not sufficiently co-ordinated to resist any threat. All agree that western armed forces would be needed to repel a

full-scale invasion Yet despite the ineffectiveness of some arms spending in the Gulf, it would be difficult to draw back. As well as the signal any cutbacks would send to Iraq and Iran, Gulf states feel under pressure to

keep their western sponsors happy. Arms orders mean much needed jobs in western factories and the careful spreading of business between the US, France and the UK in particular helps keep the allies

There are also domestic considerations for Gulf states. Members of royal families in the region act as middle-men in deals and collect commissions for doing so. Cutting arms sales would mean cutting cash flow to powerful interest groups whose support the rulers need

However, if other social programmes are cut to sustain arms spending, the poor in gulf states may no longer accept the social contract which has helped keep the ruling families in power. The under-privileged may start to organise real opposition if their benefits are cut while the rich continue to live well.

That kind of civil unrest is the worst nightmare at the back of the minds of Gulf leaders and the US military. Much of the equipment the Gulf states have bought would be of little use against domestic vio-lence, while the prospect of using US troops to supress internal dissent may be too much to bear, even if oil supplies are threatened.

comfort from the experience of the Gulf war. But those involved in the next conglagration are unlikely to have it so

Arab support over N-treaty

By Julian Ozenne in Jerusalen

Mr Al Gore, US vice president, arrived in Israel yesterday having delivered a firm message to Arab states that Washington wanted them to back an indefinite extension of the Nuclear Non-Proliferation Treaty, despite Israel's refusal to sign the accord.

Mr Gore's Middle East tour appeared to have contributed to an erosion of a threatened united Areh front against Israel - widely believed to possess 200 nuclear warheads over the NPT. In Cairo, Arah foreign ministers said yesterday it was dangerous and unacceptable for Israel to stay outside the NPT but failed to agree a common stance against the Israelis.

A resolution at the end of a two-day meeting of the Arab League failed to back the hardline position of Egypt and Syria which have said they will vote against an indefinite extension of the treaty unless Israel signs the NPT. Several Arab states dismissed any link between Israel's position and theirs and made it clear there would be no co-ordinated Arab stance at the NPT extension treaty conference in New York next month.

The Arab League decision will be met with relief in Washington, where concern had been growing of a solid Arab front against the NPT extension, one of the US's highest

foreign policy priorities.
US officials said Mr. Gore's visit to Egypt, Jordan, Saudi Arabia and Oman had sought to reassure Arah states of continued US economic support and its determination to maintain a stand against lifting sanctions against Iraq while pressing them to back an extension of the NPT.

In Jordan, Mr Gore also pledged administration support fully to write off Jordanian debt to the US government desnite some domestic opposi-

Russia yesterday denied that its plans to sell nuclear technology to Iran jeopardised the nuclear non-proliferation treaty and said it would press for an extension of the agree-ment when it is debated at an international conference next mouth, John Thornhill writes from Moscow. Mr Yevgeny Primakov, director of the Russian foreign intelligence service, yesterday said: The optimum solution would be an openended prolongation of the treaty." He said more than 70 countries supported an indefinite extension and only a few of the treaty'e 172 signatories actively opposed the move.

tion which soured Jordanian

support for peace.

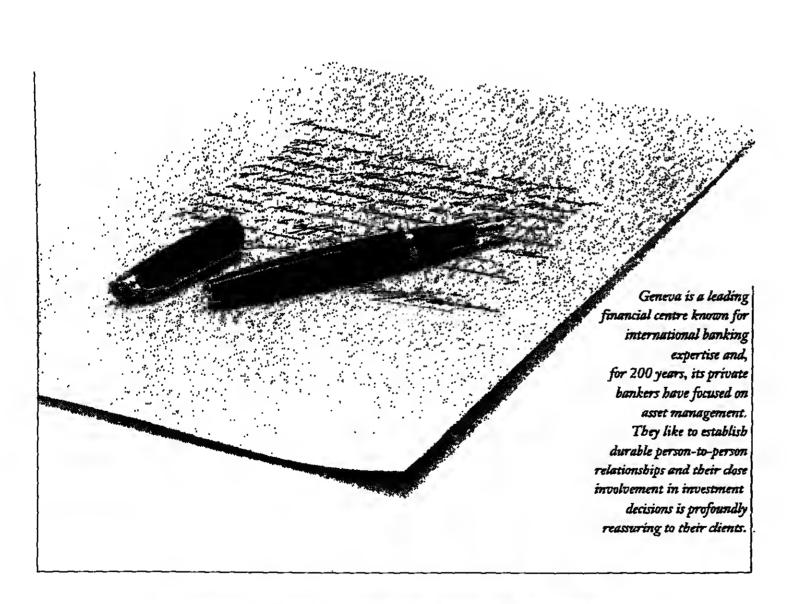
Mr Gore said he had lobbled in the region for a lifting of the primary Arab economic boycott of Israel which bans direct dealings with Israel.

After meeting King Fahd in Rivadh yesterday Mr Gore said he had discussed the importance of economic integration and co-operation in a new Middle East. "I am hopeful that the recognition of this new reality will be expressed soon in a lift-ing of the primary boycott of Israel," he said.

Mr Ezer Weizman, Israel's president, used Mr Gore's welcoming ceremony yesterday to urge Syria's President Hafez al-Assad to open direct bilateral talks with Israel rather than rely on US-arranged talks between Israeli and Syrian officials. Mr Weizman said Israelis were "big hoys now" and wanted to talk to neighbours face to face. "I am trying from here to say to President Assad the sooner the leaders of both countries have a dialogue and come to an understanding (the better)," he said.

Mr Gore will travel to Palestinian-ruled Jericho today where he will announce a shift in US aid towards emergency

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INTERNATIONAL NEWS DIGEST

UN bid to avert Burundi killings

Foreign ministers of 11 central African countries met in Congo yesterday to discuss ways of preventing conflict in the region, where a spate of violence in Burundi has sparked fears of killings on the scale of Rwanda. The Brazzaville talks are being held under the auspices of a United Nations permanent consultative committee on security in central Africa estab-lished in 1993. The ministers are discussing an African intervention force to cope with conflicts like Angola's civil war, last year's ethnic massacres in Rwanda and the unrest in

Mr Bootros Boutros-Ghali, the UN secretary-general, in a message to the meeting, said it was up to Africans to take responsibility for their own security. Ethnic strife in Burundi, involving the Tutsi minority which dominates the army, and the Hutu majority, has sparked fears of a repeat of massacres in which up to a million people were killed last year in Rwanda, which has the same ethnic make-up. Reuter, Brozzo-

Phantom UN compensation

A United Nations body has approved \$630m in compensation to victims of Iraq's occupation of Kuwait, but has no funds to meet the claims. The UN Compensation Commission said claims of another \$243m approved last year had still not been paid, bringing the total outstanding to \$873m. It also named three judges to rule on a \$1hn claim by the Kuwait Oil Company against Iraq for the cost of cleaning up after 700 oil well fires set by fleeing Iraqi troops at the end of the 1991 Gulf war.

The Geneva-based body is handling claims totalling \$200bn from civilians, companies and states for damages from the August 1990 invasion and seven-month occupation. But its coffers are empty until Baghdad agrees to sell \$1.6bn of oil allowed under UN sanctions. The Security Council, which recently renewed the sanctions, has said one third of Iraqi oil revenues would go for compensation. Reuter, Geneva

Chevron signs Lagos contracts

Chevron Nigeria yesterday signed contracts totalling \$320m for the construction of facilities to gather and distribute gas from oil fields in the Escravos area. Chevron Nigeria is the operator of the Nigerian National Petroleum Corporation (NNPC)/Chavron Joint venture. The Escravos gas project involves the gathering and processing of gas now being flared in the NNPC/Chevron offshore Okan and Mefa fields in the Escravos area in south-east Nigeria.

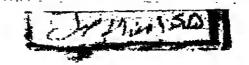
The first phase of the project, involving the processing of about 170m cubic feet of associated gas per day, is expected to come on stream in 1997 at a total cost of about \$569m. The contracts signed were for the construction of the gas project's

contracts signed were for the construction of the gas project's onshore and offshore facilities, the compressors and floating storage and off loading vessels, Chevron said. The contract for the construction of the onshore facilities, worth \$70m was awarded to a consortium of the ABB Randall Corporation and Entrepose Montalev. The offshore facilities will be built by a consortium of Saipem SpA and ABB Lummus Crest at a cost of about \$125m. Paul Adams, Lagos

Ex-Nigerian leader to be freed

Nigeria's former military head of state Mr Ohusegun Obasan-jao is to be released after 10 days' detention by the military government, but confined to his home town, following an appeal by Mr Jimmy Carter, the former US president. The government has not said whether Mr Ohasanjao was arrested for his involvement in civilen relities for his involvement in civilian politics or in connection with

for his involvement in civilian politics of in connection with the recent coup plot alleged by the government. There remains a ban on political parties 18 months after General Sani Abacha seized power. Mr Moshood Abiola, who won a presidential poll which was annulled in 1993, has been in iail for nine months on treason charges. Paul Adams, Lagos



Agenda

- 1. How The Communication Revolution Is Changing The Face Of The Business World.
- 2. How Good Communication Can Get Us Closer to our Customers And Suppliers.
- 3. How Good Communication Within Our Company Can Empower Our People.

- 4. How To Choose A Communications Supplier.
- 5. Who Is The Best Communications Company In the World?
- 6. Next Steps.

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Global communications

Local monopolies under fire | California governor tests presidency chances

Senators vote for telecoms reform plan

Legislation to break down the competitive barriers between local and long distance telephone companies, cable televi-sion networks and other telecommunications husinesses won approval yesterday from the Senate commerce commit-

The move raises hopes that Congress might this year pass a comprehensive reform of the 60-year-old law that governs

The bill would supersede the court jndgment which broke up the AT&T monopoly 10 years ago, which has in effect served as US telecommunications law since then.

The seven "Baby Bell" companies created by the judgment, which now have virtual monopolies on local telephone services in their respective regions, would be allowed to add services they are now prohibited from offering, such as long distance and cable television, once they meet a "competitive checklist" showing that they have opened np their local market to competi-

The competitive checklist is intended as a compromise between the Bells' demand for a fixed date on which the restrictions on them would be lifted, and their competitors' argument that the Bells should not be freed until they can show that they face actual competition in local

The Bells would be required to offer competitors "unbundled" access to their networks, guaranteeing them the right to connect their customers to Bell customers and to use Bell poles and ducts. As soon as technically possible, the Bells would have to provide number portability, so that a customer could move to a competitor without changing telephone

sures, the bill would: Increase from 25 to 35 per cent the percentage of households across the country that a single broadcast owner would

be allowed to reach. End restrictions on foreign ownership of communications businesses for companies whose country provides "equivalent market opportunities" to US companies.

The competitive checklist is intended to form a compromise

 Allow the Bells to manufac ture telecommunications equipment, without the requirement onposed by some earlier bills that they use a certain percentage of US-made Although the commerce com-

mittee approved the bill by a 17 to 2 vote yesterday, the mea-sure is subject to amendments before it is brought to the floor of the Senate. The last details were agreed at 1 am yesterday and most senators had not seen the final version of the bill until shortly before yesterday's meeting, so significant changes could still take place. Last year, when the Demo-crats still controlled Congress, commerce committee approved another bill with very different provisions, but failed to bring it to the Senate floor. Senators warned yesterday that the huge commercial interests involved in telecommunications reform could once again block legisla-

But members are keen to act hecause in the absence of a modern telecommunications law, courts around the country are rewriting the rules piece-

Jurek Martin on a likely addition to a busy Republican field underlines the front-loaded from the state, a real problem dentials as governor of the Sacramento and Washington of

Governor Pets Wilson of California yesterday came closer to declaring his candi-dacy for the Republican party's presidential nomination next year, potentially further com-plicating the field for an already intensely contested

Mr Wilson announced he was forming a campaign exploratory committee to raise funds and investigate the feasibility of a full-scale bid. Although not an irrevocable step, the creation of a committee is considered a legal prereq-

uisite for running. In a speech in Los Angeles on Wednesday night, the Gov-ernor referred only indirectly to his national ambitions. "We can have a government in common sense and fairness. We are going to demand change and get it, both in Sacramento and Washington, But he struck generally con-

servative themes designed to resonate with Republican voters. He spoke of his own tough positions against crime, welfare dependency, illegal immigration and affirmative action programmes and declared that states such as California were "not colonies of the federal

The establishment of a committee 11 months before the first New Hampshire primary

DC." he said at a dinner.

nature of next year's campaign. California itself has advanced its primary from June to March and several other hig states, including New York, have settled on earlier contests, putting a premium on early fund-raising and organi-

Mr Mervyn Field, the respected California pollster, thinks the governor might choose to run a modified "favourite son" campaign out of his home state. This would need less cash than the estimated \$20m (£12.6m) required for a national effort. It would also require fewer absences

with a Democratic lieutenant governor and a legislature still dominated by Mr Willie Brown, the Democratic Speaker.

But the larger question centres on where he will position himself against his Republican rivals. The field already numbers four senators - Robert Dole of Kansas, Phil Gramm of Texas, Arlen Specter of Pennsylvania and Richard Lugar of Indiana - plus Lamar Alexander, the former governor of Tennessee, and Pat Buchanan, the polemicist.

Setting aside his eight years in the Senate from 1982-90, Mr Wilson's non-Washington cre-

largest state exceed thosa of Mr Alexander and Mr Buchanan and stack up well against Mr Gramm's proclamations of heing an insider-turned-out-

sidet. It is less clear how well Mr Wilson's recent conversion to populist conservatism, so different from most of his first term as governor, goes down with Republican activists. They view him less kindly for his approval of a tax increase in 1992 and for his continued belief in abortion rights.

But the perception that he remains a pragmatic, if now closeted, moderate, could also

be helpful in broadening his appeal. With Mr Specter and Mr Lugar given little chance, this leaves Mr Wilson principally up against Mr Dole, his recent tactical shift to the right notwithstanding, in the battle for the middle ground. Some beliave that a Dole-Wilson ticket could be the logical outis cone

That might suit the uncharismatic Mr Wilson, if he concludes that his best hope for the White House lies in 2000 via the vice president's office. In fact no sitting governor of California has ever won the presidency. Until Mr Bill Chinton won in 1992, the last incumbent governor to triumph was Franklin Roosevelt from New York in 1932.

Brazil's central bank denies leak

By Angus Foster in São Paulo

Brazil's central bank president Mr Pérsio Arida yesterday denied allegations that the devaluation of the Real two weeks ago was leaked in advance to some private banks. Mr Arida called the accusations "thoughtless" and politically inspired.

Mr Arida was reacting to allegations made on Wednesday night by Senator José Eduardo Dutra of the left-wing Workers Party (PT). The senator claimed to have secured statistics showing that four investment banks built up dollar positions in the days ahead of the devaluation, then sold the dollars for a profit when

Mr Arida said the allegations were "based on pure and sim-ple ignorance" of financial markets. He said the statistics only referred to the interbank market and that the dollar positions were matched by forward sales on the futures market. Mr Arida, who said the statistics could only have been leaked from within the central bank, called on the senator to name his source.

Rumours have circulated since the devaluation that some banks benefited through their close links with the central bank. However, analysts doubt there was a leak of infor-

tion. Nonetheless, an ambiguously worded central bank statement on the subject. apparently explained further to only a few bankers, may have left some hanks hetter informed than others.

The rumours are undermining financial markets and adding to volatility on the stock market, which yesterday gyrated sharply during Mr Arida's testimony and was up nearly 3 per cent at lunchtime.

The rumours are also keeping the focus on perceived splits within the central bank following the devaluation, which many analysts believe was badly handled. The leak to the senator, apparently from within the central bank, of statistics protected by banking secrecy laws also raised concerns about the central bank's internal security.

The problems with the central bank are also unwelcome for President Fernando Henrique Cardoso's government, which wants Congress to focus on a package of constitutional

In the government's first sethack with the reforms, congressmen voted to vote separately on a number of measures proposed to modernise the social security system. The government wanted a single



A Bolivian teacher tries to free a colleague arrested by riot police during a violent demonstration by thousands of rural teachers in La Paz against education reforms

CIA agent 'ordered deaths'

A paid agent of the Central Intelligence Agency ordered the killings in Guatemala of a US citizen and a guerrilla leader married to an American. a member of the congressional intelligence committee alleged yesterday, Reuter reports from

The CIA knew about the killings ordered by a Guatemalan colonel on its payroll but concealed its knowledge for years, said Mr Robert Torricelli, a New Jersey Democrat on the House of Representatives Intelligence Committee. The State Department and the National Security Council learned the facts months ago but did not tell the Mayan Indian guerrilla's widow. Jennifer Harbury, an attorney who has been petitioning the White House for help, Mr Tor-

ricelli said. He said president Bill Clin-ton and his closest advisers learned the truth only recently. A Clinton spokesman said the White House had kept Ms Harbury informed of what

it knew "to the degree that we've been able to ... without breaking the law".

Mr Torricelli said Colonel Julio Roberto Alpirez, a Guatemalan military intelligence officer, was responsible for ordering the 1992 killing of Mr Efrain Bamaca Velasquez, the guerrilla leader, and Mr Michael Devine, an American who ran a hotel in Guatemala and was killed in 1990,

A White House spokesman said much in media accounts of the deaths was not true.

Nicaragua foreign debt eased

The Paris Cluh of wealthy nations agreed to write off between \$500m and \$600m of Nicaragua's foreign debt, according to Mr Antonio Lacayo, minister of the presidency, Reuter reports from

Managus.
"It's the first big step in the renegotiation of the entire for-eign debt" of \$11.7bn, Mr

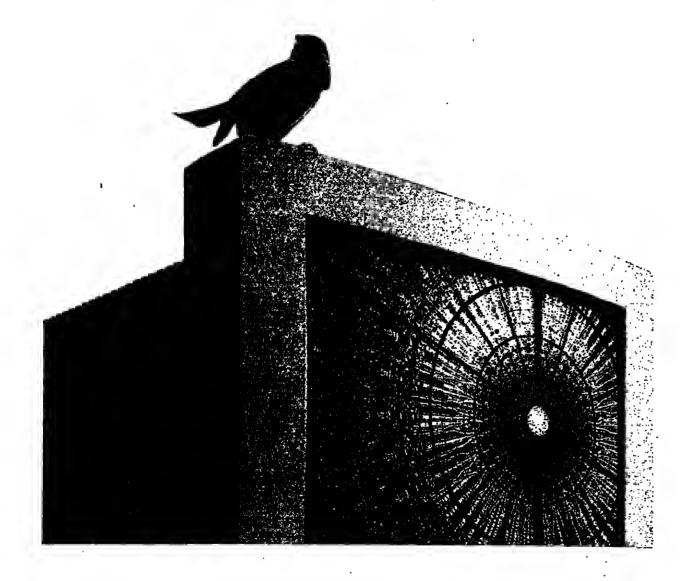
Lacayo said on Wednesday. Mr Lacayo said he could not be precise about the total fig-ure of debt relief because "two days of intense negotiations' in Paris had ended on Wednesday and he did not have a complete report from Nicaragua's negotiating team.

However, he said \$862m in debt to the Paris Club was on the negotiating table, meaning Nicaragua received less than the 80 per cent reduction it

said it was seeking.
Nicaragua's total debt with Paris Club countries is \$1.6bn. much of which has been renegotiated already. The deal will lower Nicaragua'a \$250m annual debt service by about \$40m this year and between \$110m and \$120m in 1996, Mr Lacavo said.

It also gives Nicaragua a boost in its efforts to renegotiate its debt with countries of the former Eastern bloc, commercial banks and other Latin American countries, he said.

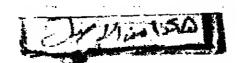
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A US-EU trade pact on government procurement, reached two years ago with great fanfare, is in danger of coming apart over the failure of the German government to establish an appeals process for enforcing the deal.

The agreement was the first collaboration between Mr Mickey Kantor, the US trade representative, and Sir Leon Brittan, the EU trade commis-

The dispute over US access to the EU's government pro-curement market had dragged on for months with the US threatening sanctions. The outcome led to the open-

ing of the EU market for power generation equipment and an

agreement to disagree on tele-communications. It seemed to augur well for future relations.

However, after the deal was agreed the east German utility Veag excluded General Electric Power Systems of the US from the final round of bidding on a \$250m contract to provide steam turbine engines for its facilities in Lippendorf.

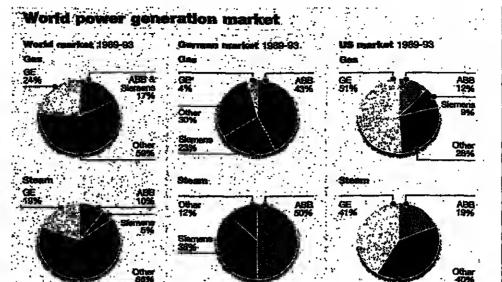
GE tried to appeal against the exclusion but German courts twice threw out its petitions. Three administrative reviews also failed to gain the company reinstatement to the bidding process. Ms Patricia Sherman, a GE representative in Washington, hopes GE has a chance at the second and more lucrative phase of the project supplying the equipment.

GE's trials - and that of

ment - have not gone unno-ticed. Mr Jeffrey Garten, the commerce undersecretary, says the issue "has risen to the top of our trade concerns in Germany and in Europe."

Last summer Mr Kantor telephoned Mr Gunter Rexrodt, the German economics minister, to ary he wrote to him saying that since the government "has yet to provide GE with an adequate review process... your personal intervention will be

Mr Rexrodt responded last month saying the German market has long been open to all bidders but "it may well be that this case points to certain deficiencies in our legislation." He saw no indication "of unfair action" by Veag; that would be



"the task of the review procedure" to ascertain. He pointed out that GE had won a bid to supply two gas turbines in Thuringia last year. GE says it has yet to win any

projects. During the 1990s it bid on several steam power projects, a process which generally costs between \$500,000 and \$1m for each bid.

The winners were either Sie mens or the Swiss-Swedish group Asea Brown Boveri. Both have their main steam turbine manufacturing faciliWORLD TRADE NEWS DIGEST

Way cleared for Ruggiero

World Trade Organisation after African countries concurred in his appointment. The former Italian trade minister and diplomat said he would work to promote free trade and to strengthen the global trading system. He also stressed his commitment to defending the interests of all WTO members, including those of developing countries. His appointment ended nine months of wrangling in a contest split on regional lines. The Italianwill serve a single four year term starting on May 1 when Mr Peter Sutherland stands down.

When on Tuesday the US swung in Mr Ruggiero's favour-after its favourite, Mr Carlos Salinas, former Mexican presi dent, dropped out of the race - the final outcome was never in doubt. But confirmation was delayed another two days by argument over the US-imposed terms of Mr Ruggiero's appointment, especially the offer of a deputy post to Mr Kim Chul-su, the former South Korean trade minister who was Mr Ruggiero's only remaining rival. Trade ambassadors in Geneva were angry at having a big-power deal thrust upon them. African countries in particular felt aggrieved by having a second Asian as a deputy in addition to existing deputies from the US, India and Mexico, leaving their continent unrepresented. They conceded after a promise that African concerns would be taken into account in future appointments.

Malaysia lifts plastics ban

Malaysia has lifted restrictions on the import of certain materials used in the plastics industry. The restrictions, which applied to imports of polypropylene and polyethylene, provoked a trade row with neighbouring Singapore: the island republic said its petrochemical industry had suffered severe damage because of the Malaysian move.

Arguing that the restrictions were inconsistent with General Agreement on Tariffs and Trade principles, Singapore brought its case before the newly formed World Trade Organisation. Malaysia argued that the restrictions were allowed under Gatt directives allowing developing countries to protect infant industries. Mrs Rafidah Aziz, Malaysia's trade minister, said that the government had now decided the local industry no longer needed protecting. However, Mrs Rafidah said Malaysia would continue to fight its case at the WTO in Geneva. Malaysian officials have been upset that Singapore chose to take its case to the WTO - the first such action to be put before the new trade body, Kieran Cooke, Kuala Lumpur

Germans lose patents ruling

The Tokyo high court yesterday ruled against the use of patent rights by the Japanese arm of BBS, the German vehicle parts maker, to stop parallel imports of its patented hubcaps. The decision overturns a ruling by the Tokyo district court last July, when RBS won a case against two retailers which imported the company's bub caps direct from Germany and sold them up to 40 per cent cheaper than those imported through the German maker's Tokyo subsidiary.

The ruling is based on the premise that the manufacturer had been compensated for its patent when the product was sold in Germany, and the payment would overlap if it was also paid in Japan. Emiko Terazono, Tokyo

South Korea will build an industrial complex at a 330 hectare site in Nakhodka free economic zone in Russia, the state-funded Korea Land Development Corporation (KLDC) said. Russia has agreed to lease the land for 50 or 70 years. Reuter, Seoul

Japanese steelmakers ready to dump US

Fed up with anti-dumping charges, some are concentrating on other markets, writes Michiyo Nakamoto

C ince a voluntary restraint motivated. In a recent case Daido arrangement on Japanese steel exports to the US was lifted in April 1992, not a year has passed without Japanese steel producers facing anti-dumping charges in the US. On Monday the US Commerce Department is expected to rule in the latest case on whether Japanese companies have been selling products on the US market at less than fair value.

In spite of expectations that the ruling will lead to damaging antidumping duties, two of the three Japanese companias involved have already given up the fight.

Daido Steel, the world's largest

maker of specialty steel, and Sumitomo Metal Industries, one of Japan's five large integrated steelmakers, both say they have no intention of defending themselves against accusations that they are dumping stainless steel angle in the US.

For the past two years or so we have been charged with dumping just about every single product we sell in the US," says an official at Sumitomo Metal Industries. "We have learned a lesson that just because we defend ourselves it does not necessarily lead

to good results." There is a widespread view among Japanese steel exporters that US antidumping actions are often politically

Steel did not co-operate with US antidumping investigations and, along with other Japanese suppliers, was penalised with the highest dumping

margins among tha defendants.

Daido felt that it had little chance of winning even if had co-operated. "We considered it a political move so we didn't think we could win," says Mr Osamu Ono, general manager of Daido's overseas denartment.

The decision was taken against the advice of its lawyers in the US who warned Daldo that failure to co-operate would raise suspicions of

Daido claims, in common with many Japanese steelmakers charged with dumping, that its US product prices were set at fair market value at a comparable level to domestic mar-

Although the US Commerce Department determined that Japanese product was sold at less than fair value. the International Trade Commission found that Japanese prices "were above prices of the domestic products in the majority of the price compari-

The reason Japanese steelmakers were nevertheless charged, Daido believes, is because there was a need to establish that total imports - not it had to be shown that imports had a high share of the US market.

Japanese companies had a large proportion of the total share among imports of stainless steel bars. Unless they were included, Daido says, the imports would not have had a high enough market share to be seen to cause injury to the US industry. "We believe that we were charged because of our high market share," Mr Ono

This led Daido to conclude that even if it fought the case it was unlikely to win. At the most, it could hope for a slight reduction in the final dumping margin.

At the same time, the high cost of fighting dumping charges has meant that unless the market itself provides good business, Japanese companies would rather use the resources to expand their operations in more welcoming markets. For Daido and Sumitomo Metal the low volumes of stainless steel bars and angle they sell in the US market

do not warrant the kind of manpower

and financial input needed to fight an anti-dumping charge, "The dumping procedure is very complicated and time-consuming," says a representative of Sumitomo

just the Japanese ones – were hurting the US industry and in order to do so that defendants are required to subthet defendants are required to sub-mit is sensitive and it takes four to five employees working on the issue full time for a year.

"If you are charged, you have to expose yourself. You have to submit information in their specified format and that means huge legal costs and sacrifices of employees' time. So if sales volumes are small, there is no choice but to retreat," says Mr Ono. The result is that simply by filing charges, domestic US producers can

hurt importers' busine For example, although the final rulings on Japanese stainless steel angle imports have yet to be made, Japanese market share in the US has fallen from about 40 per cent to virtually nothing, according to Aichi Steel Works, a leading speciality steel maker which is the only company out of three Japanese companies charged

that has continued to co-operate with

the investigations. Aichi says that the main reason it is going on with the investigation is because it has been exporting the product for 30 years and a retreat by the company would create difficulties for its customers. Sales of stainless angle to the US market make up less than 1 per cent of Aichi's stainless

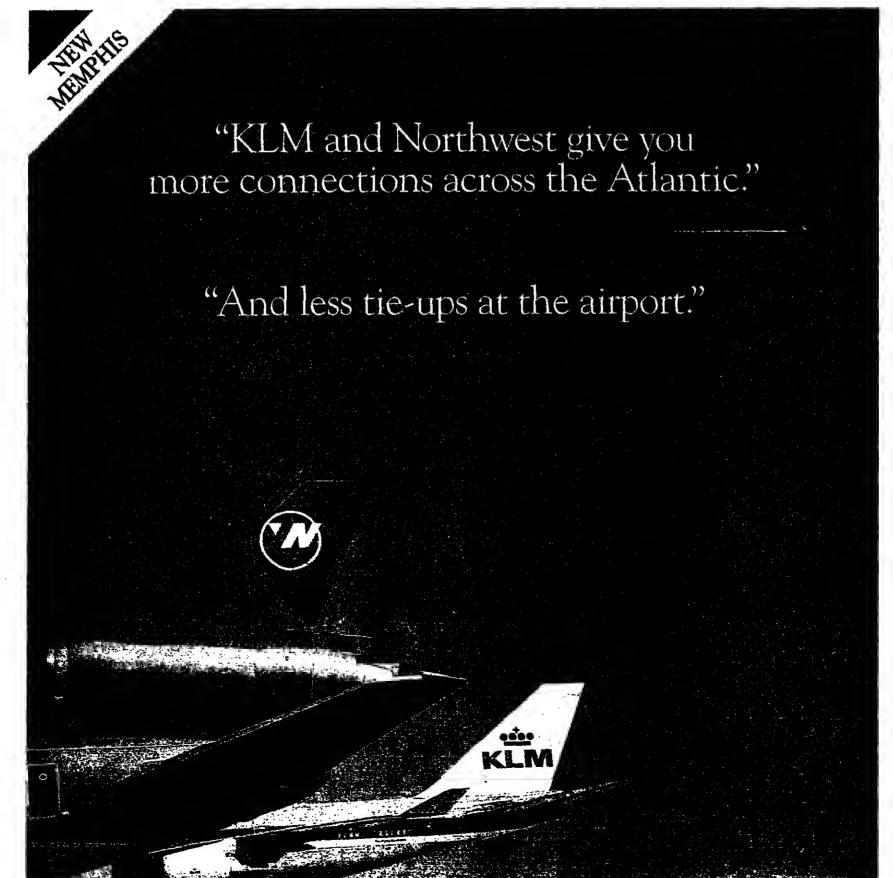
For products that are sold in larger quantities in the US, and particularly those that are sold directly to customers rather than on the market, Japanese steelmakers are prepared to put up a harder fight against charges of

In a case involving imports of carbon steel and alloy steel wire rods. Japanese companies led by the large integrated steel producers countered the charges vigorously and were last year able to overturn a preliminary ruling by the ITC that they had caused injury to the US

But increasingly, as south-east Asian demand surges, the US market for certain products is no longer as attractive for Japanese steelmakers.

Ten years ago, about half Daido's exports went to the US but today only a fifth does. It does not hurt them to turn their backs on the US market, be suggests. About half Daido's exports are to south-east Asia, which is expected to see strong demand in the years

"We have an alternative market," Mr Ono says. The real losers, he says, are the users of product who face price increases and a decline in alternative supplies as imports laden with anti-dumping duties decline or disap-



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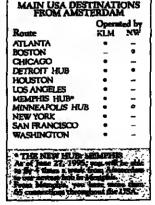
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land prices fall again

Land prices in Japan dropped for the fourth successive year in 1994, with continued heavy falls in the value of commercial property, Reuter and AFX report from Tokyo.

Residential land prices however fell only slightly, the government's National Land Agency said in its annual report,

The agency said 1994 commercial land prices fell an average 10.0 per cent compared with an 11.3 per cent drop the previous year. the report said.

Residential land prices dropped 1.6 per cent from a year earlier, compared with a 4.7 per cent fall in 1993.

Since the peak in 1991. commercial property prices in the Tokyo area have declined by an average 48 per cent, with prices in the Osaka area declining 58 per cent.

Residential property prices in the Tokyo area fell 2.9 per cent in 1994, the survey found. after falling 7.8 per cent the previous vear.

The largest decline was recorded in the Nagoya area, with prices down 4.0 per cent in 1994, down from the 6.1 per cent decline in 1993. ■ Vehicle production in Japan rose 5.3 per cent in February over a year earlier to 944,428 vehicles, the first upturn in two months, according to the Japan Automobile Manufacturers Association.

Car production was up 4.9 per cent. truck oatput up 6.7 per cent, but has production was down 2.1 per cent.

Rift over maid hanged in Singapore deepens

By Edward Luce in Manile

The rift between Singapore and Manila over the execution of a Philippines maid last week deepened yesterday after a group of mayors launched a hoycott of Singaporean prod-

The League of Philippine Provinces, a collection of local authorities, announced Singaporean goods and citizens would be barred from their localities despite pleas for calm by President Fidel Ramos.

The banning of goods and

visitors may have "negative effects on other Asean [Association of South-East Asian Nations] partners," he said. Singapore is the second largest regional invastor in the Philippines, at \$169m (£107m).

labelled 'Made in Singapore' could be the product of several countries," said Mr Ramos.

Mr Abdullah Ahmad Badawi, foreign minister of Malaysia, also an Assan member, yesterday urged the two countries to mend ties for the sake of regional stability. Manila officials have pri-

vately expressed concern the Ramos administration has made itself a hostage to fortune by pledging to cut ties with Singapore if a government inquiry finds the hanging of Mrs Flor Contemplacion

The seven-member inquiry the Presidential Commission on the Protection of Overseas Filipinos – embarked on the first session of hearings yesterday, questioning Ms Alicia

in 1994. But a single product Ramos, the ambassador to Singapore, who was recalled two days ago. Its findings will be made public in the next three weeks.

Authorities in Davao City. where the Singaporean flag was burned on Tuesday, said an effigy of the Singaporean president, Mr Ong Teng Cheong, will be incinerated in the city on Sunday. The public outcry against

the Singaporean authorities has become the leading issue in the campaign for congressional elections this May. Opposition politiciana,

among them Bong Bong Marcos, son of the former dictator, have accused the Ramos administration of falling to extend enough protection to Filipinos who work as domes-



Supporters of hanged maid Flor Contemplacion arge Manila to

Bilateral trade totalled \$2.1bm break ties with Singapore and for officials involved to unit Aircraft noise could ruin Labor's party

By Nikid Talt in Sydney

unchtime in central Sydney, and the state parliament building is being blasted by recordings of a jumbo jet landing. This is the latest in a stream of protests by Sydney residants, furlous that thair property values have slumped and lifestyles been disrupted by a new airport run-way which has transformed air traffic routes.

Unhappiness about aircraft noise is not unique to Australia's largest city, but the highly charged issue has taken on political significance because of a knife-edge state election to be held in New South Wales

The airport fiasco has been blamed on Paul Keating's federal Labor government, which is responsible for aviation matters. Now the suggestion is it could cost the state Labor party its chance of victory at the polls. And that, coupled with disquiet over Canberra's recent handling of a couple of environmental issues, could ricochet right back to federal level - after all a general elec-

For the past four years, NSW has been controlled by an uneasy coalition of Liberal and independent MPs. The Liberals effectively have 48 seats; Labor, 47; and there are three non-aligned independents.

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Crusce" (detail), Max Serkmas "Autorestrato con la maso levacteda" (detail), Jelio Goszalez "Autorretrato" (detail), VECAP, Madrid

tion is 12 months away at

It has not been e smooth rida for John Fahey, the Liberal coalition leader, in part because of some embarrassing within his ministerial ranks. Now, in the final days before the election, the polls suggest a tight race, with the percentage

of "don't knows" still high.

For the most part, the two

main parties have been campaigning on a small range of familiar issues; who can best provide health and educational services, for example, and who would be tongher on crime. The Liberals brightly took a lesson from the US releasing a policy which would see threetime serious offenders jailed for lifa unless extenuating circumstances existed.

But the most interesting aspect of the election is the interplay of federal issues and. state fortunes. The Sydney airport issue has been the most prominent, with Liberals claiming the federal government has deliberately delayed opening a new control tawer, which will increase flight frequencies, until after the election - something the government denies.

But an ill-handled row over federally awarded woodchipping licences and cahinet's renunciation of a "carbon tax" have done nothing to endear the Keating government to Green party supporters, whose preferences can be crucial.

Even economic policy has been dragged into the state debate. Earlier this week Mr Reating denied suggestions that the government was holding back until after the election on a further interest rate rise - still seen by many economists as essential to check demand in the economy and

terms of short-term checks.

Taiwan to compensate massacre victims

Taiwan's legislature yesterday passed e law granting compen-sation to victims of a 1947 massacre by Nationalist troops from mainland China, writes Laura Tyson in Taipei.

The move is seen as an effort

voted that the government would pay TS6m (£146.000) to relatives of those who suffered

have applied for damages for the event in which 15,000 to 30,000 people died. Many others

Proposals to create a new national holiday, on February 28, backed by the leading opposition Democratic Progressive Party, was watered down to a "peace memorial" day, which

would still be a working day. Recently President Lee Teog-hui made the first official apology for the killings, which have driven a wedge between Taiwanese and mainlanders. The subject was taboo under the ruling nationalist (Kuomintang) government until political reforms in the late 1980s. | summit in Indonesia last

prevent inflation developing.

But Mr Keating's reassuring noises about the economy, and professed belief that it is "slowing naturally added to finan-cial markets' confusion. They are now increasingly nervous that the May 9 budget, forecast to contain a "significant tightening of fiscal policy, will be disappointingly relaxed in

to soothe ethnic tensions between native-born Taiwanese and Chinese who fled the mainland in 1949, ahead of legislative elections later this year tial elections in March 1996. in an especially heated ses sion, the legisletive Yuan

in the "February 28 incident". the day when the island-wide crackdown is said to have begun. Over 1,000 family members

are expected to follow suit.

which Mr Habibie rolled out



Manuela Saragosa on a power struggle over economic policy

he villagers of Pasir Putir, a hamlet in the lush mountains off the south west coast of the Indonesian island of Java, live in bamboo houses and tend their goats, chickens and rice fields in the tradition of their ancestors. They still draw their water from wells and bathe in the river. There are no roads to the village and cars and motorcycles have never set wheel there. Electricity is a recent addition to their daily lives.

Only a few hours' drive east lies the town of Bandung, e bustling centre of trade, aca-demia and art deco architecture which has been transformed into the hub of the country's aircraft industry over the last 20 years. It is also home to Indonesia's Nuclear Research Centre.

Pasir Putir and Bandung symbolise the two Indonesias over which an increasingly divisive economic policy iebate has taken shape, splitting the cabinet itself.

Mr B J Habibie, minister for

research and technology, is a bero to some and an economic villain to others. He leads the country's technologists, who want the government to spend money on a number of hightech projects, such as those in Bandung, which they believe will help the country leapfrog its way to becoming a fully industrialised country.

On the other side of the divide are the technocrats for whom Mr Marie Muhammad, Indonesia's minister of finance, is the champion.

Known for his tight mone-tary policies, Mr Muhammad represents a school of economists, both foreign and local, who want to see Indonesia keep a lid on state spending. They argue that there are better uses for state funds



Suharto: caught in the middle

than Mr Habibie's high-tech

Mr Habibie presides over the state-run Agency for Manage-ment of Strategic Industries, which includes the Bandungbased aircraft maker IPTN and the shiphuilder PAL and other companies specialising in electronics, weapons, axplosives and telecommunications. All the companies have been set up with government money.

To some Indonesians these projects are a source of great pride, symbols of the economic progress Indonesia has made over the past three decades. Indonesia's N-250 70-seat turboprop commuter aircraft

amid much pomp and circumstance on the eve of the Asia Pacific Economic Co-operation



donesia predicted yesterday its 1995 economic growth would match last year's 7 per cent despite the yen's sharp revaluation, Reuter reports

from Jakarta. Mr Saleh Afiff, minister responsible for co-ordinating economic policy, admitted the strong yen had increased the cost of servicing Indonesia's foreign debt, nearly 40 per cent of which is denominated in yen.

November was christened Gatotionco after a mythical flying Javanese warrior.

But as some local economists and foreign bankers point out, these industries have enjoyed decades of high protective tar-iffs and are still inefficient. Mr Habibie himself admitted in February that five out of 10 of his projects, including IPTN

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and PAL, were losing money. The matter has come to a head in recent weeks. Mr Habi-bie has threatened to close some of his industries unles the government grants him export credits which he says are necessary to market big capital goods ebroad. Mr Muhammad has mada clear that he is opposed to any government-funded export credit scheme because he argues that Indonesia, which has one of the developing world's largest foreign debts – about \$87bu – cannot afford it.

President Subarto, meanwhile, has instructed both min isters to work with the central bank on a study of the costs. and ways of implementing an export credit scheme. In a country where the president's word is virtually law, Mr Muhammad has had to go along with that instruction.

opponent in Mr Habibie, e pro tege and close friend of President Suharto, who has ruled Indonesia for nearly three decades. Mr Habibie, a German-trained enginear, was recalled from Germany to Indonesia by the president as a technology adviser in 1974. Mr Muhammad assumed his position as finance minister after the last election in 1992.

The two ministers have ashed before. Last year, Mr Muhammad slashed by two thirds the \$1.1bn in state funds made evailable for upgrading and huying a fleet of 39 east German warships, a purchase organised by Mr Habibie.

This time, however, the debate between the two is more sensitive because it will have a determining effect on the future of the industries which Mr Habibie has fostered since their inception - and it may also shed some light on the president's own plans for Indonesia's economic and industrial development.



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b) Payment of Interest: payment of interest for the six month period ending March 1995 will also be made on April 4th, 1995. Principal Paying Agent:

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The Board of Directors

the old masters at the Prado. Lanch nearby. Then proceed to tha Reina Sofia, home to Picasso's "Gueraica". Time for a little shopping, ca roate to the Thyssen Barnemisza, one of the world's largest private through the history of art, in Madrid. collections. Finally, stap at e

local bar to discuss life, and art.

Recognize any faces is the crawd?

A stroll arouad Madrid's galleries

is always a social occasioa. We call It the "Paseo del Arte". Start with

for life

Bayer to open offshoot near London

Bayer of Germany is to become the first pharmaceuticals com-pany to create a European headquarters in the UK for dealing with regulators follow-ing the setting my in Lordon of ing the setting up in London of a new European drugs agency. The move is likely to be the first of several investments in Britain hy drugs companies based outside the UK wanting rapid access to the agency, which oversees pan-European

Union approval of new drugs.

Bayer chose the UK over

son team at Stoke Court about 40km west of London. The move will boost the Department of Health's strategy to encourage inward investment after the European Commis-sion's decision in 1993 to site the European Medicines Evaluation Agency in London. The agency began work to January

Mrs Virginia Bottomley, UK health secretary, has just led a delegation to Japan to try to persuade Japanese companies to increase their presence in the UK. The department hopes that companies' regulatory affairs offices could be followed hy other divisions such as earch and development. Several Japanese drugs com-panies gava "positive responses" to the visit, says the Department of Health, but

stopped short of making com-Other drugs companies that could increase their UK pres-ence include France's Rhone-Poulenc Rorer, which in May will officially open a new dis-tribution and final manufactur-ing centre in east London, and Sweden's drug makers Astra

drugs industry is keen to take advantage of the country's entry into the EU in January

Mr Fernand Sauer, the agency's executive director, said he expected many companies to open regulatory offices in the UK or to beef np existing

There is also a good chance that EU member atates' regulatory bodies will open "embassies" close to the agency's offices in London's Docklands. They will be scrutinising drug applications under the agency's aegis.

New style.

The Labour party is a democratic

socialist party. It believes that by the strength of our common

eadeavour, we achieve more than

create for each of us the means to

realise our true potential and for all

of us a community in which power,

wealth and opportunity are in the ...

hands of the many not the see, where the rights we enjoy reflect

the duties we owe, and where we are together, freely, in a spirit of

solidarity, tolerance and respect

we can achieve alone so so to

perform quickly enough they may risk losing fees. The agency is building up its presence at Canary Wharf its staff of 25 will rise to 40 by the

end of April and 100 at the

year's end

It has invested heavily in information technology to help speed the drugs approvals process. This includes video-conferencing and electronic data storage rather than paper and post for processing the huge research dossiers accompanying drugs

the death of the old clause as the first step in a process that will end in a break with the

trade union movement, which

originally established the party

As Labour & Trade Union Review, the leftwing journal,

puts it, Mr Blair wishes "to

marginalise the trade unions

and dispense with socialist ide.

ology," so that Labour can

This sort of comment prompts smiles from the

eadership, smacking as it does

of Mr Blair's story about

meeting a leftwing activist

who complained he was dumping policies so fast that

Conservatives would soon be

The left's suspicions are not

wholly unjustified. Modernist

ultras, grouped around the pro-Blair Labour Co-ordinating

Committee, are already asking

whether it makes sense for the

unions to retain 70 per cent of

conference votes in the

On this view, Labour's

relationship with the unions

should be similar to the close

but informal relationship

between the Conservatives and

the Confederation of British

Industry, the country's largest

a course which Mr Blair will

eventually wish to follow. But

he is well aware that further

changes in the short term

would inflict wounds that

would almost certainly still be

bleeding on polling day in the

next general election.

All the signs are that this is

employers' organisation.

democratised party.

reflect the interests of virtu-

as its political arm.

ally all the people".

voting Labour.

UK NEWS DIGEST

Exporters' orders hit 18-year high

British manufacturers are enjoying their strongest export orders for at least 13 years, although domestic demand is weakening, says the latest industrial trends survey from the Confederation of British Industry, the country's biggest employers' lobby. Some 32 per cent of manufacturers questioned told the CBI their export orders were above normal, while 18 per cent said they were below average. This was the most buoyant response since the ques-tion was first asked in 1977. Exports have been strengthening since last sutumn.

"The export-led recovery remains on a firmly upward path", said Mr Sudhir Junan-kar, the CBI's associate director responsible for economic analysis. British manufacturers continue to win more business in overseas markets, which should help to support output growth over the coming months". Mr Junankar added that the buoyant export demand was unlikely to be a consequence of the recent weakening of the pound, as companies would not yet be confident that the movement was going to be be sustained. He said it was more likely the result of strong spending in overseas markets. Robert Chote

investment falls

Net investment by UK institutions fell to £7.7on (\$12.16bn) in the fourth quarter of 1994, the lowest level for more than four years. Total investment for 1994 was £45.4hn, down from the record £51.6bn in 1993. Institutions invested a record £18.2bn in UK governmen bonds during the year, up from £13.9hn in 1993. Net investment in gilts in the fourth quarter, at £4.3hn, remained at a high level, though lower than the figure of £5.7hn in the third

Net investment in UK company shares amounted to £15.2hn in 1994, slightly below the £16bn net investment seen the previous year. In the fourth quarter, net investment in shares rose to £2.9bn from the low level of £2.1bn in the third quarter. The final quarter of 1984, institutions sold a net £1bn of overseas securities, reversing net investment of \$1.4bn in the third quarter. This reflected net disinvestment in overseas company shares of £1.9bn, partially offset by net investment in foreign government bonds of £0.9bn. Simon London

Television dispute

A dispute broke out yesterday between Sky Television, the satellite television company, and Channel 4 over funding of the British film industry. Mr David Elstein, director of pro-grammes at Sky, accused Mr Michael Grade, chief executive of Channel 4, of "an abuse of public position" after he said Channel 4 would not allow films in which it had invested to be shown on pay television. "The Channel 4 board has lost control of its executive," said Mr Elstein at a Innch to emphasise Sky Television's £13m investment in British film production last year. He said Mr Grade showed "very long-term hostility to Rupert Murdoch's position in the British media". Channel 4's policy should not be set by "his personal political preferences." Mr by "his personal political preferences". Mr Rupert Murdoch's News Corporation is tha biggest stakeholder to Sky's parent, British Sky Broadcasting. Pearson, the UK media group which owns the Financial Times, also

Mr Eistein said that, by investing in films aimed at Channel 4 audiences, Mr Grade was taking the British film industry up a dead end. Raymond Snoddy

Rebellious youth

Young Britons are showing a new spirit of rebellion, with girls increasingly rejecting ssures to conform, says a survey from Mintel the market research company. Fewer young people want to be seen as responsible than two years ago, and increasing numbers want to be thought of as wild, unpredictable, creative and streetwise.

Mintel questioned about 900 15 to 24-year olds in 1992 and 1994, showing them a list of 14 attributes and asking them which they would most like to be described as possessing. In 1982, 53 per cent of 15 to 24-year-olds wanted to be seen as sensible and responsible; by 1994 this had dropped to 49 per cent. Those wanting to be creative increased from 33 to 36 per cent, while those liking to be seen as wild and unpredictable rose from 12 to 15 per cent. Diane Summers, Markeing Correspondent

Prince backs native tongue: Prince Charles backed a campaign to preserve English as the dominant international language. But it should be "English English" not American, which was "very corrupting", he told reporters at a reception organised by the British Coun-

The English version was "proper English", he said. Others tended to "invent all sorts of new nouns and verbs and make words that shouldn't be. I think we have to be a bit careful, otherwise the whole thing gets rather a mess," the prince said. The important thing was that "someone guards the actual quality" The prince was speaking after the launch of English 2000, a five-year campaign to support British educational companies teaching English as a foreign language. The British Council believes the £500m industry is at risk from American and home-grown companies challenging British publishers and examiners in booming markets in the Far East and central and eastern Europe.

Police in drugs swoop: British police struck what was described as a major blow against violent hard drug traffickers when 25 people were arrested in a series of dawn raids yesterday. More than 500 officers armed with warrants awooped on 20 houses on Merseyside and an address in Cambridge in the climax of a long-running operation code-named Trojan. Heroin, cocaine and cannabis, together with cash, were seized in the raids. Weapons recovered included a loaded semi-automatic pistol, swords and machetes.

Germany to create a 20-30 perand Pharmacia. The Swedish Socialist leader woos middle classes

Mr Tony Blair, leader of the opposition Labour party, wasted no time this week in exploiting growing support inside the party for revision of its traditional commitment to achieving socialism through

mass nationalisation. The ink was barely dry on a statement of objectives which he wants to substitute for the nationalisation commitment in Clause 4 of the party's constitution. Then Mr Blair explicitly promised for the first time to rid Labour of "Marxist intellectual analysis".

Using language designed to reasure the middle classes whose support he needs to win government, Mr Blair said the statement was intended to broaden Labour's appeal beyond producer or class interests. Opinion polls suggest that Mr Blair's party has the best chance of unseating the ruling Conservatives since they defeated the last Labour government in 1979.

in a bold attempt to steal the Conservatives' political clothes, he called for a greater sense of duty and personal responsibility and disowned collectivist institutions. He also promised support for "rules which we all stand by; fixed points of agreement which impose order over chaos". It was a powerful speech built on the growing appeal to middle class values that has characterised Mr Blair'a leadership since he took over less than a year ago.

But it was also an extraordinary speech from the leader of a party that spoke the language of class warfare until

By Charles Batchelor

tor said yesterday.

Transport Correspondent

A total of 37 organisations

have said they are interested

in bidding for a train operating franchise when British Rail's

passenger operations are priva-

tised, the rail franchising direc-

This is fewer than ministers

had forecast but more than critics of privatisation had

expected. Many applicants are

interested in more than ons

franchise, taking the total

number of applications for the

first eight franchises to more

British Rail, the operator of the state network, has itself

registered an interest. But it is

unlikely to be allowed to bid

unless no other suitable offers

By James Bittz in London and

John Murray Brown in Dublin

The government yesterday put renewed pressure on Sinn Fein, the political wing of the

Irish Republican Army, to

make a clear commitment on

decommissioning its weapons

in Northern Ireland. The gov-ernment emphasised that this was essential to the upgrading

of talks between both sides.

Amid growing speculation that a British minister could

soon he involved in explor-

atory negotiations with the

republican group for the first

time, the UK government sent Sinn Fein leaders a letter res-

tating conditions for such a meeting. British officials said

The biggest opposition party is hastily transforming itself as the next election nears, says Kevin Brown

Party abandons class war in drive to regain power



Old-style To secure for the workers by head or by brain the full fruits of their industry and the most equitable. distribution

Labour's logo thereof that may be possible upon the basis of the common ownership of the means of production, distribution and exchange, and the best obtainable system of popular Industry or service

revised statement of aims and

values were backed by the par-

Strictly speaking, formal

approval must still be given by

29. But, as defenders of Clause

4 have been saying for months,

Mr Blair's control of the

national executive and the sup-

port of hig unions and large

chunks of the constituency

organisations make the confer-

The left's response to

impending defeat has been to

dismiss the proposals as a dis-

traction from Labour's cam-

State group may try to buy part of its own network

are made. The announcement

coincided with the launch by

Mr Tony Blair, Labour party

leader, of a campaign to halt

rail privatisation. He claimed that the process had already cost £1.25bn, but that so far

only one small quarry had

Mr John Major, the prime minister, described Mr Blair's claims as "fantasy figures". He

said spending had been under-

taken to modernise railways

and not to prepare for privati-

Mr Blair said: "Labour will

speak up for the mainstream

majority in Britain who oppose

this absurd plan and want rail

privatisation stopped in its

tracks." BR could have

installed network-wide train

safety systems, modernised the

Terms set for Ireland talks

accepting UK demands on the

decommissioning of arms set out in a letter to republican

and loyalist pro-British para-

military organisations this

"We have not yet received from Sinn Féin the kind of

commitment and assurance

that will allow a minister to go into the exploratory phase," a Downing Street official said in

He made clear there was no

precise indication yet of when the next meeting between the

two sides could take place,

though there is a widespread expectation that Sinn Fein rep-

resentatives will have their

first meeting with Mr Michael

Ancram, a Northern Ireland

minister in the British govern-

London.

Rail sell-off comes closer

ence a phoney battleground.

Tony Blair updating losology very recently, and which was paign against the divided Conpromised massive state interservative government. In fact, it is a defining moment in the vention and ponitive taxation little more than a decade ago. party's history, marking the Mr Blair felt able to deliver it real beginning of what Mr because his proposals for a Blair has for months been call-

ing New Labour

The core of the old clause, printed on every party memty's national executive with overwhelming support last bership card, commits the party to "common ownership of the means of production, distribution and exchange." In a special conference on April a hig shift of emphasis, the party will now seek "a dynamic economy" in which the "enterprise of the market and the rigours of competition" will help to produce wealth.

Far from promoting nationalisation, the new Clause endorses "a thriving private sector" and envisages that "undertakings essential to the common good" may be either owned hy the public or

West Coast Main Line to Scot-

land and kept open Scottish

sleeper services for the money

spent on privatisation, be said.

BR announced recently that sleeper services to north-west

In a surprise move yester-

day, the franchising director

said he would delay inviting tenders for Gatwick Express

until preparations for franchis-

ing Network SouthCentral,

which runs complementary

services, had been completed. Some applicants had expressed

an interest in both franchises.

The management of Gatwick

Express revealed yesterday

that it would bid for the South-

Central franchise. Gatwick

Express runs trains from Lon-

don Victoria to Gatwick Air-

ment, next week. An official at Downing Street said there was no question of the British gov-

ernment being prepared to meet the Sinn Fein demand

that preliminary ministerial

talks would include discussion

of "demilitarisation", or a

reduced role in Northern

Ireland for the Royal Ulster Constabulary (the Northern Ireland police force) and the

"We are not in the business

of negotiations with Sinn Fein

about the army or the RUC,"

the Downing Street official

said. "We are prepared to say to Sinn Féin that the position

of the security forces is a mat-

ter for local commanders, the chief constable of the RUC and

the GOC of the army."

British army.

Scotland will soon cease.

accountable to them." Within the party, the absurdity of the old clause is widely recognised. Even on the left, the clause is taken to imply a commitment to a mixed economy, rather than a prescription for central

planning But the language of clause 4 matters. First, it is a symbol of Labour's early struggle against capital. (Ironically, the clause was drafted in 1918 by two middle-class Fabian reformers, Sidney and Beatrice Webb, as part of an attempt to bridge a party

While the old Clause 4 lives, the left has a legitimate excuse for continuing to dream of the day when rightwing revisionism will give way to a full-blooded attack on what Mr Dennis Skinner, the leftwing MP known as the Beast of Bolsover, calls the casino econ-

The trade union which represents most staff at Barclays Bank vesterday sourned an offer of merger talks from Bifu, a rival finance union,

The unwelcome invitation came on the day the Barclays Group Staff Union was officially renamed Unity, though it will continue to represent only employees in Barclays -

uncertain age."

Mr Leif Mills, general secretary of Bifu, said: "The only way to unity staff in Barclays and the other banks is to cre-

staff association."

clays employees - 60 per cent of the total - and has a further 10.000 pensioner members. It sees little benefit from merging with Bifu, which has 135,000 members but only about 8.000 in Barelays.

The move comes the day after Midland Bank - an off-

Bank union snubs talks

could sink our previous differ-ences and unity in a single Unify represents 38,000 Bar-

shoot of HSBC - amnounced it was to shed 1,745 management

on merger

Andrew Bolger writes.

at least for the time being. Mr Paul Snowball, general

secretary, claimed Unify signalled a dramatic change in direction for trade unions in the finance industry. "A new era has dawned: one in which banking and finance sector husinesses, employees and their mions will work more closely than ever before to overcome the obstacles of this

ate a single finance union. "Events in the finance sector

are fast daveloping - job losses, branch closures, re-organisation and new working patterns. It makes sense if we

Sinn Fein was still short of Ombusdman is asked to investigate advisory role of companies

Export credits agency is challenged

Two Lahour MPs from northern England yesterday filed an unprecedented applica-tion to Mr William Reid, the parliamentary ombudsman, asking him to inquire whether conflicts had arisen in the operations of the Export Credits Guarantee Department.

in the first application of its kind from MPs, they asked Mr Reid to put pressure on the

Department of Trade and Industry to reveal a full list of companies which have received ECCD contracts since

Earlier this year, Mr Richard Needham, trade minister, said it had been the policy of successive governments "not to disclose information about commercial relations between ECGD and commercial companies unless the relevant parties have agreed to do this".

At a press conference at Westminster yesterday, Mr Byers said yesterday that he wanted to find out whether there was an overlap between companies receiving ECGD cover and those which have senior members on a body called the Exports Guarantee Advisory Committee, which has an important role advising ministers on which contracts deserve to receive cover. Its 11 members include senior repre-

sentatives of Balfour Beatty, General Electric Company, N. M. Rothschild and Bovis Construction.

Mr Stephen Byers, one of the two MPs, pointed oot yesterday that ECGD was responsible for dispensing some £10bn of taxpayers' money between 1991 and 1994. "It is unacceptable for private companies to have power of veto over whether MPs are provided with information on public money."

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Hard times for Japanese bosses

Cost-cutting companies expect their executives to be the first to make sacrifices, writes Emiko Terazono

imes are bad for Japan's company bosses. While executive remuneration in the west has risen sharply over the past few years, Japan's prolonged profit slump has taken its toll on the salaries of

Sluggish share prices, the rise in the yen, and lower consumer demand have forced Japanese companies to review their costs; and many included cuts in executive compensation as part of their strategy.

According to Seikei Research Institute, a private research organisation, the average annual income – including bonuses – of presidents of 38 blue chip companies listed in the first section of the Tokyo Stock Exchange, has declined for the second consecutive year. It fell 3 per cent last year to Y36.2m (£257,000).

Executives at leading trading bouses, including Mitsubishi and Marubeni, were among last year's casualties, while the chairman and president of Japan Airlines

saw a pay cut of 30 per cent.
Unlike companies in Europe and
the US, where shareholders reward executives and CEOs for cutting costs, management in Japan is expected to sacrifice its compensation first, before imposing restructuring on the rest

of the employees. The system is based on the belief that corporate profits are tied to the performance of the organisation rather than that of an individual. The principle has led to an egalitarian remuneration system, in which extremes of compensation are avoided.

corporations to avoid frustration and friction within the organisation, the reward system bas recently come under fire. Some academics and members of

But while it has helped

the business community are calling for higher executive pay in order to revive business confideoce.

These calls are linked to criticism that Japan's industries and companies currently lack the strong leadership needed to recover from the prolonged slump.



Ashley Ashwood orkers; not the first to feel the pain when the pay cuts arrive

A Japanese journalist on a leading business magazine writes: "The problem is that Japanese companies lack a system where executives who take strong leadership and change things for the better are not compensated properly.

The critics have dubbed the small difference in payments between employees and management "bad equality" and claim that It is a disincentive for executives trying to enhance corporate performance. They claim that higher remuneration. which will be accompanied by stricter evaluation of the executive's performance, will revive Japanese companies which have lost the confidence they had in the last decade.

Such reasoning seems natural at a time when an increasing number of Japanese companies are shifting away from the traditional payment system based on seniority and introducing western-style results-oriented

But a technical barrier to higher remuneration is Japan's income tax system. Japan imposes a

progressive income tax system on workers, as a result of which high income earners are faced with an income tax bill of up to 65 per cent. Sadao Ota, head of Seikei, points out that high income taxes

low levels. Other benefits, often cited as compensation for low cash remuneration, also hamper the performance of executives, according to critics. They say that company housing, golf club memberships and chanffeured company cars only provide an incentive for corporate presider to cling on to the job longer, irrespective of their abilities

seep executive pay at artificially

And while executives do receive large retirement packages which are subject to special tax treatment, this only induces them to stay on the company's payroll longer since the package increase with the length of employment. Other long-term performance incentives, such as share-option schemes, simply do not exist.

Reducing income tax levels for earners in high income brackets has been one of the government's aims over the past few years. However, while the ministry of finance's advisory committee on taxes has been advocating such measures, public debate has stalled because the decline in fiscal revenue needs to be offset by

a rise in consumption tax. Does this point to the long-term demise of corporate Japan? Kojl Aoyagi of Wyatt, the husiness consultants, refutes claims that raising executive remuneration will lead to stronger leadership.

"Japanese presidents aren't necessarily chosen on the basis of leadership. Those who have managed to maintain an unblemished record teod to climh to the top," he says. Rather than thinking of ways to

increase compensation, Japanese companies should review the selection process of their executives.

What needs to be done first

within many Japanese companies, says Aoyagi, is to establish a new system which will place those with ability and leadership on top.

embers of the England Rugby Union squad were handed pencils and paper recently and asked to outline their views on the captain. In the atmosphere of the locker room there had never been a shortage of opinions, but this was different.

"I thought that some formal upward appraisal might be useful and so it proved. I think it is something all managers should do," says Will Carling, the England captain. How many sheets of A4 they man-

aged to fill he did not say, but this is one of several ways Carling has chosen to apply personnel management theory on the sports field.

Carling has proved to be the ideal

person to transfer skills and experiences between two different areas of work: he is able to channel management theory into his captain's role and, conversely, to pass oo lessons learnt playing rugby to managers.
Insights, the management devel-

opment business he runs with a number of other sports people and sports psychologists, provides regular seminars that analyse, adapt and transfer to managers the principles of success in sport.

Not all his colleagues have played the captain's role. Some, like Adrian Moorbouse, the Olympic gold medallist swimmer followed a particularly single-minded regime to take them to world record status. Now 30, he retired from competitive swimming two years ago. "When you pack to swimming that's it. It is no use to anyone," he

says. In fact, be found that be learned much during his competitive days that can be useful to people in business.
As Moorhouse poiots out, his competitive role was less solitary than it might have seemed and, unlike some sports people in the past who might have been described

as products of their coaches, he insists that be was very much in "It was certainly not a case of the loneliness of the long distance runner. I had a physiotherapist, physiologist and a nutritionist. I had to

manage the people around me." he Like Carling, be discovered at a very early age that he wanted to reach the pinnacle of his chosen sport. By the age of 12, Moorhouse says he knew that he wanted to be world champion.

"My coach didn't laugh," he says "He smiled but he didn't laugh." Carling had a similar goal. "I knew when I was aged seven that I wanted to play rugby for England," he savs.

It may be impossible to replicate such ambition in management but Insights believes that the sporting environment has much to teach managers. Carling has read management books by experts such as Peter Drucker and Tom Peters.

WEBER INSOLVENCY -CAPRI No. 878/89

28th April 1995 at 12,00 am, The Law

on 28th April 1995 at 12.00 am, The Law Court of Napies sells complex called Weber Hotel, III8 Marian Piccola St., Capri, in frost of Indge Parist. The complex is on 5910 sq. m. of grounds and buildings. It consists of 53 noons and one sake of 60 sq. m. provided with all accessories in working under. A swimming pool - already designed - might also be realized. All is bester described and specified in the technical consultation report deposited at the Chancery. Opening price Lie. 15,500,000,000 deposit 30% Information Chancery of official receiver lawyer Massimo Di Luno.

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Captaining the business squad

Richard Donkin finds top performers who believe that the sporting environment has a lot to teach managers

take the messages of these people that we have identified as being particularly useful to us, and to relate bow they worked in a sport-

ing cootext. Insights picked certain qualities it considered useful for personal development, including leadership, motivation, negotiation, team build-ing, the pursuit of excellence and balancing life with work.

Moorhouse says: "I knew severa people who had the right physical attributes and levels of fitness for competitive swimming but when it came to a race, they wilted. The mind plays a very large part in such

Carling has been discussing captaincy with Mike Brearley, the former England cricket captain. Brearley, a practising psychoanalyst who often contributes to insights seminars, stresses the importance of the act of listening in the leadership

"What we have tried to do is to role, something which Carling has ke the messages of these people found useful in his own captaincy." lar goal. He contrasts the often harsh sporting environment with that of many husinesses in which, be says,

> to hide for too long. "In business there seem to be more excuses for not doing things. In the England team if you don't perform for a number of games, you get dropped.
> That is the big difference." The issues in sport are often clear cut and changes created by manag-

too many managers have been able

ers are often more obvious. Geoff Cook, the former England Rugby Union team manager, adopted a team, says Carling, that had not been playing well.
"He picked the same people who

had done nothing for four or five years and he gave them a vision."
Part of this involved a long term goal: he told the players he thought they were the people who would go to the 1991 World Cup. That enabled them to fix their sights on a particu-

Companies can do this but too often people have only short-term ontlooks," says Carling. He is constantly on the lookout to

strengthen his insights team. Some of his recruits include Rebecca Ste-vens, the first British woman to climb Everest and Tracy Edwards who skippered the first all-woman crew in the Whitbread Round the World yacht race. Translating sport into business is

developing into a lucrative market. Another successful proponent is David Whitaker who coached the British men's hockey team towards their Olympic medal in 1988. His company, Performance Consultants, includes David Hemery, the 1968 Mexico Olympics 400m burdles gold

Says Hemery: "Not everyone may be good at sport, but it does help to draw out key learning points".

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and conditions.

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Alondhuine Ste, 391 Us Athena, Tell. + 30.1-6-65,04.22 and +39.1-6-55.04.25. Offers should expressly state the offered price and the detailed brown of payment (in each or installments, necroioning the number of installments, the dates thereof and the proposed annest interest rate, if my). In the event of not specifying: at the way of payment, b) whether the credited amount shall be naturest and c) the interest rate, then it shall be the legal and from the first shall be or interest and c) the interest rate, then it shall be calculated on the basis of the constanting amount and shall be payable on the dates of payment of each installment. Binding offers submitted beer than the above dates of payment of each installment. Bunding offers submitted between the inches the accepted nor considered. The offers shall be blading out the silpachesion. Submitted shall be found in the order of the order or order order order or order order or order order or order order or order be accepted now considered. This offices shall be blanking until the sulpathesistics. Substitutions of oils favour of a third party to be constituted at a later stage shall be accepted under the conditions express monitor is music in this respect upon substitution and that the utilizers shall give a gen-

Communion: Binding offers must be accumpanied by a Letter of Gueraniee contained in the Memorandum, by a bank legally operating in Greece, an esmain valid until the adjudication, or of Guarantee must be for the automat of ORS, TWENTY MILLION (20,000,000-1 Guarantee shall be returned after the adjudication. line offers together with the Letters of Guerantes shall be submitted in scale

dopes containing the binding offen shall be untealed by the above mentioned Notary Public is fire, on <u>Menday, April 17th 1975</u>, 14.00 hours. Any purty having duty submitted a binding offen be autified to attend and sign the deed attenting the unsealing of the binding offers.

shall be antified to attend and sign the deed attenting the menaling of the brinding offices.

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LEGAL NOTICES

IN THE INGH COURT OF JUSTICE CHANCERY DIVISION MR REGISTRAR SUCKLEY

IN THE MATTER OF POILLY PECK INTERNATIONAL PLC (IN ADMINISTRATION)

IN THE MATTER OF THE COMPANIES ACT, 1985

NOTICE IS HEREBY GIVEN that by an Order dated 21st March 1995 the Court has directed senarate meeting NOTICE IS HEREBY GIVEN that by an Order dated 21st March 1995 the Court has directed separate meetings of 11) the creditors of the above-named company (the "Company") other than those whose claims are derived only from the Company's guarantees of the debts of Polly Peck Finance Ple and (2) the creditors whose claims are derived from the Company's guarantees of the debts of Polly Peck Finance Ple, respectively to be convened for the purpose of considering and if thought fit approving (with or without modification) a Scheme of Arrangement proposed to be made between the said company and the creditors and that such meetings will be held at Westmaster Central Hall, Storey's Gate. London SW1H 9NH on 26th April 1995 at the respective times mentioned below, namely;

(1) At 11.30 am the Meeting of all creditors other than those whose claims are derived only from the Company's guarantees of the debts of Polty Peck Finance Pic;
 (2) At 11.35 am or so soon thereafter as the preceding meeting shall have been concluded the Meeting of the

i am or so soon thereafter as the preceding meeting shall have been concluded the Meeting of the whose claims are derived from the Company's guarantees of the debts of Polly Pock Finance Ple: at which place and respective times all the creditors are requested to attend.

Any creditor entitled to attend the said meetings can obtain copies of the said Scheme of Arrangement, form of proxy and cupies of the Statement required to be furnished pursuant to section 426 Companies Act 1985 from the Administrators of the above-named company ofo Coopers & Lybrand, Hillgate House, 26 Old Bailey, London EC4M TH. (nef: IPW) and also at the following offices of the international organization of Coopers & Lybrand: 1301 Avenue of the Americas, New York, New York 10019-6013, USA Iref: PC); 50, Avenue Guiseppe-Motta, CH-1202, Geneva, Switzerland Iref: DF); Stampfenbachstrasse 73, CH-8006, Zurich, Switzerland (ref: AB) and Bockenheimer Anlaga 15, 640322. Frankfurn am Main, Germany (ref: DK); and from the office of the undermentioned solicitors at the tess hours on any day (other than a Saturday, Sunday or public holiday) address mentioned below during usual be prior to the day appointed for the said meetings.

The creditors (if not corporations) of the above-named company may vote in person at the said meetings or any creditor may appoint another person, whether a creditor or not, as their proxy to attend and vote in their place. A corporate creditor may also appoint a representative under section 375 Companies Act 1985.

Forms appointing proxies must be lodged with the Administrators of the said company e/o Coopers & Lybrand, Hillgate House, 26 Old Bailey, London EC4M 7PL (ref: 1PW) not later than 5pm on Friday, 21st April 1995, Proxy forms not lodged by this time will not be accepted.

By the vaid Order the Court has appointed Claristopher John Sarlow or failing him Ian Douglas Barker Sond to act as Chairman of the said mactings and has directed the Chairman to report the results thereof to the Court. The said Scheme of Arrangement will be subject to the subsequent approval of the Court.

Dated this 22nd day of March 1995. Solicitors for the administrators: Cameron Markby Hewin, Sceptre Court, 40 Tower Hill, London EC3N 48B.

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PUBLIC NOTICES

NOTICE PUBLISHED BY THE SECRETARY OF STATE UNDER SUB-SECTIONS 10(6) OF THE **TELECOMMUNICATIONS ACT 1984**

The Secretary of State hereby gives notice as follows.

I. He proposes to grant a licence under the Telecommunications Act 1984 ("the Act") to Fibreway Limited ("the Licensee") to run telecommunication systems throughout Great Britain. The licence will be for a period of 25 years subject to earlier revocation in specified circumstances.

2. He proposes to apply the Telecommunications Code ("the Code") by virtue of section 10(2)(b) of the Act, subject to certain exceptions and conditions to Fibreway Limited to run lelecommunication systems throughout Great Britain. The effect of these exceptions and conditions to the application of the Code is that the Licensee will have

(a) to comply with the various safety and environmental conditions, in particular (with certain exceptions) to

install lines underground or only on such above-ground apparatus as is already installed for any purpose; (b) to comply with conditions designed to ensure efficiency and economy on the part of the Licensee, in connection with the execution of works on land concerning the installation, maintenance, repair or alteration of its apparatus;

(c) to consult certain public bodies before exercising particular powers under the Code, including the local planning and highway authorities and English Nature, Scotlish Natural Heritage, the Countryside Council for Wales, the National Trust and the National Trust for Scotland, as well as relevant electricity suppliers;

(d) to keep and make available records of the location of underground apparatus and copies of the exceptions and conditions in the licence to its powers under the Code; and (f) to ensure that sufficient funds are available to meet certain liabilities arising from the execution of

The reason why the Secretary of State proposes to apply the Code to Fibroway Limited is that it appears to the

the running of the telecommunication systems will benefit the public; and

ii) It is not practicable for the telecommunication systems to be run without the application of the Code. 4. The reasons why it is proposed that the Code as applied should have effect subject to the exceptions and conditions referred to above are that they are considered requisite or expedient for the purpose of securing that the physical environment is protected, that there is no greater damage to land than necessary, that the systems are installed as safely and economically as possible, and that the Licensee can meet (and relevant persons can enforce) liabilities arising from the execution of works.

S. Representations or objections may be made in respect of the the application of the Code to the Ucensee and the proposed exceptions and conditions referred to above. They should be made in writing by 5 May 1995 and addressed to the undersigned at the Department of Trade and Industry, Telecommunications Division, Room 2.78, 151 Buckingham Palace Road, London, SWIW 985. Copies of the proposed licence can be obtained free of charge by writing to the Department or by calling 671-21S 1756.

Alan Proud Department of Trade and Industry

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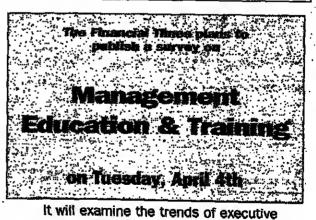
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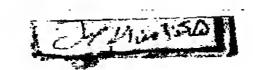
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FT Surveys



ity of cost-cutting or city of culture? Basle Pay up, or face the cultural cost cannot make np its mind. Like other recession-hit cities in central Enrope, Baste needs to reduce public spending - but it also values the international prestige

Basle's international reputation in the arts world has slumped as cuts in funding have led to a drain of talent. The city fathers should think again, writes Andrew Clark

ganerated by a lively cultural The contradiction between the two is only just beginning to dawn. Basle wants to bid for the title of arts institutions. The city's seven public museums, for example, have had to extend admission charges European City of Culture in the year 2001. If successful, it would be the first Swiss city to receive the honour. The bid would reflect and close parts of their collections. Its two full-time orchestras are being squeezed to a point where amalgamation seems inevitable. Basie's pivotal location on the border with France and Germany, and The municipal theatre faces a mamits long traditions in music and the moth 30 per cent drop in subsidy. As a result, Basie's international reputation in the arts world has visual arts. This is where Europe's first public museum was founded, where Paul Sacher premiered masterworks by Bartok and Boulez,

We do not deserve to be a European City of Culture," says Sleg-fried Schibli, cultural editor of the Basier Zeitung. "But it would encourage the politicians to do more for the arts. They don't realise how easy it is to lose a reputation, and how long it takes to build again. They want the reputation. but they don't want it to cost any-

Of all the spending cuts, the most controversial was the decision to

chop the theatre budget by nearly a third. With its own opera, ballet and drama ensembles, the Basle theatre is a focal point of the city, and draws its audiences from far beyond. It has a knack of attracting singers on the verge of big careers, and until recently was highly regarded in the German-langnage drama world. The Basic pub-lic is renowned for its openness to new works, contemporary trends and controversial production

The cut in funding led to a drain of talent - accelerated by the disastrous choice of Wolfgang Zörner as theatre director. Since Zörner's forced resignation last year, the company has been run on a caretaker basis by an experienced German, Hans-Peter Doll. A new direc-34-year-old Michael Schindhelm, will take control next

The theatre's plummeting for-tunes have prompted the city fathers to think again. They have asked Schindbelm for fresh proposals, to be debated by the Basie par-

If Schindhetm's plans are

approved, additional funds may be available. He says the theatre already operates more efficiently than most German theatres. "We could plan our programme more carefully. We could try to save on set-design and singers' fees. But yon can't get good singers and directors for half the money they're paid elsewhere. A certain artistic standard requires a certain level of funding. Does Basie want to be

The theatre will also be affected by the fate of the Basle Symphony Orchestra and its radio counterpart, which divide their time between opera and concerts. Over

the next four years the city aims to reduce its orchestral subsidy by 22 per cent, and the Swiss Broadcasting Corporation will sever links with the Basle Radio Symphony Orchestra. If the two orchestras are amalgamated, there will be tess flexibility in the opera programme and fewer concerts.

he orchestras are unable to campaign effectively against the changes largely because their administration is split between a variety of organisations, none of which has the ctout to take action alone. A further complication is the fraught relationship between Basie and the surrounding canton of Basie Land, which has so far refused to contribute funds. And in Switzerland, the arts receive no federal

Like the orchestras, Basle's museums - housing one of Europe's finest collections of paintings, drawings and antiquities are suffering from loss of motivation. They were originally told to reduce spending by 15 per cent. This proved unworkable, because they were already chronically lermanned. Instead, they have doubled income by extending admission charges and developing the museum shop.

Officials are now studying a pro-

posal to cap the museums' SFr33m subsidy and remove bureaucratic controls on spending. The muse-ms' director, Katharina Schmidt, says this would help long-term planning. She has lined up a Jasper Johns retrospective for 1997, but under present rules it has to await government approval.

Schmidt says "real cultural work has to have a certain kind of freedom — it needs to be appreciated because of itself rather than as a branch of economics. That doesn't mean I don't love huge crowds and a big income. But if you adopt a policy of popularisation, and economics are the only criteria, the iong-term implications for a collection like this are very seri-

Not all is doom and gloom. Treasures of Basic, a special exhibition drawn from the city's museums, was the centrepiece of last week's European Art Fair in Maastricht. Visiting Basle politicians were impressed by the expressions of admiration it drew from interna-tional dealers and connoisseurs. Basie will stage its first antiquities fair in September, to set alongside its well-established contemporary

The city'e musical life has also received a fillip from the arrival of a new music director of proven experience, Walter Weller will supervise two opera productions each season and give regular con-certs. He made his local operatic debut last month conducting Richard Strauss'a Die Frau ohne Schatten, with an international cast led by British soprano Vivian

t is hard to imagine a more appropriate time for a Richard Avedon retrospective. catwalks have returned to the haute couture elegance which the American photographer epitomised in the 1950s, his profession has also been subject to a twin assault in recent

where Montserrat Caballé and

Anne-Sofie von Otter served their operatic apprenticeship.
But Basle is only just coming to

terms with a savage round of spending cuts, introduced two

years ago to reduce a SPr460m (£250m) deficit. The cuts - belying

Switzerland's image as a country of

unlimited means - have sapped the vitality and confidence of major

The 70th anniversary of the New Yorker (where Avedon is the ataff photographer) sparked renewed protests over its descent into a "lifestyle" magazine under Tina Brown.
"It is TV for the page: wrapping for ad sections," sniffed the New York Observer.

Meanwhile, Robert Altman's albeit limp satire, Pret-a-Porter, has heaped scorn on the fripperies of the fashion world which Avedon, now 72, has inhabited for half a century. Chief among the film's parade of grotesques is a manipulative photographer who humiliates a trio of fawning magazine edi-

It is a long way from the playful glamour of 1956 when Fred Astaire portrayed a thinly disguised Avedon in the film Furmy Face. Then fashion was free to be frivolous and superficial. In the knowing 1990s, however, Avedon himself describes his 1950s work for Harper's Bazaar as a "vacation from life" and expresses unease about being viewed "merely" as a fashion photog-

Still, given his stature in the field, he has included surprisingly few pictures from that era in the exhibition Evidence: 1944-1994 at the National Portrait Gallery. Perhaps it is a wise decision. Grouped together, his celebrated fashion-in-motion imagea expose Avedon as a one-trick pony.

Here is Suzy Parker leaping in 1956; Veruschka prancing in 1965; and Jean Shrimpton bounding in 1970. For all their airy exuberance, they rarely transcend the confines of artificial vitality. The pictures cry out for the humour of William Klein, Avedon's rival on American Voice, who usurped the genre with parody, "like the warning on a pack of ciga-

Instead, the exhibition focuses on stark, confrontational portraits of the intelligentsia, which Evelyn Waugh described as showing "extremities of boredom and distaste". Certainly, Avedon is enthralled with the liver-stained, blearyeyed marks of mortality. Som-



Richard Avedon's photograph of the model Twiggy at the 1968 Paris collections

Sophistication, but no soul

Richard McLure reviews the work of photographer Richard Avedon

erset Maugham wished Avedon had made him look more like a man and less like a camel, but he gets off lightly compared with a dissolute Dorothy Parker and a disintegrating Baroness Blixen.

Often, the portraits echo the discomforting work of Diane Arbus, Avedon's close friend who committed suicide in 1971. Avedon sought out in high places the loneliness and despond which Arbus found among the freaks and misfits of Coney tsland lowlife. He discovered it in the mournful nselessness of the Duke and Duchess of Windsor, and the iaded sadness of Marilyn Monroe. Each is photographed against Avedon's trademark white background, a device he has used throughout his

The uncluttered simplicity is hugely effective in exaggerat-ing models' theatrical poses or suggesting the isolation of creative minds, but it is less suited for other projects. For his five-year study of the bluecollar workforce. In the American West (1985), Avedon photographed an array of janitors, migrants and meatpackers in front of a sheet of white paper. As an exercise in physiognomy it is arresting enough, but as a critique of rural poverty in Reagan's America, it is wholly inadequate, blotting out the social forces which carved

those faces.

Likewise, his pictures of his dying father graphically convey the ravages of cancer but reveal nothing about Avedon's relationship with him. He remains as anonymous as the thousands of marines Avedon photographed for ID cards dur-

ing his formative years. Defending this inability to see beyond the face or gesture, Avedon has claimed: "It might have something to do with my myopia. Tha details in the background have always distracted me. Too much irrelevant information." But details are seldom irrelevant; they have provided important signifiers ever since Walker Evans documented the 1930s Depression by photographing "the

street smell, fake culture, bad education, religion in decay, sex, advertising, and a lot

Avedon's own reportage is unremarkable and scattered almost apologetically throughout the show. His street shots of Harlem, commissioned for Life magazine in 1949 but never printed, are accompanied by New Year's Eve celebrations at Berlin's Brandenburg Gate 40 years later. Intended to mark the collapse of communism, it could be revelry in Trafalgar Square for all the historical and emotional information we

The results from his 1971 assignment to Vietnam napalm victims displaying Portrait Gallery until June 11.

serve as a reproach to the War Council, but set amid Dior dresses, their agony is trivialised, seeming just another variant on the photographer's fascination with facial texture. While Don McCullin is plagued by nightmares after his war experiences and photographs flowers to try and calm his "burning skin", Avedon now takes pictures of Brooke Shields in Guess jeans.

their melted faces - should

It is a telling contrast. Sophistication may be present at this exhibition, but life is

Richard Avedon: Kvidence 1944-1994 is at the National Theatre/Ian Shuttleworth

Borders of **Paradise**

harman Macdonald is burning the theatrical candle at both ends. at the Almeida articulates the feelings, booms and curses of ageing, she turns her attention almost simultaneously to the moment at which youth becomes young

adulthood in Borders of Paradise Her desire to give a voice worthy of respect to this teen no-man's-land means that she overwrites as often as not, but the play also touches at instants on an incheate

generational spirit. Half way up Emma Donovan's vertiginous cliff-side set, Scots teenagers Rose and Ellen have pitched their tent the former fleeing the creepy attentions of a teacher, the latter keeping her company as

best friend. A group of Thames estuary lads come to the same Devon beach to ride the waves, and the interaction (and lack of it) between the two parties forms

the matter of the play. This is more than what Private Eve would call a zitcom. Adolescent sexual preoccupations share space with Emily Dickinson and Nirvana, with self-mutilation (Macdonald darkly reclaims the motif of compasses from the terrain of metaphysical poetry) and obsessions with Kettle chips.

Love is defined on the one hand as the inspiration to surf safely back to shore through treacherous seas, on the other as the sensitivity not to finish your stammering friend's sentences for him.

Macdonald's script, too, surfs the breakers of awakening maturity. She tries to fill the entire canvas of her characters, approaching their hearts from the direction of their heads (unlike, say, Richard Cameron, who prefers the opposite route).

Often this results in speeches whose elliptical hrasing is finely put together, but simply not designed to be delivered on stage by young actors. When she does

crystallise moments, however, her words verge on that faltering youthful song at the edge of hearing that we sometimes wish we could

remember for ourselves. Pauline Turner and Kathy Kiera Clarke have more as the girls: not only are the dynamics of a twosome easier to manage, but the rhythms of Scots dialogue are more comfortable for the

The boys' conversation is harder to pull off: its diffuseness and discontinuity mirror those of contemporary

Sharman Macdonald's script as well as her characters surf the breakers of awakening maturity

youth culture, but also hinder a clutch of promising young actors from finding a coherent line of character and holding

Its erratic register makes it an often frustrating play to watch and listen to. However, in striving to find words for that cusp of adult consciousness, Borders of Paradise should strike a chord in the memories of most of its

As Lou Stein's final production at Watford, it encapsulates the forceful middle ground which an unfortunately growing number of rep theatres now feel unable to tread: not the pioneering experimentalism which too often alienates their audience base, but gently and thoughtfully pushing open the envelope of mainstream drama

Watford, until April 8 (01923

At the Palace Theatre.

INTERNATIONAL

AMSTERDAM

OPERA/BALLET Het Muziektheater Tel: (020) 551

 Schoenberg Trilogy: new productions of "Die Glückliche Hand", "Von Heute auf Morgen" and "Erwartung" and the first time these three one-act operas are playing in one performance. With David Wilson -Johnson, Isoldé Elchlepp and conductor Winfried Maczewski; 8pm; Mar 25, 28

BERLIN

OPERA/BALLET Deutsche Oper Tel: (030) 34384-01 Lucia di Lammermoor: by
Donizetti. Conducted by Marcello Violti and produced by Filippo Sanjust, 7.30pm; Mar 25, 29 (8pm) Martha oder Der Markt zu Richmond: by Friedrich von Flowtow. Premiere conducted by Sebastian Lang-Lessing and produced by Winfried Bauemfeind; 7pm; Mar 24, 30 (7.30pm) The Girl of the Golden West: by Puccini. A new production

conducted by Paolo Olmi and produced by Frank Corsaro. Soloists include Galina Kalinina and George Fortune; 7pm; Mar 26 Staatsoper unter den Linden Tel: (030) 200 4762

 Der Rosenkavalier: by Strauss. Nicolas Brieger directs thie new production. The sets are designed by Raimund Bauer and Donald Runnicles conducts; 8.30pm; Mar 26

BRUSSELS

CONCERTS Beaux-Arts Tel: (02) 507 8211 Collegium Vocale Ghent: with soprano Sibylla Rubens and alto Andrees Scholl. Phillippe Herreweghe conducts Bach; 8pm;

Mar 27 Violin and Piano Recital: violinist Shlomo Mintz and pianist Georges Pludermacher plays Beethoven, Enescu and Hindemith; 8pm; Mar 29

■ FRANKFURT

CONCERTS Alte Oper Tel: (069) 1340 400 Kirov Orchestra St. Petersburg: Valery Gergiev conducts Stravinsky and Tchalkovsky; 8pm; Mar 30

LONDON

CONCERTS Barbican Tel: (0171) 638 8891 Mahler Festival: Michael Tilson Thomas conducts the London Symphony Orchestra with tenor Ben Heppner and baritone Thomas Hampson to play Mahler and Rott: 7.30pm; Mar 26

 Mahler Festival: Michael Tilson Thomas conducts the London

Symphony Orchestra to play Schumann and Boulez; 7.30pm; Mar

> Royal Concertgebouw Orchestra: with planist Maria Joan Pires. Riccardo Chally conducts Beethoven and Strauss; 7.30pm; Mar 28

Royal Festival Hall Tel: (0171) 928

 Grand Classical Gala: National Symphony Orchestra conducted by David Coleman plays a variety of operatic places; 7.30pm; Mar 26 Royal Choral Society: with the English Chamber Orchestra and soloists Susan Gritton and Michael George. Richard Cooke conducts Saint-Saans and Brahms: 7.30pm: Mar 28

 Royal Philharmonic Orchestra: Madimir Ashkanazy conducts Beethoven and Shostakovich; 7.30pm: Mar 25

 Royal Philharmonic Orchestra: with planist Radu Lupu. Marek Janowski conducts Schumann. Beethoven and Brahms: 7.30pm:

Wigmore Hall Tel: (0171) 935 2141 Song Recital Series: with baritona Thomas Hampson and planist Wolfram Rieger in a programme of Grieg, Mahler and Butterworth; 7.30pm; Mar 24

Serpentine Tel: (0171) 402 0343 Take Me (I'm Yours): a unique opportunity to touch, use, test, buy or take away the objects in this exhibition that has been selected by Swiss curator Hans Ulrich Obrist from Mar 24 to May 1 OPERA/BALLET English National Opera Tel: (0171)

Don Giovanni: a new production

of Mozart's opera. House debuts for director Guy Joosten and conductor Markus Stenz; 7pm; Mar 25, 29 Madama Butterfly: Puccini's opera, originally directed by Graham Vick; 7.30pm; Mar 24, 28, 30 Royal Opera House Tel: (0171) 304

 Giselle: music by Adolphe Adam. A Royal Ballet production choreographed by Marius Petipa after Jean Coralli and Jules Perrot and produced by Peter Wright; 7.30pm; Mar 25 (7pm) Salome: by Strauss, A new production directed by Luc Bondy and conducted by Christoph von Dohnányi; 8pm; Mar 29
Siegfried: by Wagner, A new production directed by Richard Jones and conducted by Bemard

LOS ANGELES

Haitink; 5.30pm; Mar 27

CONCERTS **Dorothy Chandler Pavilion** Wiggleworth's Debut: with planist Lars Vogt. Mark Wigglesworth conducts Beethoven'e "Piano Concerto No.2" and Shostakovich's Symphony No.7" on his debut performance with the Los Angeles Philharmonic; 8pm; Mar 30

NEW YORK CONCERTS

Avery Fisher Tel: (212) 875 5030 New York Philharmonic: Str Colin Davis conducts an all-Sibellus programme; 8pm; Mar 24, 25 New York Philharmonic: with soprano Sylvia McNair, baritone Hakan Hagegard and the Westminster Symphonic Choir. Kurt Masur conducts an evening of

choral music by Brahms; 8pm; Mar 29, 30 Carnegie Hall Tel: (212) 247 7800

Orchestra of St. Luke'e: with soloist Alicia de Larrocha, André Previn conducts Mozart and Havdn: 8om: Mar 25 OPERA/BALLET Metropolitan Tel: (212) 362 6000

 Idomeneo: by Mozart. Produced by Jean Pierre Ponnelle, conducted by James Levine; 8pm; Mar 25 La Traviata: by Verdi. Produced by Franco Zeffirelli, conducted by John Fiore; 8pm; Mar 24, 30 Pelléas et Mélisande: by Debussy. A new production by Jonathan Miller. Conducted by James Levine: 8pm; Mar 27 Tosca: by Puccini; 8pm; Mar 25,

New York City Opera Tel: (212) 307 4100 La Traviata: by Verdi. A new production conducted by Yves Abel and directed by Renata Scotto.

Soloists include Janice Hall/Oksana Krovytska and Stephen Mark Brown/ Richard Drews; 8pm; Mar 25, 28

PARIS CONCERTS

Various Venues Tel: (1) 43 85 66 00 Banlieues Bleues: month long jazz festival. Artists include Betty Carter, Abbey Lincoln and Shirley Hom; to Apr 15 OPERA/BALLET

Châtelet Tel: (1) 40 28 28 40
Peter Grimes: by Britten. A new production by Adolf Dresen with Jeffrey Tate conducting the Philharmonia Orchestra: 7,30pm: Mar 25, 28, 30 Opéra National de Paris, Bastille Tel: (1) 47 42 57 50

The Masked Ball: by Verdi. Conducted by Antonello Allemandi and produced by Nicolas Joël. Soloists include Gegam Grigorian and Gaetan Laperriere; 7.30pm; Mar

WASHINGTON CONCERTS

Kennedy Center Tel: (202) 467 4600 National Symphony Orchestra: with violinist Robert McDuffie and organist William Neil. James Paul conducts Berlioz, Bernstein and int-Saens; 8.30pm; Mar 24, 25 National Symphony Orchestra: with planist Barbara Niseman. Barbara Yahr conducts Kemis, Prokofiev and Rachmaninov; 8.30pm; Mar 30 OPERA/BALLET

Washington Opera Tel: (202) 416 Carmen: by Bizet. A new production with Denyce Graves in the title role. Ann-Margret Pettersson directs a production by Lennart

Mörk, Conductor Cal Stewart

Kellogg. In French with English surtities; 8pm; Mer 25 (7pm), 27 Tiefland: by Eugen d'Albert.
Roman Terleckyj directs a new
production by designer Zack Brown.
In German with English surtitles: 8pm; Mar 26 (2pm), 28

THEATRE Kennedy Center Tel: (202) 467 4600 The Art of the Samural: a two-part programme that includes a demonstration of Samurai sword fighting and a performance of Akho-Gishi, a Japanese historical drama from the Edo period (1600-1868) directed by Takashi Ishiguro; 7pm; Mar 27, 28

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Tonight

Sealed lips served them well during centuries of occupation by Gallic hordes, the Spanish. the Dutch, the French and the Germans. But the case for silence is becoming harder to defend in the face of a growing bribery scandal which has shaken the country.

The scandal has already led to two deaths, one of which was the suicide of a Belgian air force general. It also threatens to topple Mr Willy Claes, the Belgian secretary general of the Nato alliance. The latest victim emerged on Wednesday evening when Mr Frank Vandenbroucke, the youthful Belgian foreign minister, tendered his resignation.

One of the more promising politicians of his generation, Mr Vandsubroucke stepped down after admitting that he had issued an order in 1991 to burn money donated to the Flemish socialist party (SP), of which he was then president, cause he could not account officially for the sums.

Mr Vandenbroucke'e money burning disclosure was the latest twist in the Agusta affair, a scandal which strikes at the heart of Belgium's cosy coalition politics in which political parties wield disproportionate ower. The suspicion is that it also fits into a pattern of political corruption, which has been exposed with devastating results in Italy and, to a lesser extent, in France.

The story begins in late 1988 when Agusta, the Italian helicopter manufacturer, was trying to sell 46 attack and reconnaissance models to the Belgian army. The Italians, it later emerged, sought to secure the contract with a payment of BFr50m to the Flemish socialist party, three of whose promint members were Mr Clas Mr Vandenbroucke, and Mr Karel van Miert, currently EU competition commissioner. At the time, Mr van Miert was on the point of leaving his post as party chairman to join the European Commission.

In those days, companies could make financial contributions to political parties deductible against tax. Mr Van Miert and Mr Vandenbroucke campaigned both for a tightening of the rules on outside contributors and for public financing of political parties. Their goal was to ease the pressure on parties that were constantly cap-in-hand because Belgium's fragile coalition politics made the country election-crazy in

Heavy price of past follies

Belgium's bribery scandal will have a marked effect on elections in May, says Lionel Barber



The future of Willy Claes (left), Nato secretary-general, is uncertain, but Frank Vandenbroucke, foreign minister, has quit

Uncertainty about whether the Agusta "gift" entered party accounts before or after the helicopter contract was signed has enabled all involved to protest their innocence and lay the blame on Mr Etienne Mangé, the SP treasurer, who is currently in detention.

However, Mr Claes, who has a habit of shooting from the lip, was recently forced to amend his blanket denial of knowledge of the offer of money. His U-turn followed Mr Vandenbroucke's earlier admission that he discussed payments with Mr Mangé. Mr Claes now says he knew about the bribe, but warned party members not to accept it.

Mr Claes has since avoided all public comment on the Agusta affair. This is in spite of the arrest of his former chief of staff on suspicion of involve ment in the channelling of money; the suicide of Major General Jacques Lefebvre, retired chief of staff of the Belgian air force and former chef du cabinet of four defence ministers; and the resignation of Mr Vandenbroucke.

Voices are being raised in Belgium and the Netherlands calling for Mr Claes either to resign or step aside until the investigating magistrates wind up their inquiries. But so far Nato governments appear reluctant to onen the tran door. One reason is fear about the age to morale inside Nato, which is struggling to redefine its mission now that the cold war is over. But another is that Mr Claes, so far, has been able to call in support from the US.

A former senior Belgian min-

ister explains: "Willy Claes is a socialist, but he never joined party colleagues in the 1980s who ware demonstrating against deployment of the Cruise missiles. He always looked first to Washington. He is close to the Americans." It is unclear whether these connections will be strong enough for Mr Claes to survive fresh disclosures from the Agusta investigation, which is being led by Mrs Véronique Ancia, the intrepid magistrate

from Liège in francophone Mrs Ancia's original brief was to look into the murder of

Mr André Cools, the longtime socialist party boss in Liège gunned down outside his mistress's apartment in July 1991 by a still unidentified assail-ant. But her inquiries have since led her deep into the financing of political parties in Belgium, in which Mr Cools was a central figure with links to the Italian socialist party led by the discredited Mr Bettino

According to Italian magistrates in Rome, Agusta operated a multi-million dollar offshore account through which it channelled funds to political parties in Europe. Some money went to the Flemish and Wallonian socialists which were members of the Belgian coalition government.

Mrs Ancia has partially confirmed the thesis of an international money trail, thanks to documents provided by Mr Robert D'Allesandro, the jailed former president of Agusta. He agreed to talk because he was outraged by the murder of Mr Cools. Investigators say he has been less forthcoming as he has become more fearful of retribution; but his evidence proved decisive in forcing consions from Flemish socialist officials, including Mr Mangé.

he big question is how the bribery scandal will influence the Belgian general election which Mr Jean-Luc Dehaene, the prime minister, has rushed forward to May 21. The polls suggest that the SP could plunge into fourth place behind the Christian Demo crats, the Liberal Democrats and even tha ultra-right Vlaams Blok

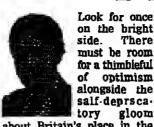
The Socialist party in Wal-lonia may suffer e little less, mainly because Mrs Ancia has yet to secure confessions (though she has persuaded the parliament to lift immunity from prosecution for three gov ernment ministers, thus forcing their resignations).

Whatever the outcome, Mr Dehaene is looking to reshape his coalition, possibly through an alliance with the rightwing Flemish Liberals, This may offer the best chance for a continuation of the strict fiscal and monetary policy required to keep bopes alive of Belgium's joining the planned European monetary union by the end of the decade

The irony is that the country's political leaders, who are desperately looking for a secure future in a united Europe, are paying a heavy price for past follies. Additional reporting by Robert Graham in Rome.

Philip Stephens

Wrapped in a bigger map



gloom about Britain's place in the world. The agonising about how to manage relative decline should give way occasionally to a less haunted appraisal of the role this middle-sized European nation can still play on the international stage

That, at least, is the reason ing behind an unusual event next week in London. At the invitation of the Royal Institute for International Affairs better known as Chetham House) and of Her Majesty's government, tha great, the good and the industrious will conduct e collective audit of Britain's overseas interests and

John Major, whose tenacity and good bumour provide an ever more startling contrast to the disintegrating landscape around him, will open the proceedings. Douglas Hurd will offer a world view refocused by six months of internal debate within the Foreign Office. Robin Cook will sketch out the principles which would guide a Labour government. There will be opinions from abroad. In the wake of recent strains, Henry Kissinger may offer some uncomfortable truths about the health of transatlantic rela-

The purpose reaches beyond nuts-and-bolts assessment of the skill with which Britain deploys its remaining military and diplomatic muscle, The idea is to venture into less tangible territory. The partici-pants will take e look at the impact of massive shifts in global economic power and fast-changing patterns of trade and investment

There will be discussion of the still-prominent British role in the developing world, and of the projection overseas of its values, education and culture. The cast list is sprinkled with big names from business, finance and the arts as well as from the political and defence establishments. The emphasis, firmly, is on grasping opportunities rather than gloomy introspection.

event as no more than a shrewd hit of escapism to deflect attention from less comfortable dilemmas. Suspicious souls will suspect that, in laying out a bigger map, Mr Hurd is seeking refuge from the tor-

tured debate over Europe. Kenneth Clarke and Michael Portillo may be at daggers drawn over a single European currency. They can both agree that Britain should sell more in south east Asia, build markets in eastern Europe, and promote the export of English language and culture. There are particular attractions for the Eurosceptics. The romantic right in the Conservative party

yearns for the days when influ-

ence (and the navy) followed

the trade routes. Norman Lamont is not as isolated as he seems in promoting an Elizabethan vision of an independent trading nation prosper-ing through enterprise and

More mun danely, there is an element also Whitsball powerplay in all this. The

Foreign Office is among the latest batch of departments to be subjected to the Treasury's fundamental re-eppraisal of public spending. Mr Hurd is a smart politician. There could be no better way to blunt the Treasury axe than to fix the spotlight on the breadth of the Foreign Office'e task. Mr Hurd, I am told, has already received an assurance from Mr Major that his £1.3bn budget is safe from Treasury parsimony.

The exercise though is not

entirely cynical. The mandarins have been thinking hard since September about how to bring foreign policy up to date. The world has changed, And a cogent briefing paper for the cent Cable, the head of the international economics programme at Chatham House, outlines the real complexities facing policymakers.

Mnch has been said about tha impact on western security, and more particularly on the Nato alliance, of the ending of the cold war. Policy brows

It is tempting to see the have furrowed in the search for a more coherent approach to the recent rash of regional conflicts.

Less careful thought has been given to the tilt in the economic centre of gravity away from the western industrialised countries. We have all heard of the Asian tigers and their fast-growing cubs. But, as Mr Cable points out, there are big uncertainties elsewhere. China, India, Russia, Brazil and Nigeria hold the potential

for further seismic shifts. There are more immediate forces. The European Union accounts for 57 per cent of Britain's exports and for 15 per cent of its national income, but inward investment from elsewhere is the driving force for the upgrading of its manufacturing base. Overall, foreign investors pro-

capital expendi-

ture in nsw

Looking at

side of the

coin, Britain

remains the world's fifth

largest trading

nation. Exports

other

plant

It is tempting to see the conference on Britain's place in the world as a shrewd bit of escapism from less comfortable dilemmas

> account for a quarter of national income. The country's stock of foreign direct investment ranks second only to the US. The Barings debacle notwithstanding, London retains an edge in areas like banking, broking and insurance at a time when the tradeability of services is expanding rapidly. Some etrengths are less expected. Eight of the 10 most profitable European retailers are British. I did not realise until recently that Britain now earns more abroad from heavy metal than from steel: overseas royalties paid to pop singers are worth £1.4bn a year. Receipts from language teaching bave ched £500m. The market is

be learning English. These different filaments. and there are many more, proof interests and influence. The problem comes in fashioning from them a simple definition of what used to be readily recognisable as the national

expanding. By the turn of the

century, about 1bn people will

wall robbed the west of ideological and military certainties. Tha economic interdependence which comes with highly mobile capital markets and instantaneous global communications is cracking the remaining foundations of post-war foreign policy.

Here the government seems intent on sidestepping the tough questions. There has not been a public hint during Mr Hurd's review of any serious analysis of the worth of Britain's international pretensions. The government is not ready to ask whether the price of retaining a seat on the UN security council is too high; whether it is sensible to have such a large nuclear weapons capability; whether the £23bn spent each year on defence is the best way to promote economic and social welfare. The answers are not always as obvious as they might seem, but the questions must be

Nor will Europe go away. British foreign policy has been predicated on the assumption that the national interest and a central role in shaping European institutions are indivisi-ble. The premise is that the country'e future, incluctably, is shaped by the economic and foreign policy decisions of our European partners, so Britain must maximise its say in those decisions. That role is the precondition, in turn, for infinence in Washington and Tokyo, in Johannesburg and

But that assumption is now being challenged, and not only by the Eurosceptics. There are members of the cabinet, once counted as Europhiles, who now contemplate a more detached relationship. If Germany and France push ahead with economic and political integration, their argument runs, it may that it will be in Britain'e national interest to stand aside, even et tha expense of lose of influence. France's relationship with Nato is cited as a possible

model for the future. That view is not shared in the Foreign Office. But it underlines an inescapabla point. Britain cannot navigate the rest of the world until it has first set its European com-

35"



ING BANK

are pleased to open nominations for the 1995

Emerging Markets CEO of the Year Awards



to present last year's Awards to José Estenssoro, chief executive of Argentina's YPF, and James Cantalupo, president of McDonald's International. Sam Jonah.

chief executive of Ashanti Goldfields in Ghana, received an honorable mention. Nominations are now being accepted for the 1995 Emerging Markets CEO of the Year Awards. As last year, the first Award will be given to a corporation headquartered in one of the world's emerging economies whose vision and company performance have best

shown the pattern that can be offered as a

model to other emerging markets companies around the world. The second Award will be given to a company headquartered in the developed world, whose expansion into emerging markets has best shown how these markets can contribute

significantly to corporate revenues and profitability and has benefitted the countries

The Awards will be presented at a special Awards Dinner during the IMF/World Bank meeting in Washington, DC in October 1995.

An independent Selection Committee, comprised of leading institutional investors, senior banking executives, and leaders of major corporations active in emerging markets will evaluate the recommendations for

Nominations should be received by April 15, 1995. If you believe you have a candidate. please forward details to: Richard Burns, President, International Media Partners, The Cable Building, 611 Broadway, Suite 300, New York, New York, 10012-2699. Telephone: 212 979 3700. Facsimile: 212 598 0788.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to 444 17I-873 5938 (please set fax to 'fine').

Translation may be available for letters written in the main international languages.

Order-driven market best for London SE

From Mr Douglas M Atkin. Sir, The Office of Fair Trading's recently published report to the chancellor of the exchequer on the rules of the London Stock Exchange relating to marketmakers raised a raft of interesting points ("Competi-tion chief accusee Stock Exchange", March 18). However, we believe the emphasis given by commentators to elements of the report requires

some re-examination. Discussion of the OFT report focuses largely on the desire, held by come, to abandon marketmaking in favour of an order-driven system. Instinct believes the London Stock Exchange is fundamentally a strong market. One of its great strengths is its marketmaking capacity, augmented by agency broking. To abolish this system, at a stroke, would seem

We should not allow speculation about dramatic changes to market structure to eweep aside discussion about the merits of changes to existing market rules. As a London Stock Exchange member firm, Instinet has urged adjustments to certain rules that we believe will further increase liquidity and investor confidence in the market to the benefit of all

marketmakers. This approach may be less newsworthy than speculation about a new market structure, but it may also be more pragmatic.
Finally, commentatore should be more precise in their

use of the expression "orderdriven system". Instinet is an agency broker whose business is driven by customer orders that we execute on their behalf. To this extent, Instinct and all other exchange members are order-driven. Today, all market participants use technology to increase the efficlency, eccurity and cost-effectiveness of their trading. While Instinct uses technology in its brokerage service to a large degree, a great deal of business is also done on the telephone. None of this alters the fact that Instinat is an agency broker, not a system.

The London Stock Exchange is one of the world's premier exchanges. We believe that investors will be best served by a strong, price-driven London market. We look forward to contributing to an open and constructive dehate. Douglas M Atkin.

chief executive officer. Instinet International, Commodity Quay, East Smithfield. London E1 9UN, UK

The facts on | Link of public and private morality Italy and inflation

From Professor Lucio Izzo.
Sir, In Philip Coggan's article, "Living on borrowed time" (March 20), Mr Tim Congdon, of Lombard Street Research, is quoted as saying that the "most likely outcome

for Italy is hyper-inflation". However, no evidence concerning the Italian economy supports Mr Congdon's statement. Three facts blatantly contradict his proposition. First, labour costs in mechanical industry - the backbone of Italian manufacturing - are rising in nominal terms at 50 per cent of the German rate. Second, money supply, M2, is rising in Italy less strongly than in Germany. And, third, the Italian public budget is recording a primary surplus equal to about 3.8 per cent of gross domestic product in 1995. Lucio Izzo.

professor of economics, University of Rome, via Melzi d'Eril 7, 20154 Milan, Italy

From Mr John Duffield. Sir, It may be, as Philip Step-hens suggests ("Breathtaking hypocrisy over sex and high office". March 22), that the British public is showing breathtaking bypocriey over Rupert Pennant-Rea, but it may also be that we are showing a satisfyingly consistent attitude. The government has

had an unprecedented number of sexual scandals, and it has also been involved in an unprecedented number of sleaze allegations. It is evidently true French and Italian politicians are apparently able to indulge in extramarital excess without condemnation, but these politicians are also being heuled in front of their courts in numbers that dwarf the problems of Mr John Major, the prime minister

Maybe there is a connection between private and public morality after all. John Duffield, 64 Spring Grove, Esser IG10 4QE,

From Mr Stephen Goddard. Sir, We live in a confused world. When the deputy gover-

nor of the Bank of England feels it is necessary to resign, but no director of Barings has done so, how are we to interpret these different signals? In both cases they are entrusted with a great many responsibilities: for managing enormous sums of other people'e money; for the livelihood of a large number of those people; and for the reputation of the institutions they serve. They are expected to follow a standard set by their predecessors, and to set an example to those who follow them. Their aim should be to leave behind them an organisation that is superior to the one they inherited. The civilisation in which they were brought up taught

them all this and more. I think there are three inter-pretations I wish to dwsli on. The first is that one man has finally acted with honour when others have not. One man has shown he has at last some principles that are not entirely base. It is no good saying one Hants GU34 4DS, UK

should stay on to try and make amends: the trust that has been given has been broken. Finally, that those who are most privileged in this country continue to lead its moral

decline. Stephen Goddard. London SW4 6PP, UK

From Mr Roland Shaw. Sir. My late father, A. Vere Shaw, was founder and senior

partner of Shaw Loomis and Sayles, the Boston, Massachu-setts, investment counsel group. About 1935, he called in his partners to tell them he was unfortunately divorcing my mother. "Vere," they said, "we are very sorry for you both, but of course you will have to leave the firm because no one in Boston would trust an investment adviser who was divorced. However, you can go to Nsw York City, because it is all right there." And he did and it was. Roland Shaw, Shalden Park Farm, Shalden, Alion

Gaffe-busting candidates

From Mr Paul Richards.

Sir, So UK Conservative have fitted in rather well. party chairman Jeremy Hanley has been put in charge of the government's "gaffe-busting" cabinet committee ("PM forms blunder-busting group", March 22). Who else is on it? Nick Leeson, perhape? What a 109 Hammersmith Bridge Road, shame Basil Fawity is a fic. London W6 9DA, UK

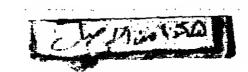
FT as essential jungle wear tional character - he might How much more nonsense are we going to have to put up with before prime minister John Major calls an slection and puts us out of his misery?

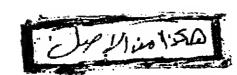
Paul Richards,

From Mr Raymond J Mileham. Sir, I would like to say how

grateful I was for the Financial Times which I recently purchased in Batu Ferringhi, Penang. I had taken my copy on a jungle trek for a quiet read, and was pleased to read that my Asda shares had gained 1% points. But then, when a heavy Penang, Malausia

rainstorm broke. I was able to make the 11/2 mile trek back in the rain covering myself with the FT. Albeit I looked like a papier maché model, but I remained quite dry. Raymond J Mileham 10A-7-6 Bayu Emas Apt, Batu Ferringhi,





FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Friday March 24 1995

Goodbye to job security

Press headlines about job losses are always unsettling. In Britain they have become so frequent as to convey the impression of a per-manent revolution in the labour market. So far this week Northern Foods has announced plans to shed 2,200 jobs, Midland Bank is to axe 1,745, while PowerGen, the privatised electricity concern, is laying off 700 to 1,000 - this in an industry that has seen the workforce shrink by a quarter since privatisation began in 1990-91. The opinion polls tell us that the British electorate hates the resulting insecurity and has not bought the argument that there is no alterna-

The conventional economist's riposte is to say that the press headlines, while true, are misleading. In 1994 the number of people in employment actually rose by 173,000, to 25.6m. in the year to February, the unemployment rate has fallen from 9.8 per cant to 8.4 per cent, below the level in much of continental Europe. Even man-ufacturing, which has suffered near-uniform attrition since the peak of the 1980s recovery, started to make a modest contribution to

job growth last year.

All this is symptomatic of an economy in which employment prospects are shifting from mature or inefficient industries to more dynamic areas. One important lesson from the privatisation of the ntilities is that they were even less efficient than the politicians or regulators realised. Job shedding in telecoms, energy and water reflect that fundamental

Structural changes

Whether job losses at Northern Foods owe more to the restructuring of the milk business or to supermarket competition, it is clear that this industry is going through important structural changes. So, too, is banking, where surplus capacity is visible on the high street, and technology is transforming the banks' meth-

ods of operation. The difficulty, from the point of view of public perception, is that, while this job shedding in big companies has much further to go, the new jobs are being created mainly in the small business sector. There, individual companies are too small to create jobs on a

Clearly there are advantages in labour market flexibility. The question is whether anything can be done to legitimate the process in the eyes of the public.

A radical case could be made that the abolition of lifetime employment in much of big indus-try is 'fair' in the sense that it puts everyone on a more equal footing. In Japan lifetime employment has been available only to a minority, working mainly in the country's more competitive industries. In the UK, by contrast, lifetime employment appeared to be a feature of some of the sleepiest, non-export-oriented sectors.

Social benefits

If a pampered group of workers loses its privileges, there may thus be social as well as economic benefits. Women, certainly, have gained some advantages from recent labour market changes relative to men - especially older men, who have been victims of sizing in manufacturing.

Yet this comes all too close to offering equality in misery. It also looks unsaleable when politicians are trying to economise on the welfare safety net. Both government and employers have to recognise that endemic insecurity in the workforce does entail significant economic and social costs, as well as benefits. If the result of all the downsizing is that more peopla and resources are left permanently idle, it has little economic point. The very minimum a gov ernment has to do to justify the erosion of security must be to provide macro-economic policies that deliver stable, sustainable growth, which is admittedly easier said than done.

At the level of the company, employers with a penchant for the macho style of management have to recognise that insecurity creates, a short-term mentality throughout the company. Inevitably, employees will be unwilling to acquire skills and patterns of behaviour that are of particular value to their employer and devote their time and effort to acquiring readily transferable skills instead. Loyalty will disappear, a loss that is already causing trouble in dealing rooms in the City and on Wall Street. In large. mainstream companies, it is a recipe for destroying long-term share-

Who are you, Mr Chirac?

The wheel of electoral fortune can turn with cruel speed. Two months ago, when Edouard Ballabut still wants the passage to a dur announced his candidature for the French presidency, his lead in the opinion polls seemed so deci-sive as to make the election almost a formality. Since then his support has collapsed, and it is now Jacques Chirac; the man he was thought to have supplanted as leader of France's conservativa majority, who suddenly looks

There is still a month to go before the first ballot; so further spins of the wheel are in theory possible. But the campaign has shown up Mr Balladur's weakness as a candidate, and Mr Chirac's strength. A presidential candidate needs to offer a vision of positive change, and to display a gut sympathy with popular grievances. Mr Balladur, as incumbent, was ill-placed to do the former, and his personality is hopelessly ill-fitted to the latter. Mr Chirac, by contrast, is at his best on the stump. His greatest success has been to make himself appear an underdog and an advocate of change.

Gamble pays off

The gamble he took in staying out of government in 1993 seems to have paid off after all. It has enabled him to fight a populist campaign, which some would call demagogic. He has stressed the need to fight unemployment more than inflation, and has attacked the notion that this has to be done by keeping wages down - which has encouraged a wave of wage demands. His most prominent economic adviser - the minister of small business, Alain Madelin - is a well known believer in the "Laifer curve", whereby tax cuts are supposed to pay for themselves through an increase in the tax base. Not all holders of French currency will share this view especially if they remember that Mr Madelin's was one of the few voices raised in favour of de-linking the franc from the D-Mark

at German unification. But that was then. Today Mr Madelin, like Mr Chirac himself, proclaims his firm belief in European monetary union - though unlike Mr Balladur they have wisely avoided claiming that the Maastricht criteria can be met by 1997. Mr Chirac has gone back on where he stood.

single currency to be "accompan-

ied by a real national debate". Last week Mr Chirac devoted a two-bour speech to foreign policy, an area where he certainly has far more experience than any other candidate. He recalled, with legitimate pride, that he was among the first to call for the eastward extenston of European institutions when the former Soviet bloc began

Firmly Gaullist vision

He insisted, rightly, that next year's inter-governmental confer-ance must prepare the EU for future enlargement; but said that this enlargement must not be allowed to damage the Common Agricultural Policy. He insisted on the primacy of the Franco-German relationship, but sketched a firmly Gaullist vision of a strong Europe built on sovereign states, with a strengthened council of ministers, a revision of voting weights, and an enhanced role for national par-

Mr Chirac wants a "rapid European intervention force", but with a view to making Europe "a solid partner of the United States". Indeed, he wants "a new mode of relations between France and Nato", and favours a "transatlantic charter to renew our solidarity with the US". He wants to build on the success of the Uruguay Round, but opposes a Europe "open to all the winds, while its great commercial partners do not play the game loyally". He welcomes the opening of frontiers under the Schengen treaty, but expects it to bring "tighter control of migratory flows" through strengthened intergovernmental co-operation. He warns against Islamic extremism, while hailing Islam as one of "those great religions which enlighten the world".

Formerly seen as a rightwing nationalist, Mr Chirac now casts himself as a good European with a social conscience. He would like to be all things to all men. If he becomes president, France's part-ners can at least look forward to dealing with someone flexible. But they may find themselves wishing there were one or two issues on which they could be quite sure

is a year and a day since Mr Luis Donaldo Colosio, the presidential candidate of Mexico's ruling Institutional Revolutionary party (PRI) was murdered in the streets of

The crime remains unsolved, but the killing, the first political assessination since the party took office 66 years ago, triggered events that have fundamentally altared the

Mexican landscape.

Mexicans have witnessed a second political assassination, the weakening of the once almost limitless authority of the president, a crisis of identity in the ruling party and an economic collapse following devaluation in December. Mr Gabriel Garcia Marquez, literary master of magic realism, says what is happening in Mexico surpasses anything he could have dreamt up for his novels

A portrait of Colosio rests behind the desk of Mr Ernesto Zedillo, the president. Mr Zedillo was Colosio's campaign manager, and after the assassination, was handpicked by Mr Carlos Salinas to succeed him as

The new president has staked his outation not only on solving the Colosio murder and that of Jose Francisco Ruiz Massieu, a PRI leader killed in September, but also on establishing the rule of law and ending a culture which has shielded those with political connections.

Mr Zedillo's first act as president was to dismiss the entire Supreme Court, which had a reputation for corruption and political subservience, and to name an attorneygeneral from the opposition National Action party (PAN). *I took the decision so that no-one could say the attorney-general was working merely in the interests of the president," Mr Zedillo says. "I gave him only one instruction: Do your job according to what is estab-lished by law."

Mr Antonio Lozano, the new attorney-general, has jailed Mr Raul Salinas, brother of the former president, on charges of masterminding the murder of Ruiz Massieu. He has also accused Mr Mario Ruiz Massieu, a former deputy attorneygeneral, of covering up the investigation be led into his brother's death in order to protect Mr Raul Salinas from appearing as a suspect in the case. What has surprised many Mexi-

cans is not the surreal nature of the charges - these only confirm the view of many Mexicans of their politicians - but the fact that the cases are being pursued at all. The arrest of Mr Raul Salinas broke one of the unwritten rules of the political system: that the actions of former presidents and their relatives should not be probed once they leave office. In return, the new president is allowed to take over without **Leslie Crawford** and **Stephen Fidler** on Mexico's drive to reform its corrupt politics and repair the economy

Few sweeteners for bitter medicine

interference from his predecessor. Mr Carlos Salinas broke another of the unwritten rules by openly criticising Mr Zedillo. According to opinion polls, four

out of five Mexicans feel cheated by Mr Salinas's government. Its signing of the North American Free Trade Agreement, its joining the Organisation for Economic Co-operation and Development, a

rapid expansion in credit for houses and cars, and a strong currency, had led Mexicans to believe they were on the threshold of the first Mr Salinas, who broke off a brief

hunger strike after winning a statement from the government that he was not a suspect in the Cologio investigation, has left Mexico for the US. His hopes of leading the World Trade Organisation have been shattered and his dream of going down in history as Mexico's great moderniser looks forlorn.

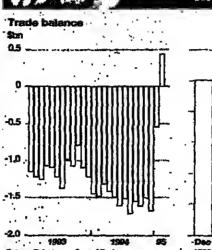
By contrast, largely because of the arrest of Mr Raul Salinas, Mr Zedillo's popularity is high, surpris-ingly for a leader who has overseen a disastrous devaluation and the onset of a deep recession. According to opinion polls, the president is widely regarded as honest. But his popularity is based on that single, ctacular act.

A former cabinet minister says: "Wa still do not know whether the decision to jail Raul Salinas signals the end of impunity in Mexico, or whether we are merely witnessing another battle between political clans." An acquittal would be a disastrous blow to Mr Zedillo, Mexicans would suspect that, in timehonoured fashion, another "deal" had been struck to limit the political fallout from the trial.

Three months into his govern-ment, Mr Zedillo must therefore seek other ways to establish his authority. He comes from the stable of US-trained technocrats which have ruled Mexico for the past 12 years, and who are now very much on the defensive as a result of the economic debacle.

Mr Zedillo also came to power with tenuous links to the PRL "I owa no political favours," he says, Yet having taken up office with a promise to place "a healthy dis-tance" between his government and





the ruling party, Mr Zedillo has belatedly realised he cannot govern without the PRI, and that he can no longer take the rubber-stamp Congress for granted.

The PRI fears, rightly, that the state of the economy will lose it votes in forthcoming state elections. It is also suspicious of Mr Zedillo's overtures towards the National Action party, whose brand of rightwing populism is winning converts. The PAN knows it stands to make huge electoral gains from the economic crisis, but it has held back from fanning popular discontent. nomic emergency programme on "We are in a dilemma," admits Mr March 9. The plan puts in place a from fanning popular discontent.

Luis Felipe Calderon, PAN secretary-general. "We oppose the economic programme because it places the main burden of adjustment on the private sector. But there is also the danger that social unrest might escape political control. Mexico is like a tinderbox now. We will not be the ones who ignite tha match." Following weeks of uncertainty, which saw a near-collapse of the financial system and the Mexican peso halve in value against the dollar, Mr Guillermo Ortiz, tha finance

minister, announced a new eco-

series of measures to win a \$20bn credit line from the US and \$17.8bn in International Monatary Fund

As a result, Mr Ortiz forecasts the economy will contract 2 per cent this year, while he hopes to contain inflation to a year-end rate of 42 per cent, compared with 8 per cent last

There are early signs that this bitter medicine might be working. In spite of accelerating inflation, trade unions are accepting real wage cuts in order to protect jobs. The Bank of Mexico, with unaccustomed celerity, published figures suggesting the current account had moved into rough balance in February, against an average monthly deficit of \$2.4bn last year. The devaluation has spurred a 24 per cent rise in exports, which generated a trade surplus of \$452m in February, the largest monthly fig-

ure since April 1988.

Mr Mauricio Gonzalez of the GEA economic consultancy forecasts current account surpluses of up to \$2.4bn a month by mid-year, which will allow the Bank of Mexico to replenish international reserves and Mr Ortiz to define a more predictable exchange rate policy to replace the existing floating regime.

fficials are drawing up plans for a radical reform of the tax system and an overhaul of tha private pensions system. The aim is to tackle the Achilles heel of the economy: Mexico's low domestic savings, which, following the flight of foreign investors, can no longer be offset by inflows of external capital.

A weak banking system remains a threat, however. Many banks, privatised only three years ago, may soon be in government hands again. A majority will shortly sign up for an emergency capitalisation programme hastily put together by the Bank of Mexico in order to forestall

a collapse of the financial system. On the streets outside the Bank of Mexico, angry debtors have begun a daily slege of the institution they hold responsible for the trebling of interest rates since the December devaluation. They are owners of small businesses and farmers who stand to lose everything because they can no longer afford to repay their bank debts. "You are condemning 65m Mexicans to absolute poverty," they blare through loud-

Yet the government believes it has little choice but to ignore them. Officials see the alternative to the government's programme as entailing a debt default and galloping effort to insert Mexico into the global economy. It is an alternative officials say they are not contem-

Hong Kong's return will test China



before Hong Kong reverts to Chinese sovereignty. I think there ara thraa very important PERSONAL points about this VIEW that wa need to

bear in mind. First, we need to recognise what Hong Kong's return really means. This may sound hollow but I think it is important. It is a great historical event. With the ceding of Hong Kong [in 1898], China became a weak and shamed country. But the Chinese people began to oppose imperialism and fight for the country's unity. Many people made sacrifices, but our country, with the setting up of a new China, became stronger and stronger. If our country had not been so strong, the British would not have handed Hong

Kong over so easily.
Of course, taking Hong Kong back is a very complicated task and a crucial turning point in history. Everyone is anxious to do the job well but no one knows how to do it. Some may inevitably have to pay a

about 800 days left consider that Hong Kong is getting has achieved nothing as far as its fine drink. rid of its status as a colony and returning to the motherland, and that Hong Kong's people will ba transformed from second-class citizens to masters of their own country, we should be extremely proud and bappy.

Second, we should recognise that running Hong Kong properly is important for the image of the Chinese. Some people want us to suc-ceed. But others have predicted that China will be unable to run Hong Kong well. As Chinese, we should be determined to ensure that Hong Kong remains prosperous and stable and to demonstrate the Chinese people's wisdom and ability. We. the Chinese people, can run Hong Kong properly after tha British have gone. I think we should have confidence

in this. It is the mentality of the old colonialists that the Chinese people cannot run Hong Kong properly. But Hong Kong's achievements today have been mainly a result of the Hong Kong people's efforts. They are not the work of the British. The British cannot even run

There are only price or make sacrifices. But if we their own country properly. Britain need to add hot water to produce a detailed plans rather than general status in Europe and its own financial and economic systems are concerned

Third, we must recognisa that great efforts are needed to safeguard Hong Kong's long-term stability and prosperity. It is not easy to run Hong Kong well. Chanting slogans is not enough.

If China had not been so strong, the British would not have handed Hong Kong over so easily

How can a tiny place like Hong Kong be such an important global financial centre? I do not think everyone understands clearly why this is so. I think even those who say they understand may not in fact

Let me tell you a story. Yixing teapots, through yaars of use, acquire a thin coat of tea residue inside. With such a pot, you only

One day, a poor old lady put such

a teapot up for sale. Knowing it was good, a tea connoisseur gave the old lady 10 times her asking price and said he would come to pick it up later. The old lady thought that the teapot was dirty and was not worth so much, so she cleaned it. When he returned, the man, finding the cost of tea residue gone, cancelled the deal. He would not even buy the teapot for the old lady's original

asking price. What the story tells you is that when you do not understand something, you may damage it by trying to improve it.

I cannot tell you how, to concrete terms, to improve Hong Kong. However, there are several principles that we should stick to.

First, we should be conscious of time passing and the amount of work to be done. Two years is a long time for doing some things. But Hong Kong's reversion to Chinese sovereignty is an important matter: time is short and must be put to best use. Second, we must work out

or abstract ones. Everything must be spelt out in detail, every aspec of work must be seriously studied in depth. We must try hard to think of every possible problem that may arise during the process so as to keep the unexpected to a minimum. We must also be more united. There are many examples of our lack of unity: we are always gossiping and fighting over some-

Chinase people have a special character: they are easy to unite in adversity but not when they have won a battle. I believe that the return of Hong Kong to China is a test of our sense of unity. I think we should be united at this important juncture in history.

Li Ruihuan

The author is a member of the stand ing committee of China's elite sevenmember politburo, and chairman of the Chinese People's Political Consultative Conference. The text is on edited version of o speech he made earlier this month in Beijing

OBSERVER

Cash's bright future?

■ The task of sorting out Barings Asian derivatives business is not, perhaps, an entirely enviable one. However, the British merchant bank brought down by Nick Leeson has - or had - a distinguished client list in the Far East, and also boasts the necessary seats on the Japanese futures exchanges. If the worldwide head of derivatives at Barings' new parent ING secures the job himself, as seems a distinct possibility, it will be an especially significant opportunity for him. Five years ago, things looked very different for German-born Karsten

"Cash" Mahlmann. Once a distinguished chairman of the world's largest futures exchange, the Chicago Board of Trade, Mahlmann had to step down in 1990 amid the embarrassing collapse of his brokerage firm Stotler. Mahlmann - who was never charged with wrong-doing himself -said he had been overburdened with the affairs of the exchange, and had

not been aware of financial mismanagement at Stotler. Even so, he felt it necessary to go to London, where he initially managed the local operations of Chicago-based futures broker Rosenthal and Collins, Through those connections he moved across to ING, and last year came back to the Windy City as head of ING's derivatives activities worldwide.

Even then, his return was not made particularly easy. Still smarting from the Stotler debacle, the CBoT denied him membership when he applied representing ING. So making a good fist of

untangling the Barings mess would surely go a long way towards completing his rehabilitation. What was he bid?

■ What's happened to integrity and scholarship in the art world? In the old days museum curators looked down on money-grubbing fine art auctioneers. No longer, it seems. In New York, Richard Oldenberg after 22 years as director of the

Museum of Modern Art - is taking over as chairman of Sotheby'a America. He replaces John Marion. who for decades was famous for his ability to squeeze just one more bid from the black tie audiences at Sotheby's big sales. At 61 Dick Oldenberg is probably too old to learn the auctioneer's craft, but his contacts in the febrile world of contemporary art might bring some important pieces to Sotheby's. At least he might help them spot the

Leap-frog

France can reasonably lay claim to world-beating form in many a field, but its latest financial boast seems to be stretching things un peu. According to yesterday's Agefi.

the specialist financial daily newspaper, France reckons it is the second largest fund manager in the world - behind the US - with FFr6,000bn under management. Well, a very significant chunk of

that is surely accounted for by money market funds and collective investments offered by banks because the law doesn't permit the latter to do something rather simpler - which is to pay interest on ordinary customer accounts.

No yen for it

■ The grand old Brookings Institution in Washington DC is badly in need of an infusion of life blood. With its president Bruce MacLaury stepping down after 18 years in the job, the left-leaning think-tank has – rather unusually for an academic outfit - retained headhunters to search for his replacement. So far, all we know is who has is not taken the job. Fred Bergsten, a former Brookings man who then worked in

the Carter administration, has made a considerable success of his own think-tank, the international Institute for Economics. He is well known abroad and can be relied on to proffer an optnion. Historically almost fanatically bearish about the dollar, he changed his mind - last summert "The yen is close to its peak and is probably going to turn around", he opined. But with Bergsten, no-one seems to mind if he's terribly wrong.

So the non-stick economist would probably have made a good president of an institution that ens to have lost its way, and which regularly gets outgunned by the more ideological right wing set-ups such as the American Enterprise Institute and the more extreme Heritage Foundation. But Bergsten has been telling friends he has rejected Brookings' advances - quite why is unclear. Other names left in the frame include David Bradford, a Princeton economist, and Robert Reischauer. who has just stepped down as director of the congressional budget office. Whoever gets the job, it will be fascinating to speculate as to whether heighburters Spencer strays final specification — "an Stuart's final specification - "an intact ego".

Doggone it

■ Some old Arab hands have taken issue with Rupert Pennant-Rea's attribution of the phrase "The dogs bark, but the caravan moves on" to former Bank of England governor Montagu Norman. Observer checked with the Bank and found that Norman did use it at the end of his 1934 Mansion House speech when he was in the dog house himself. It seemed to do the trick, since he survived another 10 years. So in what circumstances should one cite that other gem of an Arabic proverb: "Every decayed bean has a one-eyed man to weigh it"?

Financial Times

50 years ago

Notes from 210 called in Notes from All called in Bath of England notes of All and nowards will cease to be legal tender from 1st May. Members of the public are advised to pay any of these units in their possession into their hanking accounts without daily. Lest month the Bank was a month or produce to Collect in the conveyered under the Collect in t constant to the control of the contr The call in of banknotes of high. denominations, such as 200, 220, 450, 250 and 21,000 is expected to make more difficult black market trading and evasion of foreign exchange regulations.

(The highest denomination now issued by the Bank is \$50.1"

Forced savings rejected The proposal by the French Finance Mulster, M. René Pleyen, for computanty savings has been rejected energetically by the National Assembly's finance commission; which, et the same time, wring from the Minister a promise to abolish it for civil servants to whom it was aiready theoretically applicable.

The Financial Times was not published on Sunday March 24

Countries fail to agree on allocation of assets

IMF drops proposal for issue of drawing rights

By George Graham

Industrialised and developing nations have abandoned efforts to resolve their disagreement over whether to pump billions of dollars into the international economy through a new issue of special drawing rights, the international Monatary Fund's reserve asset

The question of an SDR issue created turmoil at the IMF's annual meeting in Madrid last October, when developing countries clashed angrily with the Group of Seven leading industrial nations in tha IMF's policymaking interim committee

But Mr Philippe Maystadt, Belgium's finance minister and the interim committee chairman, said yesterday that ha had decided to drop the subject from the agenda for the committee'a next meeting at the end of April because he saw no prospect of

managing director, had proposed issuing 36bn SDRs to all member countries. This was opposed by G7 countries, which recognised a need to allocate SDRs to members from eastern Europe and the former Soviet Union which had missed earlier issues, but saw no need for a general injection of liquidity into the international

Mr Maystadt has been considering a smaller general allocation with an issue to members with no SDRs, or a proposal by the US and the UK for a special allocation aimed at these countries.

monetary system.

"I have now come to the conclusion that we cannot get enough support either for the first line or for the second," he

Some G7 members remain opposed to a general allocation, he said, while developing countries continue to reject a special allocation because it would require a change to the IMF's to approval by governments.

Although the question of issuing new SDRs is abandoned for now, Mr Maystadt said it could resurface in a general discussion of the need to expand the IMF's resources to cope with future crises like that of Mexico earlier

Mr Maystadt said he would recommend that the Fund should begin to consider Mr Camdessus's proposals for an increase in members' quotas and for a possible issue of SDRs that could be channelled into a "last resort financial safety net" to be used in cases like Mexico'a.

But he warned that agreement on such a special facility could take years. In the meantime, he suggested expanding the General Arrangements to Borrow - under which the IMF may borrow from the leading industrialised countries in emergencies - to include developing countries with large

German cabinet unveils tax changes to increase benefits

By Judy Dempsey in Bonn

Mr Theo Walgel, the German finance minister, yesterday pro-posed radical changes in the tax structure designed to support the less well off and provide incentives for investment

Mr Waigel had been forced to produce the package after Constitutional Court decisions last year that child benefits and the level of the tax threshold for those on minimum incomes were too low and that the Kohlepfennig surcharge on electricity bills was

unconstitutional His package, approved by cabinet yesterday and to be debated in parliament next week, calls for increases in social spending and subsidies for railways and the coel industry by DM30bn (\$21bn). But Mr Waigel said he still planned to keep the budget deficit under DM60bn, about 3 per cent of gross domestic product, through higher growth, restructuring the tax system and scrap-

ping tax breaks. However, economists yesterday said the positive effect on eco-

year. The group would use the proceeds from the sale to con-tinue to invest heavily and make

acquisitions in its core busi-

However, it was still digesting

its \$3.7bn takeover last August of the US baby foods group Gerber.

Mr Moret said the group's agri-

cultural and construction chemi-

cals businesses would also be

Norway but the rest of southern

nomic growth of tax breaks and increased benefits would depend on whether they boosted consumer spending, which has remained sluggish for years. The bill will face opposition from the Social Democratic party, which wanted more conce sions for the

poor and industry.

The plans include raising the tax threshold for those on minimum incomes from DM5,600 to DM12,095 for single people and

High D-Mark and pay rises squeeze exportersPage 2

double that for couples. The ben-efits will not be extended to couples earning above DM86.000 per year. The increases will cost the government DM16bn.

in addition, child benefit allow-ances will be increased from the average DM135 per child per month to DM200, rising to DM300 for a third child. This will add an estimated DM6bn to social expenditure. The govern agreed to provide subsidies of DM7.5bn from next year's budget

hived off at a later stage, and the

strategic importance of the seeds

sion is a world leader in

dyestuffs, pigments, master-

speciality chemicals for textiles

paper, leather, printing inks

and lacquers. It had sales of

SFr2.3bn last year, 14 per cent of

the group total, and sales growth

atches (plastics additives) and

division was being assessed The industrial chemicals divi-

for the coal industry to replace the Kohlepfennig.

The extra spending will be met from three areas: a fall in unemployment benefits, with the expectation that 300,000 fewer people will be unemployed next year; tax increases and savings, already introduced, in this year and next of DM20bn; and DM20bn from the ending of the operations of the Treuband, the privatisation agency wound up in Decem-

The cahinet also agreed to scrap the Gewerbekapitalsteuer, a tax levied by local authorities on enterprises, and cut the Generbeertragssteuer, a local trade earnings tax

Tax relief for investing in eastern Germany, which had been expected to end next year, will be extended a further two years but reduced from 50 per cent to 40 per cent of corporate profit. Grants for the manufacturing and small business sector will be prolonged over the same period -5 per cent and 10 per cent of total

currencies in the past five years.

A demerger of the group's

chemical businesses has been the

subject of speculation since

Sandoz established them as

independent legal entities five

The businesses' cyclical behav-

lour has often masked the strong

performance of the fast-growing

pharmaceuticals bus

poses when required. Defence officials in the US are reluctant to abandon this Sandoz to hive off industrial chemicals arm

tary government business. better than in recent years.

However, agreement going to be done until we can reach agreement on a package."

produces approximately half of | Kinnock still airborne over open

Stalemate in efforts to liberalise **UK-US**

By Michael Skapinker,

Although talks between the

The negotiations, which began on Wednesday, were the first since the US walked out of talks

the UK's refusal to accept that US airlines should be given greater access to Lundon's Heathrow airport. One of the problems at this week's talks is that US airlines have disagreed

among themselves on how hard to press this point. Initially, both sides thought this week's talks would consider several smaller issues in an attempt to hulld confidence. These included a proposal that British Airways be allowed to increase flights to Philadelphia; that United Airlines be allowed to fly from Chicago to Heathrow; and that the US abandon its fly America' policy, which prevents UK carriers from transporting

US civil servants. Yesterday, however, the US

on other issues first. It is understood BA's proposal to increase its Philadelphia flights presented few problems to the US negotiators. Similarly, the UK is thought to have been amenable to United flying to

Abandoning the 'fly America' policy presented problems, however. The US defence department gives travel business to domestic airlines which agree, in return,

arrangement. The US side will consider, however, whether UK carriers could bld for non-mili-Those at the negotiations said

individual issues would not be sufficient for the two sides to reach a new aviation accord. One of those present said: "Nothing's

air traffic

Negotiators from the US and UK have reached stalemate on how to liberalise air traffic between the two countries.

two sides are expected to con-tinue in London today, there is little chance an agreement will he raached. Negotiators are expected to meet in Washington on April 10 in a further attempt. to conclude a deal.

to December 1993.

A principal obstacle then was

put the issue of greater access to Heathrow for all airlines on the table. The UK is understood to have rejected it. Those at the negotistions say US airlines and officials will have to agree among themselves whether to pursue this point in Washington next month or go back to attempting to reach agreement

Heathrow from Chicago.

the atmosphere at the talks was

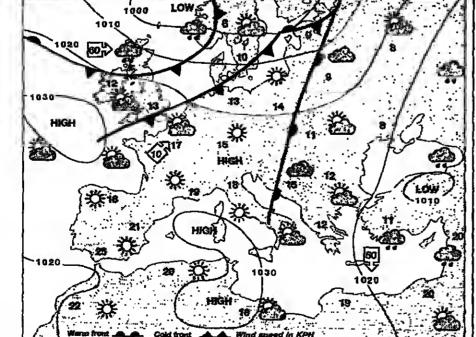
averaged over 4 per cent in local FT WEATHER GUIDE

Europe today Rain is expected in northern England and Scotland because of a lingering frontal zone associated with a depression over the Norwegian See. Rain will affect southern

Scandinavia will have sunny periods. The Benelux and the southern UK will notice s mixture of cloud and sun, especially later in the day. France, Spain and Portugal will have a lot of sun, although northern coasts will have some high cloud. Central Europe and the western Mediterranean will enjoy spring-time conditions with plenty of sun. The western Balkans will be overcast but tern parts will have sunny spells. Cloud and rain are expected in the south-e

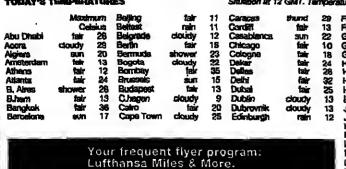
Five-day forecast

Unsettled conditions over the eastern Mediterranean will be replaced by mainly sunny skies because of a building high pressure area. The western Mediterraneo will become unsettled after the weekend and conditions in north-west Europe will worsen. Temperatures will drop and wintry showers are expected to enter the continent



TODAY'S TEMPERATURES

بالأنتشتين



Lufthansa

Fare Frankfurt Geneva Gibrater Gibrater Hamburg Heistrikd Hong Kor Honokulu Istanbul Jakarta Jersey Karachi Kuwati 36 2 29 17 5 14 33 10 13 26 22 22 18 3 9 16 15 14 17 19 8 11 sun sun sun sun rain fair cloudy cloudy cloudy sun sun tair 21 19 16 12 32 20 25 29 19 -1 7 12 29 16 28 6 Rangoon Reykjavík Ro Rome S. Frsco Seoul Singapore Stockholm Stresbourg Sydney Tangler Tel Aviv Tokyo Toromb Vanscouver Vanscouver Vanscouver Washington Weilington Marson Munich Narrobi Nassan New Yo Nice Micosle Oslo Parts Perth Prague 32 24 17 24 28 23 15 16 18 23

THE LEX COLUMN

Sandoz's chemical surprise

the Swiss chemicals groups, has taken such a radical step is proof, if more was needed, of the dramatic changes overwhelming the industry. The Swiss company has decided to focus on pharmaceuticals and nutrition while disposing of the bulk of its chemical operations. The group has also fundamentally shaken up its management structure. The strategy should permit Sandoz to improve its focus on healthcare, while the chemical businesses' sale or flotation should provide funds

for further moves. The timing of the disposal, whether trade sale or flotation, is exemplary. Commodity chemicals companies have performed splendidly on the upswing. but their shares appear to be peaking as investors anticipate the top of the cycle. in contrast, speciality groups similar to Sandoz's have so far been squeezed hy rsw material costs but are now coming into their own 25 they pass on price rises to customers. The business is also well positioned; it has henefited from substantial capital tovestment, and a large proportion of operations is in the fast-growing Asian markets. Sandoz hopes the sale or flotation price will be approximately equivalent to sales, about SFr2.3bn, although the exact amount will depend on the debt structure.

Sandoz's decisiveness puts the spotlight firmly on similarly structured companies. The managements at Zeneca, Rhône-Poulenc, Ciba, Bayer and Hoechst have no doubt already been wondering what to do. They now have further food for thought.

Springtime may be the season when blossom tumbles from Japan's cherry trees; it is also when the Nikkei index traditionally struggles to defy gravity. At the end of the financial year, banks and life assurance companies, which own a third of the market, tend to sell stocks. By realising gains on their holdings they can make up any shortfall in predicted profits.

But those hoping the Nikkei's recent torrid performance is merely seasonal selling will be disappointed. The market, which has fallen 60 per cent since its peak in 1990 and nearly 20 per cent since the start of the year, is being dragged down by fundamentals. Japan's monetary policy is proving highly damaging, dellation combined with static interest rates means real rates are tightening while the economy is still struggling to escape reces-

TT-SE Eurotrack 200: 345.4 (14.4) Nikkel 225 Average Index ('000)

1988 87 88 89 90 91 92 93 94 95 Source: FT Graphite sion. Moreover, high real rates have pushed the yen ever higher, threatening to suck in imports, damage exports and render Japan's recovery

The Japanese economy needs help, fast. The best response would be for the US Federal Reserve to raise interest rates, the Japanese to cut theirs, and both nations to make positive noises about trade. Such moves, which would boost the dollar at the expense of the yen, are, alas, unlikely. The worry is that the market's present value is predicated on rising profits next financial year. If in May Japanese companies start forecasting disappointing 1996 profits the Nikkei will remain a fragile blossom.

Guinness

Guinness's strategy of focusing on premium drinks brands to the exclusion of all else has offered little payback thus far. By selling its stake in LVMH, it lost its share of the French group's 23 per cent profits growth last year. Meanwhile the 0.5 per cent price increase Guinness achieved in its global spirits portfolio last year does not suggest a vibrant market for its luxury brands. Nonetheless, the benefits should be round the corner.

The US spirits market continues to decline despite the economic recovery, hut Guinness's premium brands have shown solid sales growth - evidence that buyers are shifting towards the more expensive products, where Guinness has a dominant position. The relaunch of Bells should help counter two years of double digit profit declines in the UK. Guinness is also cashing in on substantial exposure to

emerging markets. A collapse in Venezuelan profits notwithstanding, these markets offer strong overall sales. growth at highly attractive margins.

Guinness shares are trading on a market average rating based on 1995 forecasts, yet they offer the beginnings of a profits upswing. In addition, its resurgent cash flow underwrites future dividend growth. The company would do well to demonstrata this financial strength by buying back shares. It could kill two birds with one stone by buying part of LVMH's 20 per cent stake in Guinness. Removing a potential share over-hang and enhancing earnings per share should help it regain a premium rating.

The Office of Fair Trading's decision not to refer UK equity underwriting practices to the Monopolies and Mergers Commission leaves the clubby atmosphere of City and British boardrooms undisturbed. But Sir Bryan Carsberg, the OFT's director general is not guilty of chickening out. The lack of competition to UK underwriting could not have been remedied by proscriptive rules. The real onus is on companies to seek the cheapest financing available. Company directors still tend to pay more attention to old school ties than to economic value.

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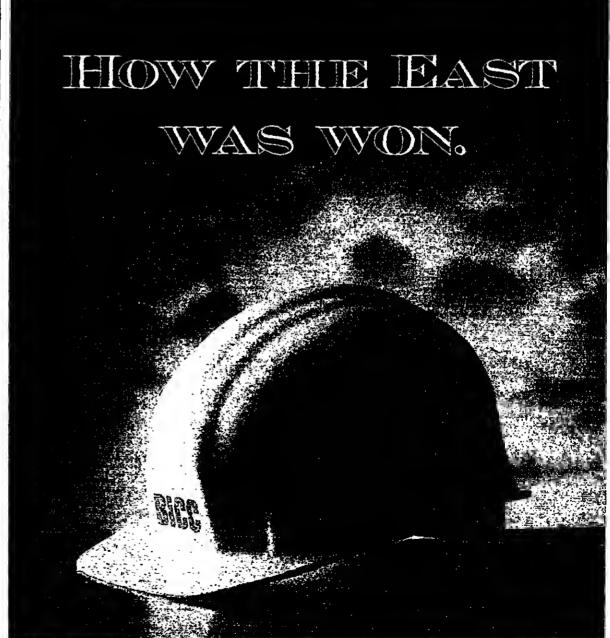
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Contest of the real of the

The lack of competition stems from the fact that shareholders, companies and banks are all doing reasonably well under the existing system. Companies benefit from relatively cheap funding from rights issues, and so have been too slow to explore options such as deep-discounted rights issues or the separation of advisory and underwriting functions. The non-exec utive directors appointed to ensure fair play have often been put forward by merchant bankers, to whom they then feel beholden. The merchant banks, meanwhile, earn better fees than the brokers, and are not forced to. compete with foreign institutions.

The status quo has been maintained for so long because pre-emptive rights; which require new equity to be offered to existing shareholders, force UK companies to raise most of their new equity via rights issues. But compa nies should not use pre-emptive rights as an excuse for sloppy financing decisions. Within the existing system. there is room for greater competition and innovation.

See additional Lex comment on North ern Foods, Page 20



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ERGINEERING TOMORROW'S WORLD





FINANCIAL TIMES

COMPANIES & MARKETS

OTHE FINANCIAL TIMES LIMITED 1995

Friday March 24 1995



shifts

power to

the regions

By Nicholas Denton in London

and Richard Waters in New York

JP Morgan, the US commercial

bank, yesterday announced a shake-up which will concentrate

power in the hands of three new

regional executives, countering a broad trend within the banking

industry to break down such

The move partially reverses efforts by the bank over the past

15

IN BRIEF

Cosmetics disposal lifts Nestlé income

Nestlé, the world's largest foods group, lifted its net income 12.6 per cent last year to SF73.25bn (\$2.79bn), due mainly to a SFr306m extraordinary gain on the sale of its cosmetics distribution subsidiaries to L'Oréal of France. Excluding the gain, net income was up only 2 per cent. Page 19

Property downturn hits Cheung Kong Cheung Kong, Mr Li Ka-shing's flagship property development and investment company, yesterday disappointed the Hong Kong stock market with a 3.4 per cent advance in net profit to HK\$10.1bn (US\$1.3bn).

Meanwhile, Hutchison Whampoa, the Mr Li's diversified Hong Kong conglomerate, yesterday reported a 27 per cent increase in net profits to HKS8bn (\$1.03bn) in the year to the end of December. broadly in line with expectations.

MG board explain oll contract policy Mr Kajo Neukirchen, chairman of Metallgesell-schaft, yesterday defended the German company against charges from critical sharebolders that the US oil contracts which nearly caused its collapse had been wound up in a way that sharply increased the losses. Page 18

Sell-offs help cut loss at IRI IRI, the Italian state holding company, is set to report reduced losses for 1994, helped by the continuing programme of privatisation. Page 17

UK dairy company sheds 2,200 jobs Northern Foods, one of the UK's biggest dairy com-panies, is shedding 2,200 jobs. Mr Chris Haskins, chairman, warned that 1994-95 pre-tax profits would fall by 25 per cent to £118m (\$194m) after a restructuring charge of £91m. Page 20

Lufthansa back in profit

Lufthansa, Germany's state-owned airline, swung back into the black last year, with the parent company reporting pre-tax profits of DM306m (\$218.6m), following a deficit of DM53m in 1993. Page 17

KLM to raise stake in Air UK

KLM Royal Dutch Airlines is to bolster the capital base of Air UK, its UK partner airline, by raising its stake in the company to 45 per cent from 14.9 per cent. Page 17

Veba profits rise 51%

Veba, the German chemical and energy group which is expanding into the telecommunications market, yesterday announced a 51 per cent rise in profits for 1994. Page 18

BAT steps up efforts to oust ITC chief BAT Industries yesterday refused to back the diversification plans of FTC, the Indian tobacco, paper and finance group of which it owns 31.5 per cent, unless Mr Krishan Lal Chugh stepped down as chairman. Page 18

Hesitant opening for Bombay The Bombay stock market opened after a three-day suspension and finished lower in hesitant trading.

Companies in this issue ATAT Hepworth Abbey National 7 ITC Air Liquide 19 JP Morgan Alcan Australia BAT BBS BCP BPA 7 KPN Kauthof 18 LVMH 15, 16, 20 Littlewoods 19 McDonald's McDonnell Douglas Nelson Hurst Canal Plus 19 Nikko Cheung Kong Nomura North Sea Assets Northern Foods Cook (Thomas Real Africa Investmen Daimler-Benz Aerosi Dalwa Sandoz Solrax-Serco 20 United Newspapers 3 Veba

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PRANKFURT	(Def)						
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Hard Sami	18%		1	Antei Comp	421	-	
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Falls				Chiyoda Fire	497	-	37
Durana & Missor	1246	-	2 %	JEOL	572	-	39
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have been hroken down into smaller exposures which would bring any advance below the 25 per cent level.

Japan brokers see dive into losses JP Morgan

By Gerard Baker in Tokyo

The severity of the slump in the Japanese stock market was underlined yesterday when the country's four leading stockbrokers all forecast group recurring losses - before extraordinary items and tax – in the financial year ending next week.

For Nomura, Yamaichi, Daiwa and Nikko the latest forecasts contrast starkly with ones made last autumn that all would be in profit. The year's results may force the brokers to make a rare cut in dividends.

Dismal trading volumes on the Tokyo Stock Exchange, the mainstay of brokers' income, was the principal reason for the down-

Barings

central

By John Gapper

bank on

advances

and Nicholas Denton in London

Senior Barings executives asked

the Bank of England more than a

vear before the merchant bank's collapse whether they could

legally advance substantial pay-

ments as collateral for deriva-

tives trades on Japanese

The contact with Bank of

England supervisors indicates

that executives were concerned

about the chance of breaching

"large exposures" provisions in

the 1987 Banking Act which

limit the amount that can be

advanced to a single borrower.

that such advances were "risk-

less" because the Japanese goverament stood behind the

exchange. This would have

meant that they could advance

more than 25 per cent of the

bank's capital without breaking

Executives thought they had

not broken exposure limits ln

January and Pebruary this year

despite the bank's treasury hav-

ing reportedly advanced \$900m

as collateral to cover futures

trades by Mr Nick Leeson in

This sum was more than its

consolidated capital of £540m,

(\$886m) but executives thought

payments on its own account

positions were within the limit.

Page 16

Blunders that bust the bank

They apparently thought other

margin payments were being made on behalf of clients.

Barings asked the Bank a series of questions when the

European Union implemented its

directive on large bank expo-sures in the UK in 1993. It is thought to have raised the issue

again last year, but was told a

that advances to Baring Futures

(Singapore), Mr Leeson's unit, were bound by large exposures

within the consolidated UK

operations of Baring Securities

Under the act, banks cannot advance more than 25 per cent of

their capital to a single borrower

and must notify the Bank of

England about any advance of

Barings had to report any large exposures regularly. The issue of whether Barings broke

the 1987 act to funding Mr Lee-

son is central to the Bank of England's inquiry toto Barings'

Senior executives had dis-

cussed plans to interpose a set of Japanese banks between it and

the Osaka exchange to break

down any illegal "large expo-sure" if they were told by the Bank of England that such an

advance would breach the law.

The 25 per cent problbition does not apply to "sovereign risk" advances to countries in

the Organisation for Economic

Co-operation and Development, but Barings would bave been

ohliged to report such advances.

Some Barings executives also believed that large exposures to the Simex futures exchange in

Singapore would not be barred by the law because the 81 banks

and companies that are members

of the Simex clearing bouse jointly stood behind trades.

Any exposure to Simex could

and Baring Brothers.

more than 10 per cent.

collapse a month ago.

decision had not been reached. Barings executives accepted

Barings executives believed

consulted

said. In the past few months average daily trading volumes on the exchange have fallen below 300m shares, the break-even figure for most of the larger brokers. But the leading companies have also suffered from weakness in their overseas operations, especially in European bond and equity markets. Those difficulties have pushed group earnings firmly into the red.

Of the four, only Nomura, the largest company, expects its parent company to register a recurring profit - of just Y5bn (\$56m), compared with a forecast of Y70bn last September, and a revised forecast of Y20bn in Jan-

Japan's Big Four' Stockbrokers (parent company Ybn) Forecast Actual 1894-95 1992-94

subsidiaries forced the company

loss of Y35bn. of Y26bn at the parent level, reversing its September predic-

Poor performance at overseas Y49hn, revised down from a projubilitaries forced the company ected profit of Y13bn, while Nikko expects a recurring loss of Y19bn, its worst ever result, compared with an earlier forecast cuts, it expects to lose 500 jobs over the next three years. This would cut its group workforce to 9,000, a fall of more than 10 per cent since 1990.

In the past two months Nomura and Daiwa bave announced staff cuts and without a sustained improvement in equity trading volumes analysts expect the retrenchment to continue. Last week, Japan's smaller brokers all sharply revised their earnings estimates for this year. The slide in equity prices, the

main cause of the collapse of trading volumes, continued yesterday with the Nikkei index of 22 leading stocks hitting a 28-

five years, and is the first clear sign of changes since Mr Douglas Warner took over as chairman Share price advances 16.5p as results match top end of forecasts

regional fiefdoms.

late last year.

Morgan had previously been organised around specialist functional groups, such as fixed income and emerging markets. all of which were run from New

In future, the leading role will go to the regional heads, who will be "complemented by" these groups, the bank said.

The shake-up in part repre sents an admission by the bank that it has failed to cross-sell ser-vices effectively to its customers. Few of the bank's customers

use a wide range of its services. Only around one in 10 of its biggest customers use four or more of its 16 main services, Morgan said. More than half only use the bank for one or two services.

By putting power into the hands of regional heads, the bank hopes to strengthen its relations with corporate and institutional customers around the world and cross-sell its range

The bank has also shifted to the regions authority over corporate finance divisions, which provide advice on acquisitions. The position of global head of corporate finance will disappear. Mr John Mayer, who had held the position, will replace Mr James Flynn as chief financial officer in June on Mr Flynn's retirement, the bank said.

Many investment banks, such as CS First Boston, have sought to break down regional fiefs in favour of management structures which emphasise global management around particular

functions.
"We have had the global product areas in place and now we are taking the next logical step which is to reinforce the regional focus and be even closer to cli-ents," Morgan said.

Rival investment bankers said

the changes appeared to be largely cosmetic. Management reorganisations rarely changed the way business was conducted. they said.

ward revisions, the companies

Daiwa expects a recurring loss

profit of Y30bn. Nikko also announced that the tion of a Y40bn profit. Yamaichi continued slump in its revenues month low.
forecasts a recurring loss of had forced it to make further job Lex, Page 22

Guinness lifts profit to £915m for full year

By David Blackwell in London

Guinness, the UK spirits and brewing group which returned disappointing interim results last September, yesterday reported full-year profits at the top end of forecasts at £915m (\$1.5bn). Profits from continuing

operations rose from £938m to £956m, while sales grew by just 1 per cent to a record £4.70n. The board is proposing to lift the final dividend from 9.18p to 9.90p, taking the total for the year to 13.8p (13.8p). The shares responded with an increase of 16.5p to 438p. Mr Tony Greener, chairman, described the outcome as "a good performance" given the trading conditions. The group, which had been able to lift the dividend to record levels, was starting to reap the rewards of its strategy of building on brands, he said.

Sales of Johnnie Walker whisky, which has been a princiexercise since 1987, reached 10.5m cases last year, compared with 9.5m in 1990. Operating profits from United

Distillers were flat at £700m, while sales slipped from £2.8bn to 22.7bn. The mature markets in the UK, the US and Japan continued to struggle, with North American operating profits down from £204m to £196m, and the UK down from £121m to £99m.

Net income at LVMH, the French luxury goods group, jumped 80 per cent to FFrs.4bn (\$1.28bn) for 1994, aided by the restructuring of cross-shareholdings with Guinness, Group profit rose 23.4 per cent before exceptional items to FFr3.7bn, Details, Page 17

£29m, and by the rest of Asia and South America - except for Venezuela, where economic problems looped £30m off profits compared with last year. Emerging markets for the first time accounted for more than 10 per cent of the division's profits.

The group said that the relaunch of Bell's as an eightyear-old whisky in the UK had resulted in a sales gain of 4 per cent in the final quarter. It denied that the decision to cut the strength of Gordon's Gin from 40 to 37.5 per cent alcohol had contributed to the brand losmarket share to cheap own

The brewing division lifted operating profits from £237m to

£256m on sales up from £1.9bm to just under £2bn. The division was helped by an improved performance at Cruzcampo in Spain, and better profits from Malaysia where sales of Guinness recov-ered strongly. A 20 per cent rise in marketing spending helped to lift Guinness's share of the UK



Stout result: Tony Greener, chairman, salutes "a good performance"

includes £89m from the investment in Moet Hennessy following the reorganisation last April of the relationship with LVMH Moet Hennessy Louis Vuitton. Pre-tax profits for 1993 were £702m, after Lex, Page 14

The pre-tax profit of £915m an exceptional charge of £173m relating to LVMH. Net interest tent in Moët Hennessy following charges fell from £188m to £130m. Fully diluted earnings per share were 31.6p, compared with a pre-vious 31.7p before exceptionals.

The overall result was lifted by draught beer market and maincurrency exchange benefits of tain its position in Ireland. Littlewoods chief executive dismissed amid family feud

By Roderick Oram, Consumer Industries Editor

Littlewoods, the British football pools, mail ordar and stores group, said yesterday it had "dismissed" Mr Barry Dale as its chief executive but declined to disclose the reasons. "I have no knowledge of their being any problem," the company said. Mr Dale joined a growing list of

managers from the group who have apparently fallen out with the Moores family, Littlewoods sole shareholders and descen-dants of Sir John Moores who commercialised the pools before the second world war.

Only some 35 family members hold shares in the company but they are divided into opposing camps, Littlewoods insiders said. Mr Dale's departure comes at a critical time for Littlewoods. Its pools business is suffering a loss of betting to the UK National Lottery. Some 58 per cent of the adult UK population regularly play the lottery and its success recently prompted Ladbroke to take a £100m (\$164m) provision against the brand name of Vernon's, Littlewoods pools' competi-

tor.
"The pools business is being ravaged by the lottery," one ana-

"This is absolutely not a pools problem," Littlewoods said. Moreover, the group as a whole "achieved healthy profits again last year", it added. It publishes its 1994 results next week.

One weak spot in the results might be Littlewoods' stores which suffer in terms of product range and location in comparison with some leading retailers. The stores are "finding life hard", the analyst added. Moreover, Littlewoods is



Dale: departs at a critical time

thought to have under-invested in its mail order business in recent years compared with smaller and more nimble compet-

The group has suffered a num-ber of management problems in recent years, investigations are under way, for example, into practices in its buying operations. In addition, Late last year it fired Mr Prodip Guha who ran its international operations for talking to a journalist without

Mr Bill Huntley, deputy chief executive, replaces Mr Dale tem-porarily. He joined the group in 1984 from Sperry Computer, which became part of Unisys, the US computer group. Sevanalysts expressed caution yesterday about his lack of retailing skills. Littlewoods said it was "looking for a chief executive of the high-

est management calibre". Mr Dale, 57, joined the group as finance director from London Transport where he had held the



A month to the day after Barings' collapse, the bank has been rescued. Life at 8 Bishopsgate, its headquarters, has returned to normal. So far, the only victims are charities that depended on the Baring Foundation and bond-holders whose assets are worthless. Meanwhile, the Bank of England's investigation is under way, with interim findings due in three weeks. FT reporters have also been at work, piecing together the events that led to Barings' disastrous gamble. This is their report.

ingapore's Changi airport is neat, modern, unremarkable. To Nick Leeson and his new wife, arriving there in March 1992, it was the door to opportunity. Married only a month - Nick was 25 and Lisa was 20 - they were leaving behind a boring life in Britain, humdrum jobs in a City back office and a string of debts. Though Nick Leeson was being posted by the Barings group, his employer since mid-1989, to a back office job just like the one be had had in London, he was on a halfpromise of something better.

Leeson was to work as a clerk at Simex, the Singapore international Monetary Exchange. In time his handling of trades was seen to be good, and he was given more responsibility. By the end of 1992, Barings had got a Simex trading licence for him. He had been unable to obtain one in London, because the regulator had discovered that he not told it of a court judgment

against him for debt. In Singapore, Leeson emerged as a highly talented and fearless trader. But friends say his early success may be one of the causes of later problems; "The fact that he did not lose money in his first year or so of trading is one of the worst things that could have happened," one said. "It would have made him feel invincible. You have got to taste disaster early on to realise

what sort of a joh this is.' By 1993, he was general manager of Barings Futures (Singapore), the 25-person operation that ran the bank's Simex activities. Officially, be reported to James Bax, the managing director; in practice, Bax whose real joh was running Barings Securitles in Singapore - disliked what be saw as confused reporting lines for the futures operation and steered clear of it. Leeson's real hosses were thus the regional manager in Tokyo and - more impor-

tant - the bead office in London. Once he started making money, life was pleasant, though scarcely glamorous. Singapore apartments are expensive, but not particularly lavish. His cost somewhere between \$\$3,000 and \$\$5,000 (£2,235) a month, paid by Barings. That is cheap hy local standards - celleagues' flats might cost S\$8,000 to S\$12,000.

In the morning, Leeson would work at a desk on the trading floor in the Overseas Union Bank centre at One Raffles Place, in the heart of Singapore's business district, Activ-Ity for him was generally beche till around 2.15 pm. He would then stroll the five minute walk diagonally across Raffles Place to the Baring Futures office on the 24th floor of the Ocean Towers block. He would spend some time going through paperwork there, then go to the pub. usually with fellow expatriate traders. Harry's Bar, the favourite, is only a five minute walk away on Boat Quay, a smartened-up area of converted Chinese chop

houses by the Singapore river. Friday night outside Harry's is like London in 1986. Young, pink faces, like sweaty baked hams. Mostly male: ties undone, legs apart. Loud English voices, most from London or south-east England. Some pony-tails and tattoos. Jugs of locally produced Tiger beer (slogan: "Time for a Tiger"): plenty of mobile phones. The traders use their own phrases: "geeze", short for geezer, "pants", which means really bad, and "toast", to describe a money-losing position in the mar-

ket: "I was toast." Skills needed for success in the pit include aggression, speed of mind and a loud voice. Colleagues say Leeson was good at all three. When he drank, he could get rowdy. He once dropped his trousers in a local disco and when a woman protested offered her his mobile phone to call the police. He was fined

S\$200 for indecent exposure. Such occasions apart, bowever, Leeson was popular and unassuming, "He was one of the lads but we all looked up to him in an older brother sort of way." says a Barings trader. "We knew bow highly management valued him." Another trader says: "To see him operating bere was to see someone who believed in themselves. You got the impression he really thought he was the market.

hat exactly was Nick Leeson doing? The original role of the Baring Futures (Singaporel office was to allow clients to buy and sell futures contracts on Simex. It had done so efficiently for some time, and had



Blunders that bust the bank

confirmed with the hiring of Ron Baker from Bankers Trust in London in April 1992, a few weeks after Nick Leeson went to Singapore. Baker had been head of Eurobonds at the US hank. Following a strategy designed to minimise risk (see below) Barings quickly began to make big profits in Singapore - hig enough to be both gratifying and a source of slight Was it all too good to be true? Was Leeson taking higger risks than anyone in London real-

ised? Or, even if everything was fine, would the seam of gold soon This would be no laughing mat-ter, in the seven months to July 1994, the proprietary trading activities in Singapore generated a profit of US\$30.7m, equivalent to roughly a fifth of the group's profit for the

market. Access to the flow of customer orders allowed Barings to

know what was going on minute-by-

minute on the market, and gave It

an edge when it came to trading for

Barings had decided to focus on

proprietary trading as part of its

overall group strategy, an approach

its own account.

whole of the previous year. In the summer of 1994, Barings was trying to get a better handle on its overall risk, by setting up an integrated Group Treasury and Risk function to report to a daily meeting of a new asset and liability committee (Alco), announced in August 1994 but not in operation till

he scale of the profits in Singapore clearly merited attention. James Baker, one of the group's internal auditors, spent two weeks in Singapore in July and August 1994, talking to staff and preparing a report. His report described the five proprietary trading strategies listed below. It concluded that Barings' position as memher of both exchanges. together with the scale of its client husiness and Nick Leeson's experience and contacts, gave it the edge over its competitors. in short: Barings was making money hand over fist in Singapore because it was good, not because it was taking

undue risks. Still, the report was clearly unhappy about one thing: the weakness of internal controls. The very first sentence of the report's executive summary said: 'There is a sig-nificant general risk that the controls could be overridden by the General Manager. He is the key manager in the front and back office and can thus initiate transactions on the Group's behalf and then ensure that they are settled and recorded according to his own instructions."

It recommended that the back office should be reorganised "so that the General Manager is no longer directly responsible for the back office". Nick Leeson agreed to the recommendations - and a separate financial manager in Hong Kong was given part-time responsibility for watching over the back office. As the man on the spot, offering advice and instructions to the five Malay clerks - young women mod-estly dressed in Moslem headscarves - Leeson remained the dominant influence in the back

in fact, for some months before the audit, he had been circumventing the accounting system, in just the sort of way the audit suggested was possible. By January 1994 at the latest, he introduced a new trading strategy. He began selling put and call options on the Nikkei 225 index, receiving the premium into an unauthorised and unreported

trading account, known as error account number 88888. A put option gives the purchaser the right to sell an underlying security at an agreed price; a call option gives him the right to buy, Both the put and call options were usually struck at the same exercise or strike price - the price to which the Nikkei would have to rise or fall for the buyer to

exercise their option - a combina-

tion of transactions known as a

straddle In effect, the straddle represents a bet on volatility - that the market will not be subject to sharp upward and downward movements. According to internal documents Leeson gradually atepped up sales of straddles and other options in the second half of 1994.

During 1994 the markets performed reasonably well for Leeson. From March until the end of December the contract hardly strayed from a remarkably narrow range hetween 19,000 and 21,000, partly propped up by government-sponsored buying by public-sector finan-cial institutions. Trading volumes on the Tokyo stock market were close to eight-year lows throughout this period. As a result the options

19,400

19.000 - 3

18,800

18,600

18,400

18.200

18,000

17.800

17,600 2,3

How Barings' Nikkei gamble failed

remain so. It was clear that it would take either an external shock or a significant change in market sentiment to lift the market out of its

n the early hours of January 17, an earthquake of 7.2 on the Richter scale hit Japan's industrial heartland around Kohe and Osaka, Damage was immense; over 5,000 people died. For the rest of that week the Nikkei dropped only slightly - the 235 futures contract fell from 19,350 on the day of the quake to 18,950 on Friday 20. The prevailing sentiment was that the stimulus from reconstruction would probably offset the immediate disruption to production. Leeson must have watched with bated breath as the market hovered nervously around 19,000 on that Fri-

Over the weekend, sentiment changed dramatically, and the dam broke, On the Monday, January 23, the Nikkei 225 dropped hy 1,000 points to 17,950. It was at this point that Leeson began heavy buying of the Nikkel March and June 1995 futures contract for account num-

Baring's long tutures po

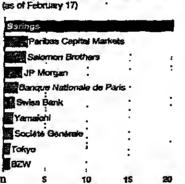
(Thousand contracts)

ward movement in the Nikkei by huying the futures contract. "He was trying to single-handedly hold up the market." says one trader. Not everyone shares this view, however. Some traders argue that Leeson was simply following a timehonoured tradition among moneylosing traders: doubling up to try to salvage an otherwise hopeless position. But the size of his gamble seemed to put it in another league, Indeed, Peter Baring, the group's chairman, even suggested that Leeson might have been conspiring with outside speculators to break the bank. Though this view is not widely shared, it indicates the reactions Leeson's trading arouses with

hindsight. Even at the time, many observers of the market were bemused at the scale of Leeson's activities, and reached wildly varying conclusions bout their origins. "We thought they were doing it on hehalf of American hedge funds," says Nomura Securities. A US trader says: "We always thought this was basically a Japanese client who was going to go bankrupt hecause his

business was collapsing."
"Leeson's activities captivated the

Ten largest long futures positions



trading activity does not appear to have been loss making. Indeed, a memorandum from Barings' asset and liability committee dated February 24 states that the options portfolio bad a positive value of

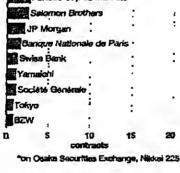
Nevertheless, for reasons that are still unclear, Leeson did run up a loss on account 88888. According to Barings' later investigation, an accrued loss ammounted to some Y7.7bn (£50m) by the end of 1994. One Japanese derivatives specialist says Leeson bought Nikkei futures heavily in the autumn and winter. "A lot of people were huying in December. Everyone was hullish and people were going long," he

The New Year rally on which the market had been counting failed to materialise. Public sector support operations for the stock market began to dry up in early January, and companies started selling stocks to dress up their profits at the March year-end. As a result the Nikkei, on still weak volumes, slid gradually to the bottom of the trad-ing range in mid-January. Still, vol-

ber 88888. By the close of trading on February 23, the error account contained 55,399 Nikkei contracts expiring in March and a further 5,640 contracts expiring in June. Adjusted to reflect the Nikkei 225's level of 17.605 - reached during Friday February 25 - the contracts left Barings with a loss in Simex of some Y59bn (£384m). There was another long position ln

Why did Leeson place such a huge bet? One theory is that be was trying to shore up the market, to restore the profitability of his straddles. Not only did the Kobe earth-quake trigger a fall in the overall value of the Nikkei 225, it also led to a sharp increase in volatility . increasing the risk that the put options sold by Leeson would produce serious losses. Usually, a trader caught with a losing straddle position in a falling market would sell the futures contract short, in order to protect himself against any further downward movement.

instead Leeson appears to have done exactly the opposite, increasing his exposure to further down-



whole market for months," says one Japanese derivatives specialist. "To say you were unaware of it was like living in the US in the 1960s and not knowing the Vietnam war was going on." Back in London, however, all was calm. Although the asset and liability committee (Alco), operating in its new form since November, was concerned at the scale of the positions Leeson was taking, it believed them to be fully

hedged, thus risk-free. On January 24 Alco noted the extent of positions in Singapore. Two days later, on January 26, the day Leeson secretly made his big-gest purchase of Nikkel Jutures, Alco was given a presentation by the London futures team on the Baring Futures (Singapore) operahon. Alco was told then that Leeson was operating a perfectly matched book. The positions reported to Alco showed, day in, day out, that the "switching book" (the accounts Leeson used for proprietary arbitrage) was long in Osaka but short to the same amount on Simex.

Alco members say that Ron Baker, the head of futures, repeat-

edly told them the Singapore operation was a highly profitable busi-ness, and that Leeson should be left alone to continue to make money for the group. There were beated discussions on Alco, according to one member. But Ron Baker was the strongest character on the committee, with a powerful physical presence and energy. Though Alco members did not suspect that Leeson had taken a bet on the direction of the Nikkei, they were still con-cerned at the size of the positions. Alco gave written instructions that "Leeson be advised that position should not be increased and when

possible reduced". It was not merely the possible trading risks that concerned London executives. They also found themselves funding a larger and larger amount in collateral payments on Leeson's trading positions. Exchanges such as Osaka and Simex limit the risk of traders defaulting through "margin calls" The intention is that no trader will be found unable to meet a loss-making futures contract on the day it

has to be settled. The system requires anyone taking a contract to pay an initial sum to the exchange as collateral against possible losses on it. From then on, as the underlying cash markets move, the trader must deposit further amounts to cover any potential losses on a daily basis. These payments are known

as "variation margin". Even traders with perfectly matched positions, as Barings thought it held, have to make substantial margin payments. They must make margin payments on the loss-making side of their positions until the date the contracts are settled, when they can repay those advances with the cash they gain from the profit-making posi-

in January and February, as Leeson's trading in the hidden accounts mushroomed, the funding requirements increased dramatically. Price Waterhouse, the accounting firm which is investigating the affair in Singapore, has said that in January and February of this year, Barines in London remitted S\$1.3bn to Baring Futures to meet margin payments. This sum was equivalent to more than the bank's entire capi-

tal base of £540m.
From the outside, it seems impossible that such large sums could have been sent without Barings finding out that it was inadvertently making margin payments on hidden trades. It is still unclear how this happened. However, Leeson seems to have benefitted from confusion between two reporting lines, one to London on proprietary trading and another to Tokyo on trading for customers. Some customers had credit facilities with the bank. and margin payments were settled for them by Barings. Leeson may have convinced London that some of the margin payments were being made on behalf of Tokyo clients.

On February 16, a Thursday, Alco again asked Ron Baker to tell Leeson to reduce his positions. He bad been meant to talk to Leeson the following weekend, before going on boliday. It is not known whether that conversation took place, and

what its contents were. Sitting above Alco was the investment bank's overall management committee. But, says an influential member: "The issue was really not discussed on the management committee. We had got reports reaching us of large positions on Osaka from our Japanese traders. They were saying 'Hey, you guys are being a bit sporty.' We heard that, but we thought it did not matter."

If Barings head office was calm,

the exchanges were starting to worry. But Takuo Noguchi, senior executive governor at the Osaka exchange, says it did not contact Barings over its positions, and adds that neither will it do so if a broker has large positions in the future. We want to give prtority to market

forces," he says. The two exchanges rarely talk to each other. Indeed, Osaka officials say they have only met Simex officials three times. But Simex was in constant contact with Barings during January and February. Simer wrote to Simon Jones, a director of Baring Futures (Singapore) on January 27 with full details of BF(S)'s open positions at Simex, as of

December 30 last year. On February 8, Tony Hawes, Baring's group treasurer, flew to Singapore. According to Simex, Hawes reassured officials that Barings had provided for its commitments. The exchange appeared to be convinced. But Hawes's visit had a side-effect. Coopers & Lybrand, the accountancy firm which took over as auditor of BF(S) in August last year, had been about to sign off on the unit's accounts. After Hawes's visit, however, the anditors expressed what one insider said was "concern that the whole picture was not true and fair". They held off signing the accounts until they could clear up a few points with Leeson - hut that

meeting never took place. By now, Leeson was under mounting pressure. It was becoming harder and harder to conceal the scale of the losses, and the flows of money required from London to cover margin calls. Yet he contin-ued to act calmly. When a reporter from the AP-Dow Jones news agency called him to ask why he was accumulating such a big position, he replied that his positions were all hedged. And he carried the sangfroid through into his private

e had told three of his friends that he holiday with them on the weekend of Feb ruary 25-26. But the irregularities were about to surface. Hawes had returned to Singapore, and was taking a fresh look at the accounts. By Thursday February 23, he had started to uncover the full scale of the problem. Leeson told his friends that day he could no longer make the golfing trip; instead, he was leaving that night to take his wife on holiday. One of his friends gave him a lift to the airport on Thursday night - and, says the friend, he gave no indication of any troubles except to say that he had been overdoing it at work.

By that Thursday night, Hawes had started to grasp the magnitude of the disaster. He alerted Peter Norris, head of investment banking, on Friday the board met to consider a hastily prepared analysis of the transactions in Account 88888. The search for a rescue was under way a search that was to end in bank ruptcy, losses of £860m, and a purchase by Internationale Neder-

landen Group.
Nick and Lisa Leeson left Singapore just three years after they had arrived with such high hopes; it was the eve of his 28th birthday. The next day, Friday February 24, Leeson faxed a handwritten letter to Bax and Jones in Singapore, with "sincere apologies for the predica-ment that I have left you in".

"It was never my intention or aim for this to happen but the pressures, both business and personal, have become too much to bear and, have affected my health to the extent that a breakdown is imminent. The letter said he was tendering his resignation immediately, and promised to make contact early in the following week "to discuss the best course of action".

That meeting never came. By the end of the following week, he was in a German jail, awaiting extradition proceedings.

Looking hack on the crisis a senior Barings executive still does not quite understand what happened. The possibility of a conspiracy with outside speculators - as first suggested by Peter Baring still cannot be ruled out, the executive says. "But, on the other hand, [Leeson] was a hit of a bero out there, and pride and ego can account for many things. I certainly don't think he was a bad trader. I don't know the answer to it, and f don't think that anybody does."

Reporting by: Gerard Baker, Jimmy Burns, Kieran Cooke, Nick Denton, John Gapper, Richard Lapper, William Lewis, Emiko Terazono. Written by Peter Martin.

What Barings thought its Singapore office was doing

Baring Futures (Singapore) was thought to be carrying ont five proprietary trading strategies. None of them involved holding positions overnight. An internal audit report in the summer of 1994 said the Singapore team "are not authorised to carry overnight positions in any instrument traded. Compilance with this restriction is monitored in

Tokyn and, independently, in London".

The strategies relied, in large part, on the fact that the two most important Simex futures contracts reflect the state of Jananese financial markets - the Nikkei 225 stock market index inture and the Japanese government Bond future.

Because the Japanese government disliked what it saw as futures market speculation. much of the activity in these contracts had moved away from Tokyo, hume of the underlying cash markets in stocks and bonds. Initially, the trading had moved to the Osaka become a central part of the Simex Securities Exchange; more recently, some of

it had moved offshore, to Singapore. The contracts were not absolutely identical, though they reflected the same baskets of securities, so small price differences emerged from moment to moment between the prices quoted in Osaka and Singapore. Relatively few hrokers were members of both

Barings was one of this select group and this status allowed it to profit from price discrepancies and superior access to market intelligence. These were the five proprietary trading strategies:

 Inter-exchange arbitrage. This is the crucial strategy. It was based nn exploiting slight differences in pricing between Nikkei 225 futures on Simex and those on the Osaka securities exchange, where similar contracts were also traded. "At one stage recently BF(S) had house positions of 7,000 contracts open in Singapore, matched hy 3,500 in Osaka (where contracts are twice the size);

the long and short positions exactly offset each other so the group was not exposed to market risk. But nevertheless the gross value of the contracts was approximately \$700m," according to an Internal Barings andit in mld-1994.

· Position taking. Intra-day "gamesplaying" based on knowing what other market participants were up to, and taking advantage of the fact that local traders had little capital and could be squeezed into selling loss-making positions at a disadvantage. · Liquidity arbitrage. Though technically a case of proprietary trading, this is really a way of using the firm's size, and its presence in both Singapore and Osaka, to allow clients to combine the keener prices in Singapore

with the greater liquidity of Osaka. • Trading against large orders, this is another form of inter-market arbitrage - in this case, Baring would learn of a large unfilled order in one market and take advantage

of it by building up a smaller position in the other market. During the day, the existence of the unfilled order would influence prices in both exchanges, allowing Barings to profit from its own position.

• Spread price differentials, this is a relatively technical form of arbitrage that allowed Barings to profit from the difference between the prices quoted for "spreads" (thal is, a combination of contracts expiring in different months) and prices quoted for the

individual months' contracts in the two different markets. Each of these approaches yields small profits per trade, so to be truly profitable, they need to be carried unt on a big scale. Leeson was obviously carrying them out skilfully and well. By the time profits and losses were totted up at the end of 1993, a year or so after Leeson had switched to trading, he was

making large enough sums of money to be a

healthy contributor to Barings group profits.



INTERNATIONAL COMPANIES AND FINANCE

Guinness share deal helps KLM lifts LVMH post 80% advance

LVMH, the French luxury goods group, lifted net income 90 per cent to FFr6.4bo (\$1.3bn) in the year to December 31 1994, helped by one-off benefits from the restructuring of its cross-shareholdings with Guinness, the UK brewer.

The group, which produces champagne, cognac, perfume and luxury luggage, reported an increase in group profits before exceptional Items of 23.4 per cent to FFr3.7bn, compared with FFr297bn in the previous

Turnover rose 17.4 per cent to FFr27.97bn, and operating profits were np 21.1 per cent to FFr6.8bn.

The group said signs of recovery in its markets were confirmed in 1994, with expansion in foreign sales. Mr Bernard Arnault, chairman, said that judging by current trends, "1995 will be an excellent year.

Operating profits for perfumes and beauty products jumped 31 per cent with the launch of new products linked to extensive marketing, while luggage and leather goods profits rose 33 per cent.

There was an increase in champagne sales, with the company claiming the first, second and fourth best-selling brands. There was significant growth in cognac, particularly in China.

triggered by an exchange of shares in January last year, in which Guinness swapped its 24 per cent stake in LVMH for a 34 per cent stake in Moët Hennessy, the champagne and cognacs husiness within the

Last November, LVMH reduced its sbarebolding in ss to 20 per cent. LVMH said its debt had been reduced to FFr3.4bn at the end of 1994, compared with

FFr15.8bn at the end of 1993, and its ratio of dehts to total assets stood at 5 per cent. The board recommended a dividend of FFr17.50 a share,

up from FFr15 in the previous

gers making connections with KLM's European and intercontinental flights.

610,000 in the first half of

In the UK, it is the third largest scheduled airline after British Airways and British Midland

Air UK carried 2.6m passengers last year, an increase of 19 per cent on 1993, and expects to carry more than 3m passengers this year. The privately-owned atrline had trading profits of £2.65m in 1994.

stake in Air UK

IRI, the Italian state bolding company, is set to report reduced losses for 1994 helped by the continuing programme of privatisation.

The company said yesterday

that group consolidated losses for 1994 would be about L500bn

(\$291.7m), better than forecast last year. That compares with

L10,209bn in 1993, which

included heavy extraordinary

In 1994, IRI said it expected

the parent company to register a loss of L1,598bn.

The Dutch government is

planning to bring forward the

sale of its second tranche of

sbares in Koninklijke PTT

country's telecommunications

and postal group, to late 1995

or early 1996 from a previous

The sale of the second

tranche, now expected to take

place between the autumn of

1995 and the spring of 1996, follows the successful flotation

of an initial 30 per cent stake

Nederland (KPN),

deadline of end-1997.

Net debt at the parent com-

pany remains high, however, from L460bn.

consolidated loss of

By Ronald van de Krol in Amsterdam and Michael Skapinker in London

to 45%

KLM Royal Dutch Airlines is to bolster the capital base of Air UK, its UK partner airline, by raising its stake in the com-pany to 45 per cent from 14.9

The Dutch airline's planned purchase of 13m new shares in Air UK, worth a nominal £1 each, underlines the continued success of the two companies partnership, which dates back

KLM also said yesterday it was raising its stake in Martinair, a Dutch charter airline, to 50 per cent from 33.8 per

KLM declined to say how much it is paying for the two stakes, but it is thought to be paying more than £20m (\$31.6m) for the Air UK shares. However, it said that the two transactions, together with the \$180m it spent recently on raising its stake in Northwest Airlines of the US to 25 per cent from 20 per cent, would result in a capitalised amount of goodwill totalling FI 180m (\$116m). This will be amortised at a rate of Fl 20m a year, Air UK, based at London's Stansted Airport, flies to Amsterdam's Schiphol airport from 10 UK cities. These flights act as an important feeder service for UK passen-

Thanks partly to Air UK, the number of passengers flying from UK regional airports to Amsterdam rose 12 per cent to

The UK carrier is the second-biggest airline at Schiphol, in terms of aircraft movements and passenger numbers, after KLM.

FFr76bn for 1994.

shares for at least 10 years, implying that the second tranche will equal one-third, or less, of KPN's share

Sell-offs help IRI reduce 1994 loss

at L23,125hn, L926bn lower than at the end of 1994.

1993 were L10,230bn, which included extraordinary charges

of L4,668bn for the liquidation

of Ilva and Iritecna, its steel

subsidiaries.

and construction engineering

Finmeccanica, the quoted

engineering group in which IRI

has a majority stake, also reported full-year results yes-terday, which showed a net

group profit of 1.52.5bn. In 1993.

Finmeccanica announced a

Turnover at Finmeccanica

rose to L12,117bn, from

L10,971bn in 1993, and operat-

ing profits increased to L476hn.

lead-managed by ABN Amro, the Dutch bank, raised F16.6bn

(\$4.25bn), after costs, for the

state, and was the biggest

flotation in the history of the

The government said

yesterday that the exact timing

and size of the share offering

would depend on market

said it would hold on to

roughly one-third of KPN's

Last year, the government

Amsterdam stock exchange.

return to profit of L33.3bn.

Dutch to bring forward sale

Parent company losses in

capital That sale, which was

conditions.

of second tranche in KPN The govarnment gave no reason for the accelerated sell-off but analysts noted that several European telecoms privatisations were scheduled for 1996 and beyond, including the largest single sale, the

The value of orders acquired

during 1994 rose to L11,970bn, against L10,130bn in 1993, 60

per cent of them outside Italy.

its strong order book to feed

through into improved profits in 1996.

stake in Finmeccanica to below

60 per cent from some 85 per

tal increase, in which the state

holding company took up only

a minority of its rights.

During 1994, IRI reduced its

nt, through a L1,700bn capi-

IRI said the improvement in

its results was partly due to

better financial managemen

the progress of certain subsid

iaries in the second half of the year, and L1,309bn net income

from the sale of shares in three

Finneccanica said it expected

Deutsche Telekom. By choosing an earlier date, the Dutch government is seeking to ensure the timing will appeal to international

flotation of Germany's

KPN, due to report 1994 results today, is likely to seek a listing on the New York Stock Exchange before the second tranche is sold.

to take place in the autumn. **EVC** beats profits forecast

controls Rome's airports.

of its subsidiaries - Banca

Commerciale Italiana, priva-tised inst over a year ago, Cirio-Bertolli-De Rtca, the foods group, and AST, the spe-

In 1995, IRI said it would benefit from the sale of SME, the

restaurant and snpermarket

group, which was completed at

the beginning of this year, the

sale of Ilva Laminati Piani, the

flat steel producer; and the planned sales of shares in Stet,

Italy's telecoms holding company, Autostrade, which man-

ages many of Italy's toll motor-

ways, and the unit which

It now looks as though the long-awaited Stet sale is likely

cial steel producer.

By Ronald van de Kroi

EVC International, European plastics maker, said its 1994 results exceeded the forecasts it made in the autumn, when nearly 70 per cent of its expanded share capi-tal was floated on the Amster-

dam stock exchange. The company, a former 50:50 joint venture between ICI of the UK and EniChem of Italy, said pro-forma after-tax profit was F186.3m (\$55.5m) before extraordinary items. This reversed the previous year's Fl 107.5m loss and beat the company's forecast of F153m made in its flotation prospec-

Turnover rose 27.6 per cent to F1247on, with about two-thirds of the improvement due

to higher selling prices. EVC said audited net profit before extraordinary Items, as opposed to pro-forma results, showed a net profit of Fl 16.1m, down from Fl 73.5m. However in 1993 these figures included. among other items, the financial support it received from ICI and EniChem and which is no longer relevant.

Total audited net results, including extraordinaries, dropped to a loss of Fl 461.4m from a profit of F138.1m. This reflects extraordinary charges of F1477.5m, an amount predicted in the prospectus and taken to restructure the bal-

CCF net income rises 11.6%

By Andrew Jack

Crédit Commercial de France, the French banking group, yes-terday reported net income up 11.6 per cent to FFr1.2bn (\$241m) as its chairman added his weight to criticism of the state rescue package for Crédit

A 42.8 per cent decline in provisions to FFr880.4m belped offset a 2 per cent decline in net banking income to FFr9.02bn and a rise of 7 per cent in general expenses and depreciation to FFr6.4bn.

Mr Charles de Croisset. chairman, said he was proud of the bank's 11th successive year of profit increases, and the

quality of its halance aheet. 1994 was a good result, he

In a further indication of concern by competitors over the FFr135bn state-backed rescue package unveiled last Friday for Credit Lyonnais, the state-controlled bank Mr de Croisset said be shared the views of Société Générale and Banque Nationale de Paris. The two banks, which are Crédit Lyonnais' largest rivals,

earlier this week published a list of questions raising competitive concerns about the In addition, Mr Edouard

Agricole de l'Ile de France, the

largest part of the mutual banking group, last week said that the plan was a "distortion of competition". CCF said that, like its

competitors, it had experienced a sharp drop in demand for loans from businesses, partly offset by a rise in customer There were increases in

customer deposits and in revenues from life insurance and long-term savings products. The CCF board said it would

recommend to sharebolders an increase in the dividend to FFr4.50 a share from FFr4.30. Esparbès, head of Crédit and would offer shares in lieu

Lufthansa returns to black

By Judy Dempsey in Bonn

Lufthansa, Germany's stateowned airline, swung back into the black last year, with the parent company reporting pretax profits of DM306m (\$218.6m), following a deficit of

DM53m in 1993, The preliminary figures, which do not include the group's full consolidated earnings, stem from a restructuring of the company in 1993 in which the workforce was cut by 2,700 to 44,100 and productivity lifted 15 per cent.

Lufthansa said a further decline in labour costs, which fell 4 per cent last year, lower interest charges and a reduced fuel bill all belped improve

Revenues in 1994 rose 7 per cent or DM1bn to DM16bn, while cash flow advanced DM800m to DM2bn, Capital expenditure, which totalled DM1.4bn, was funded from financial cash flow. Borrowings were reduced by

DM2.1bn to DM2.1bn. Luft-

hansa said the main contributing factor in reducing debt was the rights issue last year. This generated DM1.2bn, which was partly used to repay long-term

However, the parent company incurred one-off charges totalling DM400m, Lufthansa said more funds were required to cover the risks arising from long-term leasing agreements. This was because of the continuing fall in the price for used aircraft and the fall in the DS dollar.

CNP result hits sell-off target

By Andrew Jack

in June 1994.

Caisse Nationale Prevoyance (CNP), the insurance company ear-marked by the government for partial privatisation, yesterday reported profits up 11 per cent to FFr1.4bn (\$281m) and an 18 per cent increase in turnover to

Mr Philippe Lagayatte, man-aging director of Caisse des Dépôts et Consignations, the French state financial institution which controls CNP, said the company had met all the conditions needed for the pri-

He added that CNP bad reached agreement on a new distribution network for the sale of its insurance products through the national post office over the next 10 years that would guarantee it a mini-

mum volume of sales, He said it had also successfully negotiated an agreement with the unions and had ratified with the state to deal with civil servants who have pro-

tected-employment status. The details were released as part of the results for Caisse des Dépôts, which yesterday reported that group net income had tumbled to FFrL 1bn in the year to December 31 1994, from PFr4.1bn last time.

The group had to make provisions for Air France, Crédit Lyonnais and other investment activities which cost FFrl.4bn last year. It also made provisions against property of FFr1.3bn. This was partially offset by FFr1.1bn in contributions from other group subsid-

For the first time in 10 years, the group reported a net inflow of funds - at FFr10.3bn deposited in Livret A, the taxbeneficial savings scheme designed for investment in social housing projects.

The key to tlexibility. To keep your bolance in today's fast changing financial environment you need the right gear. With the flexibility to respond quickly to new opportunities. That's how we help you control your investment strategy. Creating new solutions, developing financial instruments and shaping them precisely to fit your personal needs. The key to our success is yours.



ANNUAL GENERAL MEETING

The Annual General Meeting of Shareholders of Outokumpu Oy will be held in the Tapiola Hall at the Espoo Cultural Centre, Tapiolan Kulttuuriaukio, Espoo, Finland at 2.00 p.m. on Monday 24 April 1995.

Recording attendance and distribution of voting tickets will begin at 1.00 p.m. The agenda comprises the customary items prescribed in Article 18 of the Articles of Association (including approval of the 1994 financial accounts).

Copies of the 1994 Annual Report and Accounts will be available for inspection by shareholders at the head office of Outokumou Ov at Länsituulentie 7, 02101 Espoo. Finland from 10 April 1995. Copies of these documents will then be sent to shareholders on request. (Tel. +358 0 421 4045 or Fax +358 0 421 3888).

The printed 1994 Annual Report will be published in mid April whereafter it will be mailed to all registered shareholders.

Right to attend the Annual General Meeting

All shareholders who have been entered into the shareholders' register kept by the Central Share Register of Finland by no later than 13 April 1995 are entitled to

Shareholders whose shares have not been translerred into the book-entry securities system have also the right to attend the Annual General Meeting provided that they have been entered in the Company's share register before 11 February 1994, or that the shareholder has otherwise notified and clarified his title to the shares to the Company. The shareholder must then also present the share certificate or other proof that the title to the shares has not been registered in a book-entry account.

Notice of Intention to attend

Shereholders who wish to attend the Annual General Meeting must notify the Company of their intention to do so, by telephone (Tel. +358 0 421 4045) or by letter addressed to Outokumpu Oy, Share Register, P.O. Box 280, Länsituulentle 7, 02101 Espoo, Finland during e period of 3-20 April 1995. The letter must be received by the Company on or before 20 April 1995.

Persons authorised to exercise the voting rights on behalf of any shareholder at the General Meeting are asked to notify the Company of the proxy and leave or send the proxy document to the Company within the above mentioned period of 3-20 April

Dividend

The Executive Board is proposing e dividend of one (1) Finnish markka per share. The dividend will be paid to the shareholders that are registered as shareholders by the Central Share Register of Finland on 28 April 1995. It is proposed that the dividend will be paid on 4 May 1995.

Espoo, 21 March 1995 **CUTOKUMPU OY** Supervisory Board



SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY

Established by

For information please contact Kenneth A. Lopian (212) 815-2084 in New York, Michael McAuliffe (071) 322-6336 or Diana Barham (071) 322-6338 in London.

This armouncement appears as a matter of record only.



KRASNOJARSK METALLURGICAL PLANT Krasnojarsk, Russian Federation

\$135,000,000 Export Sale and Financing of a Casting, Cold Rolling Mill for the Production of Aluminum Sheet and Foil for Food and Pharmaceutical Packaging Borrower of Record

Bank for Foreign Economic Affairs (Vnesheconombank) Russian Federation

Guarantos Ministry of Finance of the Russian Federation

Medlum-Term Export Credit Guarantee Issued By Export-Import Bank of the United States Financing Arranged By

> New Alliance Corporation Stamford, Connecticut Funding Provided By

Bank of America

March 1995

INTERNATIONAL COMPANIES AND FINANCE

Metallgesellschaft board under fire

By Andrew Fisher in Frankfurt

Mr Kajo Neukirchen, the chairman of Metallgesellschaft, yesterday defended the German company against charges from shareholders that the US oil contracts which almost caused its collapse had been wound up in a way that sharply increased the losses. Both he and Mr Ronaldo Schmitz, the Deutsche Bank director who heads the industrial and trading company's supervisory board, told about 2,000 sharsholders at the group's annual meeting that there had been no alternative to the policy followed at the end of 1993 of running down

stretegy hut a reduction achieved through not rolling contracts forward," Mr Neukirchen said.

After the group's liquidity problems were made public in December 1993 - the resulting crisis was Germany's biggest post-war corporate disaster its swap partners had been unwilling to continue their

Shareholders asked how the oil losses arose, why the supervisory board did not intervene earlier and how the contracts were run down

"There is still a buge lack of clarity and a good deal of fog," said Mr Herbert Hansen, representing a small shareholders'

from 32.7 per cent.

at showing the distorting effect

Auditors have put the oil losses et \$1.1hn, with the withdrawal from refinery contracts with Castle Energy costing a

extricated itself from the lossmaking US oil deals, Mr Schmitz said: "There was a lack of financial resources, Nymex [the New York Mercantile Exchange] wanted the positions reduced and the swap partners were no longer prepared to do husiness with Metallgesellschaft." He said neither the old nor the new management of the company

The crisis, caused by a fall in oil prices which led to a surge in margin payments and roll-

further \$500m. Explaining how the company

curh the US oil risks.

had followed an outright liquidation strategy.

over losses on futures contracts, resulted in the dismissal of Mr Heinz Schimmelhusch as chairman and Mr Meinhard Forster as finance director. Mr Schmitz repeated the conclusion of an auditors' report that Mr Schimmelbusch hed neglected his duty by failing to

Mr Schimmelbusch disputes this and is suing Metallgesellschaft, Deutsche Bank and Mr Schmitz for alleged defamation. Metallgesellschaft is suing Mr Schimmelbusch and Mr Forster over their role in

Banks, headed by Deutsche Bank and Dresdner bank, stepped in with a DM3.4bn (\$2.43bn) rescue package in January last year.

steps up pressure on ITC chairman

By Mark Nicholson in New Delhi

BAT Industries yesterday raised the stakes in its bid to oust Mr Krishan Lal Chugh as chairman of ITC, the Indian tobacco, paper and finance group of which the UK-based group holds 31.5 per cent. It said it would refuse to back the Indian group's diversification plans until and unless Mr Chugh resigned.

In a day of acrimonious exchanges on the eve of ITC's extraordinary general meeting in Calcutta today, Mr Chugh stoutly refused BAT's call to resign, while the UK-based tobacco and financial services group, which is ITC's biggest single shareholder, said it could not back ITC's diversification plans under a chairman 🧢 who has completely lost

Alcah Auto

Elm : "

last Free.

Berter

Plus

1207 -

370

BAT's confidence".

Today's meeting will bring to a head a long-running and increasingly personalised row between BAT and Mr Chugh in which the British group has accused the ITC chairman of questionable management practices and strategie decisions, with Mr Chugh claiming BAT is intent on stifling his plans to turn the group into a diversified Indian multina-

The egm, to be followed by a board meeting, was called last month to approve amendments to ITC'e articles of association enabling it tn enter India's deregulated power industry -e change which would require the backing of 75 per cent of the shareholders. However, a statement from

Mr Martin Broughton, BAT chief executive, to he read in Calcutta this morning will say the UK company has decided "ITC should not undertake these new businesses while Mr Chugh remains in charge".

It accuses Mr Chugh of an "alarming" departure from professional standards of management and says BAT has "good reasons" for tioning his management abili-

Mr Bronghton added that BAT has supported ITC's diversification from its core tobacco business into hotels, edible oils and financial services and "still supports in principle" a move into the power industry, which it saidit would back under a new chairman "who should be appointed from within the financing package had been assured by BCP and Banco existing management team at

According to an official close to the row, BAT will today present e "bulky dossier of complaints against Mr Chugh" both to the embattled chairman and to the stateowned financial institutions which together hold 38 per cent of ITC - comprising the only other block holding in the group.

BAT called for Mr Chugh's

resignation on Wednesday, citing "recently discovered financial tregularities" and accusing the ITC chairman of breaching board confidential-

However, Mr Chugh accused BAT of levelling "baseless charges of financial irregularities" and using "all dublous methods" to destabilize ITC and prevent "the aspiration of an Indian multinational to grow and prosper, keeping its Indian identity".

claimed he had the "full sup-

Nestlé lifts net income to SFr3.25bn

By Ian Rodger in Basic

to a manageable level.

Nestlé, the world's largest foods group, said net income rose 12.6 per cent last year to SFr3.25hn (\$2.79hn), due mainly to a SFr306m extraordinary gain on the sale of its cosmetics distribution subsidiaries to L'Oreal of France. Excluding the gain, net

the futures and swap contracts

income was up only 2 per cent. Nestlé described the result as "all the more setisfactory" since sales were slightly down to SFr58.9bn last year.

It said that et constant exchange rates and excluding

climb 50%

By Judy Dempsey in Bonn

Veba, the German chemical

and energy group which is expanding into the telecommu-

nications market, yesterday

announced a 50 per cent rise in

Profits rose to DM1.5hn

(\$1.06hn) from DM1.01bn last

time, on sales climbed to DM71bn from DM66.3bn. Sales

are forecast to reach DM75bn

In the trade, transport and

services division, Veha's net

profit rose to DM436m from

DM415m the previous year,

with sales up to DM29.7hn from DM29.3hn. A rise in coal

trading helped offset the fall in

transport activities, the group

Sales in the energy sector,

run by the electricity division

PreussenElektra, rose sharply to DM15.6bn from DM12.3hn.

This helped hoost the division's profits to DM833m from

Di/882m. Sales in the oil divi-

sion also rose, to DM15.4hn

sales in telecommunications,

in spite of its recent entry into

the market. Turnover totalled

DM109m, although the sector incurred a net loss of DM17m.

The group expects stronger

sales and profits for 1995, fol-

lowing its decision last Janu-

ary to acquire a 10.5 per cent stake in Cable & Wireless, the

British telecoms company.

C&W has, in turn, taken a 45

per cent in Vebacom, a com-

munications subsidiary of

Veha. The two companies plan

a joint venture, Cable & Wire-

less Europe, in a bid to

strengthen their ectivities

In a bid to broaden its share-

across the continent.

By Louise Kehoe

in San Francisco

AT&T's Global Information

Solutions computer division, formerly called NCR, is to

share advanced technology

with e South Korean govern-

ment and business consortium.

AT&T said it expected

revenues of up to \$1bn from

the deal over the next five

The Korean consortium

includes Samsung Electronics,

Mr Edouard de Royère is

stepping down as president of

Air Liquide in May in favour of

his number two, Mr Alain Joly.

The announcement was made

as the industrial gases group

reported a 10.2 per cent

increase in profits for last year.

Mr de Royère, 62, whose

term had two years to run, said

Veba elso reported strong

from DM14.6hm

NAME OF PARTY OF PART

to DM1.5bn

Profits

at Veba

profits for 1994.

of the strong rise in the Swiss franc against the dollar last

the extraordinary capital gain, net profit was up 10 per cent. Sales volume excluding mended 6 per cent rise in the dividend to SFr26.50 took ecquisitions and disinvestments, grew 2.3 per cent,

\$42.8bn_

mainly due to high rates of account of the extraordinary growth in Asian and Latin Nevertheless, the payout ratio would fall to 31.7 per cent American markets. Operating profit dropped 2.2 per cent to SFr6bn, resulting in The group also published its figures in dollar terms, aimed

e reduction of the operating margin to 10.6 per cent from 10.7 per cent. Nestle attributed the weak-

ening to higher spending on edvertising and promotions in Europe and the US. These mea-In dollar terms, net profit Europe and the US. These mea-was up 24.4 per cent to \$2.4bn sures allowed the group to

maintain positions in markets on sales ahead 9.4 per cent at affected by recession.
Sales in Swiss franc terms

were down 2 per cent to SFr25.9hn in European countries and down 3 per cent to SFr20.3bn in the Americas. Operating profit in Europe was down 9.3 per cent to SFr2.3bn. but up 3.2 per cent in the Americas. Operating profit from other regions was up 2.6 per cent to SFr1.3bn.

Net debt et the end of 1994 stood at SFr6.6hn, well down from the SFr8hn at the end of 1993, due mainly to the pro-ceeds from the sales to L'Oréal.

50.0001 per cent of BPA, with Império taking all the other

shares offered for sale. How-

ever, BCP suggested yesterday that BPA's assets would be

subsequently broken up, reduc-

ing Império's holdings mainly

to control of União de Bancos

Portugueses - e small retail

bank 60 per cent-owned by

BPA - and extending BCP ownership of BPA.

As a result of the success of

their offer for BPA, BCP and

Imperio are committed to mak-

ing an Es11.6bn bid for a fur-

ther 31 per cent of UBP. Império's objective is to acquire UBP as a branch network for cross-

selling banking and insurance products. BCP, however, will

retain BPA's insurance assets.

cerns over Império's financial

capacity to acquire about 48

per cent of BPA, BCP said a

Cisf, the BCP group's invest-

ment bank. BCP shareholders

have authorised the bank to

In response to market con-

Loan doubts take edge off BCP takeover celebrations

Banco Comercial Portuguès, founded on meagre resources less than a decede ego, will today assume control of Portugal's largest commercial banking group when the overwhelming success of its Es308bn (\$2.1bn) bid for Banco Português do Atlantico is confirmed at a special session of the Lisbon stock

BCP said yesterday more than 98 per cent of BPA shareholders were thought to have accepted the offer of Es2,800 a share, made jointly by BCP and Império, Portugal's largest insurance group, BPA shares closed at Es2,720 on Wednesday, when they last traded, up from Es2.210 when the bid was launched in January.

Control of BPA, the second largest bank, crowns nine years of mercurial growth for BCP. It establishes the bank as the dominant force not only in Portugal's retail banking sector, but also in insurance and other financial service areas.

"This acquisition is a natural outcome of the plans for substantial growth over the long term that BCP laid from the very beginning," BCP said yes-terday. "It means we can now start making long-term plans for BPA."

BCP, previously the fifthranked bank, now controls 23.3 per cent of total banking assets in Portugal, exceeded only by Caixa Geral de Depósitos, the state-owned savings and mort-gage bank, with 24.5 per cent. Consolidating the insurance assets of BCP and BPA will also place BCP ahead of Império as the higgest insur-

ance group.
BCP said yesterday It planned to maintain the culture, branch network and hrand image of BPA, but would seek to rationalise information systems and heck-office operations within the BCP/

AT&T unit joins Korean venture

Hyundai Electronics Industries and the Seoul National Univer-

sity's Research Institute of

Advenced Computer Technol-

ogy, which represents Korea's ministry of trade, industry and

AT&T GIS will exchange

technology and work with the

consortium to sell massively

parallel large-scale computer

systems in Korea and other

countries in Asia, and eastern

Air Liquide president to step down

years at the head of the world's

leader in industrial gases to

give an experienced insider like Mr Joly a chance et the

The improvement in profits, after three years of stagnation, made it possible for him to step

down early. Mr Royère said. On turnover which rose 45

per cent to FFr31.75bn (\$6.4bn),

The renewable five-year

owning structure, Mr Ulrich Hartmann, chairman, said he BPA group. would recommend reducing The ecquisition would reduce BCP's solvency ratio from about 15 per cent to 10 the nominal value of its shares to DM5, through a 10:1 stock split. This follows a decision last year by the German govper cent. However, e capital increase would not be required ernment to promote equity investment through encouragin 1995, the bank said.

How the banks compare June 1994 (Es bn)

BCP BPA 2,052 3,485 Assets Loans Customer deposits Shareholder equity 1,303 Branches 4,066 **Employees**

Market share (%) Branches Source, BCP: 1993 source. The Bartier BCP's proven management

capability will improve BPA's profitability over the medium term. However, they express concern over the short-term impact on BCP's balance sheet. They worry about the managerial challenges and financial costs of restructuring BPA, a bank perceived to have lacked management focus and sound financial controls.

"This is a positive acquisition for the sector over the long term. Consolidations of this kind were inevitable in Portugal, and BCP is the best bank to improve the management of BPA," said Mr Paulo de Araujo, a London-based analyst with Schroder Securities. But I think BCP will be moving in fairly troubled waters for the next 18 months."

The success of the hid. made after the govern-ment rejected e BCP offer of Es3,000 a share for 40 per cent of BPA last year, confirmed that 13 Portuguese companies (the core BPA shareholders together own 28.9 per cent) had almost all resolved to accept the offer after initially

resisting the bid. French insurance companies Caisse National de Prevoyance and Mutuelles dn Mans, as well as Brazil's Banco Económico, which each held 2.5 per cent of BPA, also sold.

The government had earlier agreed to sell the state's remaining 24.4 per cent hold-ing in the offer, completing the privatisation of BPA in e move strongly contested by the conn 1995, the bank said. glomerate Sonae, leader of the Analysts are optimistic care group. Under the terms of

agreement was in response to

RIACT's search for e technol-

ogy partner to help deploy

elsewhere throughout Asia and eastern Europe. Under its terms, AT&T will

transfer technology, manufac-

turing and marketing know-

After one year, the Koreans

will begin manufacturing com-

puters based on AT&T technol-

ogies, paying royalties to AT&T.

group net profits increased to

FFr2.45bn last year from

FFr2.23bn in 1993. Cash flow

was FFr5.47bn, or 17 per cent

Mr Joly, 57, will only be the

fourth president since the com-

pany was founded in 1906.

Although he is younger than

Mr de Royère, he has been

with Air Liquide longer, hav-

ing joined the group in 1962.

of turnover.

how to the consortium.

systems in Korea and

issue up to Es50bn of subordinated debt in 1995. BCP said Mr Jorge Jardim Gonçalves, BCP president, along with another BCP director, were to be co-opted to the BPA board. This would pave the way for the election of Mr Jardim Gonçalves as the new BPA president at the general meeting of the new shareholders in April. He was president

of BPA until 1985. Professional investors have expressed concern over what skeletons may be found in the BPA cuphoard after BCP. which has had access only to BPA's public eccounts, takes over. They fear BPA may have a higher level of nonperforming loans and unprofitable assets than shown in its eccounts. "There may be some unpleasant surprises. But BCP has clearly drawn up worstcase scenarios and have a pretty clear idea off what they are going to find," said Mr Diego Hernando Ortega, head of research for Lisbon brokers

Peter Wise position before today's gathering.

Notice of Annual General Meeting on April 19, 1995

The Board of Directors of Tele Danmark A/S hereby convenes the Annual General Meeting to be held in the Euro Center Aarhus, Vejlby-Risskov Hallen et Vejlby Centervej S1, 8240 Rieskov, Denmark, on Wednesday April 19, 1995, at 2.00 p.m.

eccordance with Article 11, euharticle 2, of the Articlee of

on presentation of due proof of identity in the period from Monday, Merch 27, 1995, to Tuesday, April 11, 1995, inclusive at the headquarters of the Company at Kannikegade 18,8000 Aarhus C. Denmark, or at the Copenhagen office of the Company at H.C. Andersens Boulevard 12, 1553 Copenhagen V, Denmark, between 9.00 a.m. and 4.30 p.m. (due proof of identity means, as regards shares not registered to e name, the presentation of a statement of account from the Danish Securities Centre (VP) or a bank (the bank with which the custody account is held) es evidence of the

Furthermore, admission cards can be obtained during tha above period by telephoning Den Danske Bank (Tel: +45 33 44 51 40). When requesting an admission card by telephone, VP reference

Proxy and Annual accounts for 1994 will be forwarded by The Bank

The ITC chairman alsn port" of the Indian financial institutions, spokesmen for which yesterday said only that they were "discussing" their

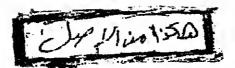
THE DANMARK

The business to be transacted at the Annual General Meeting is in

Any shareholder who has obtained an admission card is entitled to attend the General Meeting. Such admission card can be obtained shareholding if such transcript is not more than five days old).

of New York to registered holders of Tele Danmark's American Depositary Receipts.

TELE DANMARK A/S BOARD OF DIRECTORS



INTERNATIONAL COMPANIES AND FINANCE

NEWS DIGEST

Kaufhof names **Odewald deputy** as new chairman



Mr Wolfgang Urban (left) is to replace Mr Jens Odewald, one of the best known figures in German retailing, as chairman of Kaufhof, Renter reports from Frankfurt. Mr Urban, 49, who is currently deputy chairman of the company, will take over control of Germany's second-largest retailer on April 1. Mr Odewald, who announced his resignation on Wednesday, said he would leave the

company on March 31. Analysts said on Wednesday that they expected Mr Urban to be a top contender for

Alcan Australia 'slightly ahead of budget'

Alcan Australia, the aluminium smelting and metal fabrication group, said yesterday results for the first two months of the current year had been "strong" and "slightly ahead of bud-get", writes Nikki Tait. Mr Jeremy Davis, chairman, told shareholders that while the downstream businesses had seen some soften-ing in demand, he believed firm aluminium prices were in sight.

Mr Davis said the company would consider

the resumption of an interim dividend. It has already paid a final dividend for 1994, the first

Eltin to sell stake in last French gold mine

Eltin, the Western Australia mining contractor, is to sell its 51 per cent stake in the Mines d'Or Salsigne, the last remaining gold mine in France, for US\$35m, writes Nikki Tait. The buyer is Coeur d'Alene Mines, the Idaho-based gold and silver prodocer, which has operations in North America, New Zealand and Chile. However, Orion Resources, Eltin's partner in

the MOS venture with the remaining 49 per cent, said it had no plans to sell its stake. In the light of yesterday's sale, Eltin said it would book a pre-tax profit of between A\$22m (US\$15.96m) and A\$25m on the transaction. Its shares moved 21 cents higher to A\$3.30 on the

Bertelsmann and Canal Plus in film venture

Bertelsmann, the German media and publishing group, and Canal Plus, the French felevi-sion network, have stepped up their co-operation by forming a joint venture to market films worldwide, writes Judy Dempsey in Bonn. The two already partly own Vox, the German television channel.

The move by Bertelsmann, the world's second largest publishing group, is intended to tap the increasing demand for entertainment of new television networks is entering the stations.

European market. The new company would work on a "product by product" basis, instead of marketing world rights, a spokeswoman for

Canal Plus said.

The establishment of the new company follows Bertelsmann's recent decision to form a joint venture with America Online, the fastest growing US multimedia service with about 2m appearance. It also coincides with a debate of the control of the c subscribers. It also coincides with a debate within Germany on reform of the media law, which would prescribe the maximum stake an individual can hold in a private television

SA bank to take over retail sales company

First National Bank of South Africa has announced that it will take over Firstpref Retail Sales, a five-year-old joint venture with local retail group McCarthy Retail, and turn it into a wholly owned subsidiary dedicated to financing the sales of furniture, domestic appliances and building supplies, writes Mark

Mr Peter Thompson, senior general manager at FNB, said the move was prompted by the bank'a need to seek new areas to develop asset growth given the maturity of most sectors in South Africa's retail banking market.

Although the full terms of the deal were not released, Mr Terry Rosenberg, McCarthy Retail chief executive, said Firstpref would take over the entire debt of McCarthy's 350store Furniture Division, currently valued at more than Ribn (\$276m). This will have the effect of removing R430m of the R495m in interest-bearing debt currently on McCarthy's

Novus Petroleum set for flotation

Novus Petroleum, the newly-formed Australian oil company, announced yesterday that it had lodged its flotation prospectus with the Australian Securities Commission, and secured the services of Mr Philip Vingoe, currently BP Exploration's technology director

based in London, writes Nikki Tait.

Mr Vingoe will be responsible for the selection of exploration areas, as well as the development of technology to support investments. Mr Bob Williams, Novus managing director, was also formerly with BP and, more recently, Oil Search.

Novus is planning to raise A\$157.5m (US\$114.27m) through a flotation of 105m shares at A\$1.50 each, with ANZ McCanghan underwriting the issue.

The yet-to-be-listed company has already agreed to buy UK-based Monument Oil & Gas's Australian unit for US\$41.5m, assuming the float goes ahead successfully.

MCI and PBS in deal

MCI Communications and the US Public Broadcasting Service said yesterday they had reached an agreement to provide PBS pro-gramming via MCI's on line service and develop CD-Rom based media services, Reuter

reports from Washington.

MCI, the second-biggest long-distance telephone company in the US, has committed a minimum of \$15m to the venture over the first five years, with the potential for a substantially greater investment, it said.

PBS is a private, non-profit corporation owned by the nation's public television

Hutchison Whampoa ahead 27%

By Simon Holberton in Hong Kong

Hutchison Whampoa, the diversified Hong Kong con-glomerate controlled by Mr Li Ka-shing, yesterday produced an annual result broadly in line with expectations when it reported a 27 per cent increase in net profits to HK\$8bn (US\$1.03hn) for the year to end-Dacember, compared with HK\$6.3bn in 1993.

Earnings per share were up 24 per cent to HK\$2.22, compared with 25.6 per cent growth forecast hy analysts. Directors declared a final divi-dend of 0.67 cents a share, making 93 cents for the year a rise of 36.8 per cent over the previous 12 months.

Profit was struck on a 21.9

per cent rise in turnover to HK\$30.1bn from HK\$24.7bn. Mr Li, chairman, said the company's focus on its core Hutchison's sound financial base, would enable the com-pany, in the current "challenging market conditions", to face the future with confi-

Mr Li said that Hutchison was largely immune to the downturn in Hong Kong's property market last year.
Its main housing projects, South Horizons and Laguna City, remained popular with the public, while the company continued to earn good rents

from its investment properties.

The current market conditions could now provide more attractive opportunities than in the previous two years for the group to replenish its land bank," he said

Mr Li said Rutchison's container port operator, Hongkong

businesses was reflected in a further improvement in the quality of earnings last year.

He said this, as well as With the extension of the company's facilities last year its capacity at Kwai Chung is now in excess of 5m TEUs (20ft equivalent units).
Hutchison is the dominant

provider of port services in southern China. Mr Li said the group's joint ventures in Shanghai and Yantian had made steady progress.

In an interview with the steady of the services of the s

Financial Times earlier this week, Mr Li said the Shanghai container port last year pro-cessed im TEUs. "We put in new equipment and new management," he said. "Throughpnt grew by more than 35 per cent last year, and I think it will grow by 35 per cent com-pound growth this year and

He said the Yantian port, to the north of Hong Kong, would become a leading port in south China. Ha estimated that plans for its expansion would require investment of up to HK\$8bn in

gramme of "controlled expan-aion" in China "where activities have been broadened and strengthened during the

Analysts said that they were surprised by the detail Hutchi-son provided of its UK telecommunications operation, Orange. Mr Li said it had exceeded axpectations; it currently has 130,000 subscribers and continues to grow rapidly.

"Orange'a losses being incurred as it builds up its country-wide network should investment for the future profitability of this new business venture," he said.

Coles Myer wins

Kmart share sale

Coles Myer, Australia's

biggest retailer, yesterday won support from its shareholders

for the disposal plan for the

last tranche of shares hought

back from Kmart in US last

than 99.9 per cent of share-holders voted in favour of the

capital reduction plan, which will see the number of shares

in the company reduced by

95.6m - about 8.23 per cent of

the issued equity.

A further 21.6m shares are

being distributed to sharehold-

rs, on a one-for-50 basis, and

The company said that more

approval for

By Nikki Tait in Sydney

the coming years.
Yesterday, Mr Li said Hutchison would maintain its prolisting By Mark Suzmen in Johannesburg

> conglomerate headed by Mr Don Ncuba, the formar Anglo-American Corporation executive, has listed on the Johannesburg Stock Exchange. One of the aims of the group is to broaden the base of black shareholding in South Africa. Among its leading shareholders are the South African Clothing and Textile Workers Union investment arm, mine

Real Africa

Investments

secures JSE

Real Africa Investments, the

black-owned South African

groups. The company joins New Africa Investments, led by Dr Nthato Motlana, as the second large black-controlled group to list on the JSE in the past

and metal workers' provident

funds, and various church

year. Real Africa's main assets are controlled through 51 per cent-owned subsidiary Real Africa Holdings, listed separately this week. It has a 51 per cent stake in life assurer African Life; a controlling 13 per cent share of fishing and storage company Oceana; 20 per cent of investment group NSA; and a small stake in cellular telephone net-

work MTN. Before the listing, Real Africa Holdings had raised R200m (\$55.34m) - including a R119m placement to institutional investors - to fund its outstanding commitments.

The group already has R76m in cash and is looking for investments in areas such as telecommunications, tourism and healthcare.

The opening price on Wednesday was R2.70, since when trading has been

Cheung Kong held back by downturn in property market

By Simon Holberton

Cheung Kong, Mr Li Ka-shing's flagship property development and investment company, yesterday disappointed the Hong Kong stock market with a 3.4 per cent advance in net profit to HK\$10.1bn (US\$1.3bn) from HK\$9.78bm in the year to the end of December.

Like many of Hong Kong's property developers, or house builders, which have reported recently, Mr Li blamed the downturn in the colony's prop-erty market for the poorerthan-expected performance of his company. Cheung Kong's earnings per share were up 3.3 per cent at HK\$4.60 against a market estimate of a 10.7 per

Directors declared a final dividend of 83 cents a share which, making HK\$1.10 for the year, an increase of 10 per cent

Turnover of HK\$14.8bn com-pared with HK\$10.69bn a year earlier. Analysts said It bad always been unlikely that Cheung Kong could have produced a result similar to that in 1993, when profits increased more than 30 per cent on rising property and stock markets. Mr Li said he believed that the fortunes of the property

market in Hong Kong, espe-cially the residential sector, would improve in the foreseeable future. He said that the company had various projects in Hong Kong which are scheduled to

involvement,

be completed between 1996 and 1999. They will improve the company's cash flow "still further and show good returns,"

Mr Li said Cheung Kong's investments in China were progressing smoothly and according to plan. Some had already begun to show a return in the past year and that the company would reap the full benefit of the investments in 1997 and 1998.

The company is an investor in mainland Chinese power station projects, although it declines to put a figure on its

It also is involved in a number of large property develop-ments, most notably Oriental

AMP, the Australian life office, is acquiring a stake involving a further 30.55m



Plaza in Beijing.

ounces back.





oounds ahead.

EVC





PRO FORMA RES	ULTS'	
(NLG in millions)	1994	1993
Net turnover	2,468.4	1,935 1
Operating profit/(loss)	110.4	(80.2)
Profit/(loss) after taxation	86.3	(107.5)
Pro forma earnings/(loss) per share	5.90	(7.35)
from ordinary operations		

1994 was a milestone year both for the European PVC industry end for its market teader FVC.

The economic recovery in Western Europe reversed the previous few years' downturn for the whole industry. And EVC capitalised on these much improved treding conditions with significant rises in turnover and, thanks mainly to our continuing cost reduction programme, operating profit.

During 1994, the company also completed its transformation from a joint venture into a fully independent company quoted on the Amsterdam Stock Exchange

All of which makes EVC even better placed

to take advantage of the business prospects which beckon in 1995 and beyond,



EVC International NV

for further information, please contact evo international inv registered office stiturings flaan 1515, 1077 of Nasterdam Netherlands 1965/55 25 80 CD-Ordination Centre, Bollevard Du Solverain 360, 8-1 160 Brussels, Belgium Public Relations John Catt, investor relations. Jan wai trot

BOIRON

RESULTS AND OUTLOOK

Consolidated Results (in FRF millions)	1994	1993	Change
Turnover	1:145.4	1,125.9	1.7%
Operating Profit	130.0	126.8	25%
Profit on ordinary activities	114.0	111.3	2.5%
Net profit	58.9	53.9	9.4%
Cash flow	111.4	105.0	6.1%

ACHIEVEMENTS

The subsidiaries' contribution to the net profit grew by 31% to amount to FRF 9.8 million compared to FRF 7.5 million in 1993 and only FRF 3.8 million in 1992. All subsidiaries were profitable in the year.

The parent company, BOIRON, contributed FRF 49.1 million, an increase of 5.8%. The reduction of Group debt continued. Net borrowing amounted to FRF 17.1 million compared to shareholders' funds of FRF 373.6 million.

DIVIDEND

The Board of Directors proposes to increase the total dividend by 12.3%. The dividend will be FRF 8.00 per share (FRF 12.00 per share including tax credit) and will be payable on 1 July 1995.

OUTLOOK FOR 1995

Despite unfavourable currency movements, the Group foresees a modest growth in turnover and a 10% increase in net profit.

"HEALTH THROUGH HOMEOPATHY"

For more information contact: André RASSAT or Gitles VENET : Phone 33 72 32 41 63 20, rut de la Libération F 89 110 STE-FOY-LES-LYON, FRANCE

Paris

due 1997

annum with interest amounts of £174.86 per £10,000 and £1,748.63 per £100,000 Note, parable on 21st June, 1995.

the Interest Period 21st March, 1995 to 21st June, 1995 the Notes will carry a Rate of interest of 6.9375% per

& Leicester Building Soci £200,000,000 Floating Rate Notes

Eurotunnel

denies need

for new

cash call

By Charles Batchelor,

Transport Correspondent

Eurotunnel moved yesterday

to quell speculation that it

would be forced soon to make

a further share issue, but

failed to dampen suggestions

that its banks were imposing

The company announced

that "the conditions for draw-

down from existing facilities

have been agreed between

Eurotunnel and the agent

banks and are currently await-

ing approval hy the lending

hanks. They do not involve

While excluding the immedi-

ate likelihood of a further

share issue, this statement left

open the possibility that the

conditions of the £693m loan agreed last May may have been changed to reflect Euro-tunnel's failure to meet its

It also leaves open the possi-hility that the 200 lending

banks might not go along with

the proposals put forward by the four-strong team of agent

banks. Eurotunnel said it

expected to report the ontcome

of the talks with its prelimi-

nary results on April 10. Other possibilities include

the banks increasing their

interest charges or extending

reports that its bankers had

been willing to allow it to

collapsed UK merchant bank,

By Deborah Hargreaves and John Mason

Northern Foods, one of the

UK's biggest dairy companies, is shedding 2,200 jobs. Mr Chris

Haskins, chairman, warned

that 1994-95 pre-tax profits

would fall by 25 per cent to

£118m after a restructuring

The company's shares dropped 8p to 1970 as the City

expressed surprise at the

The company said it would

maintain its dividend at 8.8p

with an unchanged final of

The cuts come on top of 1,250

redundancies previously announced and will be divided

equally between the dairy and

prepared foods operations.

S.G.W. Finance plc

£250,000,000

Guaranteed Floating Rate Notes 1998

S.G. Warburg Group plc

In accordance with the

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period, 22nd March, 1995 to 22nd June, 1995 the Notes will bear interest at the rate of 6.8875 per cont. per annum. Coupon No. 5 will therefore be payable on 22nd June, 1995 at £17.36 in respect of each £1,000 principal amount of the Notes.

S.G. Warburg & Co. Ltd.

Agent Bank

litionally and irrevocably

extent of the rationalisation.

charge of £91m.

A Dutch court will resume hearings on April 5 on a petition by a group of Barings BV bond-

holders to liquidate the Dutch subsidiary of the

Their action, which started in the Dutch high

court last Thursday, was adjourned on Tuesday

for procedural reasons. Sources said one of the reasons was that the judge wanted to make sure

that the Dutch central bank was aware that a

Dutch financial institution was in difficulties

The sources said that on Tuesday, lawyers

the period of draw-down.

any issue of shares."

performance targets.

tougher loan conditions.

New name suggested to reflect changes in activities

United Newspapers static

By Raymond Snoddy

United Newspapers, publisher of the Daily and Sunday Express, is proposing to drop the word "newspapers" from the title of the company.

The symbolic move, changing the name to United News and Media is designed to reflect the hreadth and growing international nature of the interests of United, which became a publicly quoted newspaper group in 1925.

United also announced static 1994 pre-tax profits of £138m, against £137.7m, which included an exceptional profit of £19.6m, on turnover up 12 per cent at £1.01bn.

"The name is not a reflection of how we are trying to man-

buys N Sea

North Sea Assets, the small oil

services company, yesterday acknowledged the difficulties

of going it alone in a rapidly consolidating industry and recommended a £19m (\$31m)

cash offer from Dresser Indus-

tries, the Dallas-based energy

resources company, writes

Peggy Hollinger.
Almost a third of sharehold-

ers have accepted the 34p a

North Sea Assets provides

services to oil companies and has a strong position in the

provision of underwater inter-

vention in the southern region

of the North Sea. Mr Parker

said this complemented Dress-

er's strength in the northern

North Sea also announced a

sharp drop in pre-tax profits

from £1.95m to £279,000 on

sales 10 per cent lower at

£26.5m for 1994. Tha profit

was struck after a £3.6m gain

on disposals and a £3.2m

charge for restructuring.

RESULTS

Dresser

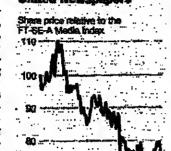
Assets

share offer.

age and develop the company," said Mr Graham Wilson, managing director. Newspapers, primarily hased in the UK, would remain "a core business". Last year they represented 42 per cent of operating

Much of the company's growth is derived from business magazines and exhibitions. Electronic publishing and distribution is also becoming more important.

United executives know that in the UK, the company will probably continue to be best known for its national newspapers, which make more than £30m in profit a year. They regard the name change as at least a step in the direction of trying to change perceptions.



Mr Derek Terrington, media analyst at Kleinwort Benson, said yesterday: "I think that

1993

94

there has been an very serious attempt to almost re-engineer the business.

Advertising periodicals, magazines and exhibitions and media services had achieved substantial profit rises. Regional newspaper interests had showed a slight increase after investment.

Advertising revenues in the national newspapers rose by 7 per cent, but circulation was hit by price wars. Circulation atabilised in the second half after dropping by 8.8 per cent in the first six months.

During the year the company spent £153m on acquisitions, mainly Harmon Homes in the US. Hong Kong International Trade Fair and Visual Communications Group.

underneath the cosmetics **Conditions put on Cook buy**

Mr Michael Heseltine, the trade and industry secretary, yesterday imposed a series of conditions on Thomas Cook Group's acquisition of the travellers cheques husiness of Barclays Bank, wr Scheherazade Daneshkhu. writes

The travel company's purchase of Interpayment Services, completed in November, gave it a 49 per cent share of the UK travellers ican Express with 40 per

Thomas Cook said that it • taking a number of steps to would co-operate fully with the Office of Fair Trading.
The stipulations include: maintaining MasterCard

and Visa as separately branded products and retaining ISL as the sole issuer's name on Visa travellers cheques; o not entering into a new agreement with MasterCard after the current one expires on December 31 1997 requiring

a particular proportion of

eques issued to be Master-

ensure that sales agents who see Thomas Cook as a competitor are protected from information about their customers or husiness being passed to Cook's retail travel business.

Thomas Cook is the world's largest issuer of MasterCard travellers' cheques, and the acquisition of ISL makes it the biggest issuer of Visa travellers cheques as well. American Express cheques lead the world markat with a 45 per cent

Exports fuel Hepworth rise

By Patrick Harverson

Buoyed by strong exports to Europe, pre-tax profits at Hep-worth jumped from £58.3m to £75.5m in 1994, but the building materials and boiler group's results were flattered by a reduction in financing costs.

In the UK operating profits rose to £42.1m (£39.2m) on turnover of £412.4m (£378.5m).

The highlight was export sales from the UK, especially to the Continent and east Asia, which rose 13 per cent to £83.9m.

Building products profits rose only marginally to £30.7m (£20.1m), with an improved contribution from domestic clay, plastics and concrete drainage sales offset hy weakness in the German drainage market and the cost of starting

The home products division saw profits rise to £12.9m (£11.7m), but the best performance came from Saunier Duval, the French boiler division, which produced a 17 per cent rise in profits to \$29.4m. The refractories business, bowever, remained weak due to overcapacity worldwide, and

profits fell to £4.8m (£6.5m).

									– Dividendu –		
	Tamor	er (On)		-tara. (Alim)	65	5 (9)	Current payment (p)	Date of payment.	Corresponding (Dyldend	Total for year	Total Im
VPV Yr to Dec 31	874.6	(906)	18.21.4	(13.44)	8.3L	(0.9)	1.7	July 3	3.4	2.7	5.4
Aspen Comms Yr to Dec 31	88.9	(64.2)	2.5	(0.18)	11.5	(2.51.)	3.2	June 16	29	5.35	49
taird (William)	534.3	(522.6)	25.1	(19.64)	14.8	(eon	5.8	July 6	5.35	8.35	8.9
diston & Battersea 9 Yr to Dec 31	5.85	(4,53)	0.217	(0.233L)	1.8	(3.51.)	nii	, o	rd.	rd.	e la
Voltrace half	3.65	(2.22)	0.1941.	(0.316)	0.85L	(-)	-				
Ariden Yr to Dec 31	293.3	(315.7 A)	10.19	(22.7LA)	16.2	(39.9L)	2.75	July 7	275	4	4
						(19.33)			4.438	7.5	7.1
ritish-Bornen	31.6	(28)	11.4	(8.95)	21,08		4.833	Mary 24			
attle's Yr to Dec 31	230.1	(217.2)	16.7	(15.8)	8.7	(9.5)	3.01	May 25	3.1	5.75	5
Jourding & Mills	49	(45)	4.24	(3.34)	1.72	(1.37)	1	May 11	0.94	•	2.56
wans Halshaw	668.7	(404.7)	13.5	(7.51)	34.2	(23.8)	101	May 19	9.2	15	13
Reeson (MJ) 6 mths to Oec 31	84.9	(79.9)	3.24	(4.1)	21,34	(27.06)	3.55	June 30	3.35	-	14.16
Tobel Yr to Dec 31	92.9	(81.2)	213	(1.91)	1.17	(1.1)	0.325	May 24	0.3	0.525	0.5
Polinness Yr to Dec 31	4,690	(4.663)	915	(7024)	31.8	(22.9)	9.9	May 23	9.18	13.8	12.8
Represents	695.9	(654.7)	75.5	(58.3A)	21.8	(19.2)	9.35	July 14	9.35	14.85	14.85
alog (John) Yr to Dec 31	1,161	(1,229)	23.8	(18.3)	17	(15)	6	Jume 9	6	9	6
Amders Yr to Dec 31	117.9	(112.3)	23.9	(10.3)	41.09	(18.99)	8.1	June 5	7.1	11	10
langenese Bruce 5 mt/s to Jan 31	41	(38.9)	1.97	(1.27)	7.25	(5.01)	2	May 5	1.5		4
Montson (Wm) Yr to Jan 29		(1,538)	116.1		9.91		0.96		0.8	1.2	- 7
	1,779			(97.8)		(8.61)		May 26			
by Holdings 5 mins to Feb 25	35	(19.1)	3.24	(1.13)	211	(1.76)	0.67	June 14	0.5	-1-	1.5
Interest	41.5	(36.7)	289	(5.31)	12.9	(10.2)	4.4	May 16		5.8	•••
North Sea Assets Yr to Dec 31	28.5	(29.3)	0.279	(1.95)	O.O7L	(2.76)	1.1		1,1	1.1	1.1
Pentiex Oil Yr to Dec 31	22.93	(24.06)	3.261	(4.11#)	17	(21.5)	-	-	•	•	•
QSP Yr to Dec 31	16.5	(EEI)	251	(0.553)	28.8	(7.3)	3.5	July 17	1.26	4.5	1.25
Richardsons W'gerth Yr to Dec 31	81.1	(67)	3.24	(2.52)	<i>6</i> .1	(4.8)	21†	May 26	1.9	3.4	3.1
Stough Estates Yr to Dec 31	122.5*	(1129*)	64	(53)	9.1	(7)	5	May 24	5	8.1	8.1
Specialeyes Yr to Nov 26	20.4	(20.5)	0.79L	(0.49L.)	5.09L	(3.19L)		-	. 6	25	rail .
Spirax-Serco	217.9	(192.5)	34.6	(26.7)	27.9	(21.6)	5	June 12	3.3	11.5	9.8
Trafford Park Ests 6 miths to Dec 31	S.215	(4.964)	2.579	(2.443)	2.846	(2.413)	1	May 12	0.95	•	3.15
Travels Perkins Yr to Dec 31	466.5	(347.7)	38.9♥	(20.5)	26.4	(13)	6.2	May 22	5.5	9	5
United Brownies 5 Yr to Nov 30	5.3	(4.82)	1.021	(8.57LA)	1.26	(10.65L)	-		-	_	·
United Heurspapers Yr to Dec 31	1,013	(908)	138	(137.7)	39.5	(44.9)	15.25	July 3	14.5	23	22
Wescol 5 miles to Jan 31	10.8	(8.2)	0.27	(0.03)	0.6	(0.1)	0.25	Mer 25	na	23	0.25
Whether Yr to Dec 31	76.9	(72)	10.7	(10.7)	30.43	(30.76)	7.5	May 19	6.9	11.2	10.2
Walstonkelove Rick Yr to Dec 31	65.8				52.4						
mostoparing has 1/ W Dec 31	03.0	(57)	6,12	(4.4)	32.4	(39.6)	12,9	May 17	11.2	20.7	16
kivostment Trusts		V 64		schuble go (Em)	8	5 64	Current payment (p)	Date of property	Converponding Childred	Total for	Total test
Bankers							1.037	May 31	0.97	 -	3.9
BG Japan	596.3	(767.4°E)	0.24L	(0.21L)	2.21	(1.9L.)	1.004	,	-	_	-
Dartwoor 6 miles to Jan 31	96.2	(126.7)	3.86	(2.57	12.04	(10.72)	2.84	June 1	2.7		11.6
Edinburgh Dragon 6 mbs to Fab 28	99.87	(124.17)	0.9621	(0.2151)	D.364L	(0.0821)	-	JUNE 1	~ 1		
Easter Preferred Yr to Jan 31	144						0.40	May 25	0.00	0.40	
FAC US Smaller 8 raths to Dec 31		(194.2)	0.115	(0.159)	0.48	(0.68)	0.49	May 29	0.68	0.49	0.68
	103.5	(109.2)	0.012L	(0.223(3))	11021	(0.45)				-	
IES Optimum							2.15#	May S	1.95	•	7.6
Promium 6 mits to Feb 28	76.4	(97.5)	0.413	(0.076)	214	(U,4)	1	May 16	0.25		2

Dividends shown not. Figures in brackets are for corresponding period. After exceptional charge. Water exceptional credit. A Comparatives restated, 10n increased capital, \$USM stock. A Operating income. III Comparatives pro lorms for 12 months to December 31 1983. Comparatives cover period from incorporation to December 31 1993. First intentin. \$\frac{1}{2}\text{Third} intentin. \$\frac{1}{2}\text{At August 31. \$\frac{1}{2}\text{Net of tax.} \$\frac{1}{2}\text{Third} intentin. \$\frac{1}{2}\text{Third} intentin. \$\frac{1}{2}\text{Third} intentin.

WOOLWICH

£200,000,000

Floating Rate Notes due 1999

In accordance with the provisions of the Notes, nooce is hereby given that the Rate of Interest for the three month period ending 21st June, 1995 has been fixed at 6.875% per annum. The interest accruing for such three month period will be £173.29 per £10,000 Bearer Note, and £1,732.88 per £100,000 Bearer Note, on 21st June, 1995 against presentation of Coupon No. 5.



London Branch

21st March, 1995

Agent Bank

SVENSKA SELECTION FUND (Société d'Investissement à capital variable) ORDINARY GENERAL MEETING nky Selection Fond, which is going to be held on April 7th, 1995 at 14.45 p.m. at the Hond Office, 146, bd de in Pérmuse, L-2330 Lessemboury, with the following

LTCB Asia Limited

AGE:NDA

Reports of the Board of Directors and the Auditors.

Report of the Independent Auditor about the Councies situation of this corporation.

Approval of the Balance Sheet and the Profit and Loss statement as at December 31st, 1994.

Discharge to the Directors and to the statutory Auditor.

The Export-Import Bank of Korea

US\$100,000,000

Floating Rate Notes Due 1997

In accordance with the provisions of the Floating Rate Notes, notice is hereby given as follows:

(per note of US\$100,000) US\$ \$.395.83 er note of US\$250,000)

eptember 25, 1995 (186 days)

Interest Period : March 23, 1995 to

Coupon Amount: US\$ 3,358.33

Rate of Interest : 6% % per annum

The Board of Director

To the Sharebolders of SVENSKA HANDELSBANKEN BOND FUND

ORDINARY GENERAL MEETING of Swenska Handelsbunken Bood Fund, which is going to be held on April 7th 1995 at 14.30 pm at the Hend Office, 140, bd de la Pétrante L-2330 Laxembourg with the following

AGENDA Reports of the Board of Directors and the Auditors.

Report of the Independent Auditor about the financial situation of this corporation.

Approval of the Belance Stees and the Profit and Loss statement as at December 31st 1994.

Discharge to the Directors and to the statistory Auditor.

UNBEATABLE INTEREST. CHRONICLE

THE CITY INSIDE OUT

Agent: Morgan Guaranty Trust Company **JPMorgan**

FINANCE LTD USD 185, 900, 999 Floating Rate Notes day 2001 Notice is hereby given that the rate of intercet for the period from March 24th, 1995 to June 26th, 1995 has been fixed at 6.425 per cent. The coupo amount due for this period is USD 167.76 per USD 10,000 denomination and USD 838.82 per USO 50,000 and is payable on the interest payment daw June 26th, 1995.

The Fiscal Agent Banque Nationale de Paris (Luxembourg) S.A.

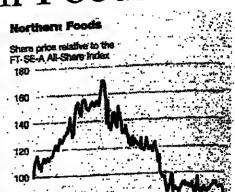
LEX COMMENT

Northern Foods

The scale of the restructuring at Northern Foods is big by any standards: the workforce is to shrink by 13 per cent and the £91m provision amounts to nearly 20 per cent of shareholders' funds and 8 per cent of the group's market capitalisation. But the danger is that even this sweeping rationalisation will not prove extensive enough.

The group may turn out to be unduly optimistic about the high margin doorstep delivery segment of the dairy market. It assumes that the steep decline in this business will somehow come to a halt in 1997, stabilising at around 30 per cent of the market, under half the share in 1992. But it is difficult to see bow the move towards chesp supermarket milk low margin commodity business for Northern · will stop there. In prepared foods, the rationalisation announced yesterday was costlier than expected, but will be concentrated on the corner shop market. However, 60 per cent of Northern's total food husiness is conducted with just three supermarkets. And margin pressure here is set to intensify so long as the food retailing sector remains in the grip of fierce price competition.

Northern is not financially stretched: gear-



ing will not rise as a result of the restructuring and it will be able to maintain its dividend in 1995-96. But given the gloomy trading outlook the shares are overvalued on a prospec-tive multiple in line with that of the market. Its prospective yield should rise from 5.6 per cent to the 6 per cent offered by the shares of

Spirax-

writes Christopher Price.
Only a slight improve

in turnover was seen in the

UK. However, business had

begun to improve in the first

two months of 1995. Germany,

which was a tough market

worsen, turned in operating

There was also a first full-year of contribution from Spi-

rax-Jacker, the Italian steam

parts group bought in May

profits of £1.8m.

ė.

也的故意。

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Sau / T.

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E-32

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200

92

1991

Abbey National launches ADRs

By Alison Smith

Abbey National, the UK bome loans and hanking group, is today taking the first step towards a listing on the New York Stock Exchange with the launch of an American Depositary Receipt pro-

Even if the conditions of the The facility, which is being loans have not changed, it is possible that Eurotunnel may arranged through the Bank of be asking its banks for waiv-New York, will enable US investors to buy Abbey National shares in dollars, ers on some of the conditions of the loans because of delays in the start-up process, sources through certificates. The proclose to the company said. gramme should enable Abbey Eurotunnel was forced into to reach about 80 per cent of making a statement by market **IIS fund managers**.

Northern Foods blames

milk shake-up for job losses

Mr Haskins hlamed the supermarket price war which

has seen many retailers selling

milk at helow cost and the

deregulation of the milk mar-ket in England and Wales

which has resulted in higher

The company said doorstep

sales of milk accounted for 60

per cent of the overall market

in 1990 but had dropped to 45 per cent today. Mr Haskins

expected doorstep deliveries to

fall to 30 per cent by 1937. He said last November's lib-eralisation of the milk market

was "deeply flawed", and had

led to an annual increase of

£45m in the price the company

tion, the dairies' trade body,

has complained to the Office of

Nationwide

Subordinated Floating rate

Notice is hereby given that the notes will bear interest

Interest payable on 22 June 1995 will amount to \$178.01

Nationwide Building Society

at 7.0625% per annum from 22 March 1995 to 22 June 1995.

\$75,000,000

notes due 2004

per \$10,000 note.

The Dairy Industry Federa-

paid for milk from farmers.

milk wholesale costs.

Abhey will decide in about a year's time whether to press draw down only half of the ahead and take the next step, loan amount agreed last year.

scheduled to be heard.

ings BV goes into liquidation, clause is valid.

Commission about the milk

Milk Marque, the farmers'

co-operative which succeeded the Milk Marketing Board, has

gained a monopoly over supply in England and Wales which

the dairies say it is abusing by

But Mr William Waldegrave,

tbe agriculturs minister.

hlamed poor management at

Northern for the job losses.

During Commons questions, he

accused the company of trying

to bid up the milk market and

then failing to find buyers. Mr Haskins said the restruct-

uring was in response to

long-term structural changes

in retailing and would leave it

in better shape with a low-cost

base to compete.

market situation.

forcing prices higher.

Exchange, so that its shares become available to private investors as well. This would involve the commitment of greater resources than this first stage, which can be achieved at low cost.

The group said tha current move would give it greater access to a wider shareholding

public. While several large UK companies which are listed in New York might well have up to 10 per cent of their shares held in the US, Abbey has less than

Sarco rises to £34.6m Spirax-Sarco, the steam equip ment specialist, reported a 30 per cent rise in pre-tax profits from £26.7m to £34.6m (\$57m) for 1994, as recovery in its

2 per cent held by US inves-

European markets was supplemented by improved margins,

during 1994, was also showing signs of recovery.And the lossmaking Brazilian operations, which had been expected to The programme should also

raise its profile in tha US more generally in a way that should

Barings BV hearing to resume 1993. Other strong showings were experienced in the French, Scandinavian and Spenish markets.

acting for the bondholders demonstrated that Barings BV was insolvent. They said the bond-Rentokil expands holders could get approval to wind up the company on April 5 though they added the judge Rentokil, the property services group, has announced a series of acquisitions in the US, Cancould adjourn the case once again until April 12 when petitions from individual bondholders are

ada and Australia, represent-Meanwhile, the holders of a 1986 bond are helieved to have begun proceedings in the UK to ing an investment of 23m (\$5m). These comprise its first see whether the flip, which switches liabilities for payment of creditors to Barings plc if Barnew addition to its US security business, acquired last year, four purchases in the tropical plants field, and a pest control

> These were relatively small acquisitions, said Mr Clive Thompson, Rentokil's chief for \$1.3m (2800,000) of Balti-more-based Security America Services was an important first step in beginning to expand the group's US secu-

Nelson Hurst

Strong performances in Asian and Latin American markets helped Nalson Hurst, the insurance broker, lift 1994 pretax profits by 67 per cent from £5.31m to £8.89m in its first

year as a public company: The middle east and east Asian activities reported particularly strong results, with 28 per cent growth in brokerage. The retail business also performed well, pushing brokerage ahead by 17 per cent, principally because the company mada Price Forbes Group, its joint venture in South Africa, a full partner in the UK retail operations.

Wm MORRISON SUPERMARKETS PLC

SIMMADV OF DECIN

OF RES	ULTS
29 January 1995 £m	30 Januar 1994 £m
1779.4	1538.4
113.8	95.9
116.1	97.8
73.1	63.2
9.91p	8.61p
hare 1.2p	1.0p
	29 January 1995 £m 1779.4 113.8 116.1 73.1

Turnover has increased by 15.7%

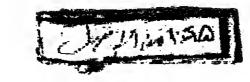
Profit before taxation is up 18.6%

Dividend per ordinary share has risen by 20.0%



Copies of the 1995 Report and Financial Statements will be available after 28 April 1995 from:

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PAGE II: Call of the Mosque, Foreign Aid, Garment Making and Export Processing Zones FINANCIAL TIMES SURVEY

BANGLADESH

Friday March 24 1995

PAGE III: Jute mills, Stock Market. PAGE IV: Politics, Ecology, Facts on Business

Engine of reform is delayed by politics

Businessmen are increasingly frustrated by the mounting political deadlock, which is jeopardising economic achievements, writes **Peter Montagnon**

lthough more than 20 years have elapsed since Dr Henry Kissinger described their country as a basket case, Bangladeshis have never forgotten the slur. That makes the attention they are now receiving from regional stockbrokers particularly flat-

"Investment boom in the making," trumpets Crosby Securities in its latest report. "New cat on the block," suggests First Capital Securities above a picture of a smiling

But stockbrokers have an unfortunate habit of wishful thinking. The euphoria which saw prices on the Dhaka stock exchange more than double last year rests on two assumptions. The first is that the economic reforms instituted by the government of Prime Minister Khaleda Zia are irreversible and will continue. The second is that there is no economic significance to the political crisis which has seen the opposition resign en masse from parliament and a debilitating succession of strikes. Both assumptions are open to

Economic growth in Bangladesh is still stuck at around 5 per cent and an investment ratio in the low teens is too low to finance the kind of double digit growth from which east Asia derives its prosperity. The risk is that some of the more overblown hopes will be disappointed. In the process, the undeniable progress wrought by reform to date may be overlooked.

Ask Mr Saifur Rahman, finance minister, what the government has achieved and he is quick to reel off a long list of inflation has been hrought down from 9 per cent when the government took office in 1991 to 2 per cent, though it has started to rise again recently in the wake of higher food prices. The current account deficit has fallen from 7 per cent of gross domestic product to 1.5 per cent and the hudget deficit from 7.5 per cent to less than 5 per cent. Latest ministry estimates show that as much as 43 per cent of the government's development spending is financed from internal

The economy has started to respond to reforms which include the introduction of value added tax, liberalisation of imports and convertibility of the taka on current account. Bangladesh's notoriously low savings rate has risen to 7.5 per cent from 3.5 per cent. That is a move in the right direction even if it is still way below east Asian levels.

With World Bank help the government has also launched a programme to slim down the country's loss-making jute industry. Interest rates have been de-regulated and banking reforms introduced to help protect banks against loan losses. The government has started to help the financial sector absorb the \$2bn deadweight of bad loans to the jute industry, which amount to over a third of their total lending and drive up their lending rates.

At this point in the story the hulls become excited. Since hoth the two main political parties support the idea of reform, they argue, economic de-regulation should continue regardless of the political crisis provoked by the opposition's demand for fresh elections.

But it is hard to brush away

the political crisis so lightly, even though it has been in the background throughout the reform period. Opposition parties have never accepted the 1991 elections. They want the government of Mrs Khaleda Zia to step down in favour of a non-partisan caretaker government that would oversee a new poll. The demand has grown ever more clamorous since e by-election last summer in the western district of Magura.

This should have been a safe seat for the opposition Awami League, but it was lost amid accusations of vote rigging. The chief election commissioner himself was quoted as saying the atmosphere was not conductive to tree and fair elections. Subsequent mediation efforts by Sir Ninian Stephens, the former Australian governor general, failed to break the deadlock.

Not only has parliament been paralysed, first by the opposition boycott and then by its mass resignation. General strikes, which are the main form of protest, are growing more violent as the opposition tries to push home its case.

any private-sector factories have continued to work through the regular strikes that have crippled the country, so it is hard to argue that much output has actually been lost. But the impact on the mood has been palpable, and the political crisis bas given conservatives cover for resisting further reforms.

"The situation is not of our making," says Mr Rahman, the finance minister and architect of the reforms. "Yes, it is affecting the restructuring programme and the pace of priva-



nonstrators on the line: thousands of people stranded in Dhaka by a road transport strike swamp a train in their bid to go home

Picture: Reute

tisation. The unions are objecting to the sale of jute mills."

To end the uncertainty, businessmen would like new elections as soon as possible.

"Political stability is an absolute pre-regulate for growth."

lute pre-requisite for growth," says Mr Salman Rahman, vice-chairman of the diversified Beximco group and president of the Federation of Chambers of Commerce and Industry.

"This parliament has effectively ceased to exist," he adds. But elections would not nor-

But elections would not normally be due till February next year. The government's willingness to bring them forward "aelly depends on whether the opposition is prepared to increase agitation in the streets."

rchitect But whether a new election , it is really would lance the crisis is another matter. There are differences in outlook between the two main parties. The Awami League bas always been more secular in its approach and better disposed towards India than the ruling Bangladesh Nationalist Party. But the row is more about personalities than politics.

Behind the dispute lies a history of extreme animosity betweeo Mrs Khaleda Zla, and the leader of the Awami League, Mrs Sheikh Hasina. And the history of that goes back a long way too. The former is the widow of General Zia who came to power after the assassination of Mrs Hasina's father, General Muith, the founder of Bangladesh in 1975. The ill-will between the two women is unlikely to abate, whoever wins a fresh election. Beximco's Mr Rahman says the economic growth rate simply is not high enough to allow

says, is that the country needs double digit growth before people start to support reform, but only reform itself can produce that sort of growth. Besides, many businessmen believe resistance to economic reform runs deep in the civil

the benefits to trickle down

and foster popular support for the reform. The difficulty, he

ni service. A rigorous privatisaa, tion policy would mean an end
to patronage and what economists politely call rent-seeking
in public administration. "The
hureaucracy stands to lose if
government-controlled corporations are divested tomorrow,"
is says Mr Syed Rezaul Karim,
managing director of Hoechst
Bangladesh. "Civil servants
can interpret the law any way
they like," says Mr A Hasanat
Khan of Bangladesh Oxygen.
in theory Bangladesh could

grow much laster if it were to step up the pace of privatisation: completed divestments so far amount to only 18 units in chemicals, steel, sugar, jute and textiles.

Active participation of private capital in telecommunications and power would make a dramatic difference. So, according to World Bank officials, would privatisation of the state-owned banks. On top of that there might be rich pickings to come from the exploitation of the country's natural gas reserves.

That would yield a strong increase in foreign direct investment. Commitments have been rising. In the first six months of the current financial year (to end June) they exceeded the \$457m pledged in the whole of the previous year, according to Mr

Mohammed Haque, executive director of the Board of Investment. But the actual inflows of cash remain small.

Even without more radical economic reform, scope remains for economic development, particularly in the textile sector. It has become the largest exporter, but relies heavily on imported inputs. Having learned to market its garments, Bangladesb could derive more value from the industry were it to produce more threads, fabrics, buttons

and zips.

That might help secure some additional prosperity, but it is no real alternative to the main challenge facing Bangladesh to find a cadre of politicians and administrators with the determination and skill to be effective on the toughest part of the migray recess.

An invitation to invest in

BANGLADESH

Lever Brothers, Marubeni, Ciba Geigy, British American Tobacco, Siemens, Tootal, Chiyoda, Hoechst, Nestle and BASF and just a few of the many international companies taking advantage of the unique business opportunities Bangladesh offers.

As a place ventures, investors,

As a place to invest in and develop business ventures, Bangladesh offers foreign investors, industrialists and companies

unrivalled benefits. Strategically positioned at the apex of the Bay of Bengal at the centre of the affluent Eastern and

Western markets, Bangladesh offers the lowest cost production base in the world. The lowest inflation rate in Asia. The lowest land and energy prices in the region



plus excellent communication and transportation links including two modern seaports. Bangladesh also

enjoys GSP facilities and most favoured nation status with many countries including the USA, Germany and the UK. Furthermore, the Bangladesh Government, eager to cut through bureaucracy and red tape offers a range of financial and planning incentives like relaxed foreign exchange unconditional foreign equity, easy repatriation of foreign capital investments and profits, various tax exemptions and much more. With its liberalised

investment and economic policies, Bangladesh is THE PLACE for foreign investors to achieve rapid expansion and greater profits.





Board of Investment

Prime Minister's Office

Shilpa Bhaban, 91, Motijeel Commercial Area, Dhaka, Bangladesh Tel: 868740/242426 Fax: 880 (2) 833 626 Telex: 642 212 BOIBJ

BANGLADESH MEANS BUSINESS PRODUCTION

Switch to self-help

Aid donors to Bangladesh ronment problems have been .ould he forgiven for asking thether their efforts are worthwhile. Despite years of dependency on foreign aid, the country remains desperately poor with per capita income this year estimated at only around \$240.

Since secession from Pakisian in 1971, aid totalling an estimated \$26bn has been **Sumped in. Disbursements are** now running at some \$1.7bn a year and new commitments are in excess of \$2bn. Given its slow development progress Bangladesh looks vulnerable to dooor fatigue as aid hudgets are cut in the West and the new Republican Congress in the US starts to question the value of development assis-

The heart of the issue, though, is not so much the hange in the international climate. Rather it is the strong perception among donors that their efforts are continually oogged down hy bottlenecks and inertia inside the government. In the donor community Bangladesh is seen as a classic example of a country whose development is held back by weak public administration rather than lack of funds.

Stories abound of projects held up and money unspent for ack of government action. "Our top priority as donors," says one Western official, "is human resource development, but the real challenge for the country itself is to reform pub-

ic maragement. That said, most donors also accept that oeither history nor nature have been kind to Bangladesh. A whole generation of administrative talent was decimated hy the civil war that preceded separation from Pakistan in 1971. A slump in education standards and retreat into state planning during the early years of independeoce has left a severe shortage of the kind of administrative skills required to run a modero outwardlooking ecooomy.

Over the years, Bangladesh has had to contend with a succession of natural disasters from cyclones and floods to drought and famine. Internal communication is hampered by its many rivers and its envi-

made worse by India's diversion of the waters of the Ganges, its problems would be a challenge for even the most competent administration.

Against that hackdrop, the development record has not been all bad. Over the last 20 years the fertility rate (number of hirths per woman) has dropped from seven to four.



Population growth has slowed to 2 per cent from 2.6, and, though malnutrition has not been eradicated. Bangladesh has become virtually self-sufficient in food.

In fairness, too, the donors' record is not perfect. A multihillion dollar plan designed to protect Bangladesh from flooding - most of the country lies very close to sea level - has been under discussion since 1989. But it has produced nothing more than \$150m worth of studies and controversy about the environmental impact of interfering with the complex ecological balance created by its network of rivers.

The continual struggle for donors, though, is to find ways of making their contributions effective, both at the level where they are offering to provide expensive infrastructure and at the level where their efforts are directed at alleviating absolute poverty. For both types of assistance the essential requirement is to limit the involvement of government as far as possible.

Despite the bureaucratic frustrations, donors continue to finance major projects. Work is under way on a \$700m bridge across the river Jamuna in central Bangladesh which ment should be responsible. will open up communications "In the next live years, we to the northwest of the counexpect the donors will not go on financing our schools," says

23 years ago.

ers, according to its deputy

managing director, Mr Khalid

Shams. "Wa have the largest

housing programme in the

country," he says. nearly

300,000 houses have been built

had never dreamt of having a

roof over their head with sani-

But, he says, there are limits.

Grameen Bank cannot

become responsible for allev-

iating poverty across the whole

of society. That is the responsi-

bility of government. We have

shown that it can be done with

little wastage and that we can

ture items, privatisation looks

answer. Bangladesh is almost

certainly too poor to consider the kind of toll roads that are

now being hull in countries

like Indonesia, but few doubt

that involvement of private

capital would do more than aid

to help improve the perfor-

mance of both telecommunica

Gradually in that case for-

eign direct investment might

become a substitute for aid.

Decision-making in areas such

as privatisation has been held

up by the political crisis. It

remains to be seen whether a

reduction in the scope and

reach of government will be more successful than keeping

the government supplied with

But with remittances from

overseas Bangladeshis increas-

ing too, it is dawning on at

least some people in govern-

ment that aid is not the only

In the past the country suf

fered from a kind of aid intoxi-

cation, says Mr Saifur Rah-

man, finance minister. "That

was bad. It destroyed the

nation's commitment to

develop its own resources. We

should learn to depend more

on ourselves.

tions and power utilities.

As for hig ticket infrastruc-

increasingly attractiva

reach the target."

tation and a water pump."

rural areas for people who

try. The \$510m Karnaphuli fertiliser plant, a joint venture hetween the government, donors and a consortium of companies led by Marubeni. came on stream in December. Rangladesh thus made its first exports of liquid ammonia.

But there has also been an increase in policy-ratated assistance by major institutions such as the World Bank. The bank, for example, is helping finance the restructuring of the largely state-owned jute industry. It is also pressing the government to reform the civil service, not only through improved training but, more importantly, also through the introduction of better incentives and greater differentiation in wage scales.

Where poverty alleviation is concerned, donors rely heavily on voluntary agencies to channel funds to the poorest people. Given the government's short-comings in the provision of basic social services, it is prob-ably no accident that Bangladesh is world famous for its voluntary organisations.

The Grameen Bank, which provides credit for small farmers and whose clients are mostly women has been singled out for praise more than once hy Mrs Hillary Clinton, most recently at last month's social summit in Copenhagen. It no longer relies on foreign grants, though it has served as a model for others in the provision of small credits.

The Bangladesh Rural Advancement Committee (Brac) provides small-scale credit too, but it also runs more than 28,000 schools. Under its rural enterprise programme it supports small farmers and handicraft centres In the countryside.

Some donors make no secret of the fact that they regard the voluntary agencies as a surrogate to government for provision of social services, educa-tion and basic healthcare. They hope that their work of volumtary agencles will put competitive pressure on the government and force it to improve its standards. Brac itself believes it cannot indefinitely operate as a provider of ser-

famous compatriot should curreotly be Taslima Nasreen, the feminist author who fled to Swedeu last year after death threats by Moslem fundamentalists in Dhaka, writes PETER MONTAGNON.

The extraordioary international publicity generated by her flight cooveyed the impression that Bangladesh, like Pakistan, was falling prey to Mr F.H. Abed, the former Shell increasingly intolerant fervour. accountant who founded Brac Ms Nasreen became the centre of controversy after she was Similarly, the Grameen Bank provides credit for housing and quoted in an Indian newspaper brings education to its borrowas saying that the Koran

It rankles deeply with many

Bangladeshis that their most

should be revised. Suddenly 100,000 demonstrators rampaging through Dhaka last July were demanding that she he punished for hlasphemy. That created an image of rule by mullahs which sits badly with that of a country seeking to open up to the outside world and raise its living standards by attracting foreign investment. It is one that educated Bangladeshis are now trying hard to live down

There is no doubt that fundamentalism is gaining ground in the countryside but the case of Ms Nasreen greatly exaggerates its grip. Most political commentators will happily tell you over a discreet, and strictly-speaking illegal glass of whisky that her case is unique. About 90 per cent of the population are Moslem but the dominant strain of Islam to be found in Bangladesh is a benish one, akin to that which exists in Malaysia and Indon-

"We are religious, but we are not bigots," says Mr Anwar ■ MOSLEM FUNDAMENTALISTS

How Taslima wound them up

Zahid, a former information minister under Geo Ershad. He was part of the campaign against Ms Nasreen last year. hut he shrinks from the idea of arbitrary death for blasphemy. Some of the reasons why Ms Nasreen attracted hostile com-



Taslime Nasreen: flight to Sweden to avoid fanatical death threats

with her personal agenda of protest than with a rising tide of fundamentalism. With her outspoken feminism, she went out of her way to offend against the entrenched values of what remains a deeply conservative society. By letting her remarks be published in Calcutta she fanned the flames of resentment against India

that is oever far below the surface in Bangladesh. A cursory glance at some of

her writing is enough to see how it sets out to provoke. Take for instance the following Doem; When a dog is chasing

you, be warned. That dog has rabies. When a man is chasing you, be warned. That man has syphilis. That goes down badly in a society which has seen little

emancipation of women, even though its two main political leaders are female. Similarly, her habit of openly chain smoking seems deliberately designed to offend in a country where women tend not to smoke in public.

Most commentators therefore see her protest, and the reaction to it, mainly as a mark of the tensions created hy the glacial pace of social

Ms Nasreen's frustration over the lot of women may be extreme, hut change is starting to occur as more women hecome economically active. The trouble is that the advancement of women, frequently with the help of development agencies such as the Rangladesh Rural Advancement Committee and the Gra-

meen Bank, is equally unsettling to men .

Trouble

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Underlying the controversy is also the Indian connection. Ms Nasreen claims that her remarks about the Koran were misquoted in Calcutta, but it is probably no accident that her novel Shome was published there. The hook tells of a family caught up in Moslem reprisals following the 1992 destruction of the Ayhodya mosque by Hindu zealots there. It is a provocative subject in a country whose origins go back to parti-

That said, there is is no denying that fundamentalism is on the increase albeit from a small base. One symptom has been the tendency of informal courts - known as shalish - to mete out punishments such as whipping to women accused of adultery and promisculty. Western aid officials worry

that this gives Bangladesh a bad name at a time when the buzzword among donors has become the empowerment of women. Some fear it could be used as an excuse for cuts in official development assis-

tance. If that happened Ms Nasreen would have wrought some revenge hut it would still be an exaggerated response by the West. The other side of the coin is that the government has sought to clamp down on the activities of the illegal shalish and most Bangladeshis are not fundamentalists. Jamat-E-Islami, the main fundamentalist party won only 12 per cent of the votes in the last elections in 1991. As of now, few are expecting it to do much better next time round.

Kunal Bose on the future of the garment industry

Local textiles are needed

From its tentative start in the prise backed by government late 1970s Bangladesh's garment industry has become the country's higgest foreign

exchange earner. In the year to June 1995 earnings should reach about S2hn (compared with \$1.63hn last year). Net foreign

exchange earoings will be

around \$500m, reflectin the

fact that local added value is still less than 30 per ceot. Bangladesh was previously over-dependent on jute goods and raw jute for its foreign trade earnings. However, this changed when the garment industry began to realise its export poteotial in the late 1980s. Mr Redwan Ahmed, MP. president of the Baogladesh Carment Manofacturers and Exporters Association, says that the industry's growth - at oearly 22 per cent a year -

was not driven solely by com-

petitive pricing, but owed a lot

snpport.

From a total of 47 garment factories, including a few hig ones, in 1983, the industry now boasted 2,100 units, making nearly 90 categories of garments, said Mr Ahmed. It was the largest supplier of shirts and T-shirts to the EU and the seventh largest apparel supplier to the US.

Apart from its cheap labour, the Bangladeshi garment sector enjoyed free access to the EU and Japan and sizeable export quotas for the US and Canada. As a result, outsiders, so

as the South Koreans, had decided to create their own manufacturing capacity in Bangladesh. However, the industry remains largely in Bangladeshi hands.

Mr Ahmed also claimed that hy creating a large number of jobs the industry bad brought women". Nearly 90 per cent of the 1m skilled jobs in the garment factories are occupied by women from poor families. Skilled workers, he added, make between Tk2,000 (\$50) and Tk4,000 a month.

Despite Mr Ahmed's confidence that greater added value would push the industry's exports \$3bn by the end of the century, it is anticipating growing competition from Vietnam and Cambodia.

Industry officials point out that following the Gatt textile agreement it had become imperative for Bangladesh to expand its capacity to make fabrics and for dyeing and finîshing.

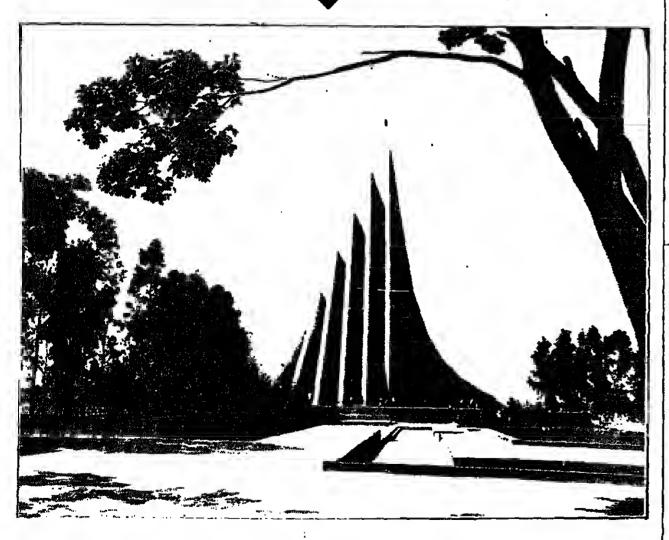
"The global trade in garments will become increasingly competitive and we must do everything to keep onr costs low. We will be better off we can procure fabrics locally at international

According to Mr Ahmed, mannfacturers will need around 2.25bn yards of fabric in the current year but only 4 per cent of this demand can be met by the local textile manufactorers.

But despite the country's. lack of textile mills, few Bangladeshi husiness houses can afford to haild them. Mr Ahmed therefore wants the government to try to persuade textile companies from the Far East and sonth-east Asia to relocate their units in Bangladesh, taking advantage of its low production cost, its large captive market and the fact that it permits 100 per cent foreign ownership.

Mr argues this is not unrealistic. noting that South Korea has recently transferred some of its yarn and fabrics making capacity to India for similar reasons. "We have fared well in developing local capacity for making knitted fabrics and various garment accessories like huttons, zippers and thread. In knitted fabrics, we are nearly 80 per cent self-reliant. There are some accessories where the local capacity can meet 70 per cent of the

WELCOME WITH A SMILE!



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Launching pads for exports

When the Bangladesh Export Processing
Zooes Authority was created in 1980, the
government hoped it would facilitate foreign investment in non-traditional indus
authorise import of raw materials and gems and jeweliery and high technology goods.

This has not happened, says the Zones
Authority, and the products at Dhaka are tries, writes KUNAL BOSE.

This is happening. At Bangladesh's first EPZ in the port city of Chittagong, where now expanding and, since 1986, the zone's most units are wholly or partly owned by foreigners.

The second EPZ, opened at Dhaka 18 nonths ago, is faring even better. According to Mr Saiful Islam, executive chairman of the Zones Authority, 11 of the 12 units operating there have been registered as foreign companies.

The availability of cheap labour, fairly

well developed infrastructure at the strategically located zones, good tax incentives and the laws protecting foreign private investment have made Chittagong and Dhaka attractive for foreign investors. Despite the usual slowness of the gov-

erament machine, foreign investors say that the Zones Authority has been able to sanction projects within a week and

> AUTHORISED CAPITAL PAID-UP CAPITAL RESERVE FUND DEPOSITS LOANS

INVESTMENT

PROFIT

IMPORT BUSINESS EXPORT BUSINESS

NUMBER OF BRANCHES

straight away". In the first three years, the Chittagong

zone suffered teething troubles. According

to Mr Islam, however, almost every unit is exports have steadily risen. The hlueprint for the Chittagong zone had envisaged a 500 acre development. So far 413 acres have been acquired and

developed and another 40 acres have been earmarked. The workforce will increase from 23,000 to 40,000.

At Chittagong, the first units were exclusively for garment making. However,

Mr Shamsul Islam, commerce minister, says that the site now has plants for electronic, electrical and mechanical goods.

In the current year, the combined export income of the Chittagong and Dhaka zones is expected to reach \$200m compared with \$146m last year.

The government hoped the Dhaka zone to concentrate on high value items such as

Authority, and the products at Dhaka are no different from Chittagong. Nevertheless, it wants work to begin

quickly on a third proposed zone, at the port city of Khulna, and would like to see a fourth zone devoted solely to electronics. Industrial workers in Bangladesh are highly organised. However, the EPZs are exempt from some of the labour laws and employees there are barred from joining unions and from striking and wages at all levels are set by the zones authority.

For an unskilled worker the minimum wage is \$38 a month; for a semi-skilled worker \$45; and for a skilled worker \$63. Certain allowances and festival bonuses are also paid.

"An unskilled worker's pay at an EPZ is still more than twice the national per capita Income of \$225 a year." says an employer who praises his workers' perfor-

138 %

A National Bank with International Connection National Bank played pioneering role in promoting National Bank - the first private Bank fully owned by

Bangladeshi enterpreneurs came into being in the year 1983. Now it has become Bangladesh's major private sector Bank with a total assets of Tk. 20,00 billion, deposits of Tk. 12.34 billion and advances of Tk. 8.87

With a network of 58 branches across the country, a joint venture exchange company named Gulf Overseas Exchange Company LLC in Oman and correspondents all over the world, National Bank is capable to provide comprehensive range of banking services to its custo

Garment industry in Bangladesh. From early 80's when Garment Industry was experiencing a process of trial, National Bank supported this sector by providing required project and working capital finance. Now NBL is the single largest financier to Garment Sector which accounts for over 52% of the country's export.

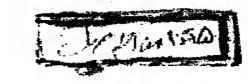
National Bank is managed by a group of experienced and dynamic personnel. Their prudent judgement, commitment and hanking skill keep the Bank a step ahead of others.

The Chart Indicates t

Share the succe the growth rate of	the Bank	TAKA IN MILLIO
1993	1994	GROWTH RATE
500	500	
240	264	10 %
201	279	39 %
9551	12339	29 %
8006	8866	11 %
1108	1228	11 %
8618	11162	30 %
7350	8634	17 %

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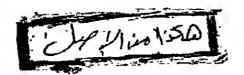
Garments 60%

kde 13%

Tea 2%

Fertiliser 2%

Others 5%



BANGLADESH III

JUTE AND THE WORLD BANK

Trouble at the mills

nearly 90 per cent of the output of Bangladesh's jute mills, their production costs are under constant pressure. writes KUNAL BOSE.

The World Bank, which has sanctioned a \$250m programme to restructure the jute sector, thinks that even after a signifi-cant streamlining, it should be able to produce and export more than at present.

There is no doubt that, if the restructuring goes abead despite the trade union and political opposition, the industry will be able to stand on its

One of the Bank's proposals is for the state-owned Bangladesh Jute Mills Corporation (BJMC), which owns 15,713 of the country's 25,873 looms, to cut its total to only 4,000 through privatisation and closure of inefficient mills. (The private sector has 10,160

According to the BJMC, the World Bank would like the industry as a whole to have only 19,831 looms operating looms by June 1996 but that

they would still be able to produce 600,000 tonnes of jute goods against the present output of around 550,000 tonnes. If the jute mills were restruc-tured and privatised, the goverament would no longer have to underwrite the industry's

losses every year. . Even before the World Bank's proposals, the govern-ment had started to reduce its role in the industry, for exam-ple by completely withdrawing from trading in raw jute.

Its boldest decision, bowever, was to close four loss-making mills employing about 8,000

"Since 1991, we have been able to reduce the number of workers in the government sector by nearly 22,000. We still employ 85,000 people in our 28 mills," said the BJMC. The 33 private plants employ around 87,000 people. Mr A.S.M. Hannan Shah,

minister of jute, thinks that the mills have 15 to 20 per cent surplus workers, and says "the problem of redundancy needs to be corrected if Bangladesh is to remain the leader in the

world jute goods market". Although India is the biggest producer of jute goods, Bangladesh exports more than two and a half times as much jute

Even though the restructuring plan provides for compensating and retraining redundant workers, the reform of the sector has slowed down, possi-bly as a result of the country's political unrest, which has deterred the government from closing the last five of the nine mills identified as "heyond

redemption". Mr Hannan Shah admits that there have been no takers for the 10 jute state-owned mills put up for sale.

The most important reason why we have not been able to find buyers for the government owned mills is that they give higher wages to the workers than the private mills. It is precisely for this reason that the unions are opposed to privatisation," he says.

Private industry circles concede that parts of of the privatisation nackage are attractive - such as a write-off of a third



Top heavy: hervesting jute in east Bangiadesi

of outstanding debts, government's agreement to bear all outstanding labour bills pending completion of the sale, and a five-year payment period for purchasing the assets.

However, they are unhappy about the government's reluctance to rationalise the workforce before inviting offers for the state-owned mills. "It is difficult to make money in an industry where wages constitute 30 to 35 per cent of the total costs," they point out. in spite of the industry's

structural weaknesses, Bangla-

desh accounted for 462,300 tonnes out of total world shipments of 879,700 tonnes in 1993-94. Mr Hannan Shah says that Bangladesh could sell more jute goods abroad provided production is not disrupted by a repetition of the four-day strike in the industry in February.

"Because of the strike, we lost an order for 8m pieces of shopping bags worth \$10m to India. I have told the union leaders that they are doing a disservice to the industry and the workers by their irrespon-

thinks people will be mainly

interested in new issues.

offerings (IPOs), every other

new issue last year was

received with enthusiasm.

sible behaviour," he said. gladesh. In order to manufac-Mr Hannan Shah is confident that jute will regain a significant part of the market for carpet-backing lost to synthetic products, he wants the jnte mills in Bangladesb to give greater attention to the produc tion of higher value added items such as composite fab-

India, where several mills mak-ing value added items had become highly profitable. The same mills, he added, were largely dependent on Bangladesh for good quality raw material.

rics and wall coverings. He

expressed admiration for the

research and development on

jute carried out on jute in

India had been importing more than 300,000 bales (180 kg each) of jute a year from Banture special jute products, the mills in Bangladesh will have to install modern looms and set up dyeing and finishing houses, for which a special fund, on the lines of the jote modernisation fund in India, would have to be created.

Bangladesh already has a lead in the production and export of fine jute yarn, a high value item used as west yarn in carpets. With world demand for fine jute yarn growing at 8 per cent a year, Bangladesh exports about 100,000 tonnes of fine yarn to the carpet mann facturers in Europe, Turkey

and Iran. It has a strategic significance for the rural economy, with more than 25m people engaged in the growing, processing and

Mr Hannan Shah disclosed that Bangladesh was working on an EU-funded project improve quality of its jute. Noting the higher rate of jute productivity in China, he wants India and Bangladesh to work closely in a number of

marketing. Around 5.5m bales

of jute are harvested on more

domestic mills consume 2.6m

to 2.7m bales of jute, more than

1.5m bales are exported.

Why should India and Bangladesh try to undercut each other's price in the world market? I am for a strategic alliance between India and Bangladesh on jute. Unfortunately, my initiative in this direction has not so far produced result."

our economic development,

he trading hall of the Dhaka Stock Exchange is cramped for space.

Although only about 125 of the 195 broker memhers actively trade there, the hall, in the busy commercial district of Mottibeel, is not big enough to accommodate them and their assistants.

According to Mr Khorshid Alam, chairman of the DSE, if so many brokers are not participating in trading it is because the daily average turnover in Bangiadesh's only stock exchange is less than \$400,000.

But the rapid acceleration of securities trading since 1993 has forced the Dhaka exchange to seek bigger premises and to computerise its

increased by the prospect of the country's second stock exchange, in the port city of Chittagong, becoming operational in June. Although it claims to be the fastest growing stock exchange in south Asia, Dhaka still has a market capitalisation of only \$1.03bn

against India's nearly \$140hn. Nevertheless, foreign institutional investors such as Smith New Court, UBS Securities and WI Carr are quite active in Dhaka. According to Mr Alam, foreign investment accounts for nearly 20 per cent of DSE's market capitalisation.

Mr Sultan-nz Zaman Khan. chairman of the Securities and Exchange Commission, thinks that the sharp rise in the DSE share price index from 392 in

A second stock exchange is due to open in June in the port of Chittagong

1993 to around 840 now has been possible because of the country's successful macro economic stabilisation proment policy allowing portfolio investment by the foreigners.

He claims there are two basic reasons why the foreign fund managers are becoming increasingly interested in shares of Bangladeshi companies. "First, the average price

Competitors and computers

Dhaka stock exchange looks over its shoulder, writes Kunal Bose

earning ratio of the shares listed on DSE is still low. Secondly, there are no restrictions on the remittance of sale proceeds of shares and capital

Mr Khan, in his capacity as market regulator, is also keen to spread share ownership among the Bangladeshis. "It is still the people living in metropolitan centres who are investing in shares. The size of the investor community is nothing to write bome about, But what is encouraging is that the interest in share investment is growing," be

The SEC chairman believes that Bengalis who have traditionally put their savings in fixed deposit schemes, offering a regular income and some tax benefits, have started realising the benefits that prudent

investment in shares can offer. The withdrawal of tax benefits on fixed deposit schemes, he says, "should bring in more domestic savings in the stock

GROWTH OF THE DHAKA STOCK EXCHANGE 1991 1992 1993 Annual turnover Tk m 437.B 578.8 3,500

The government believes that if the stock market continues to perform well and there are no "major hiccups of the kind seen in India," more Bangladeshis will feel confident to buy shares.

As widespread share-owning is new to Bangladesh, Mr Sai-fur Rahman, finance minister,

However, most applicants were disappointed because up to 80 per cent of IPOs were reserved for foreign investors. After many complaints from the local investors. Mr Rehman save that in future no more than a third of primary issues would be reserved for foreign investors.

The SEC has also ruled that the foreign investors will be shares for at least a year after purchase.

However, according to Mr Khan the foreign investors will still enjoy easier terms than in India and Pakistan where only 25 per cent of IPOs are reserved for them and where there is a much longer lock-in period.

In addition, foreign investors can increase their sharebolding if the domestic market fails to subscribe the twothirds of an issue reserved for it and there is no lock-in restriction on these devolved

chares. One of the SEC's main tasks, says Mr Khan, is to improve the market liquidity by boosting the number of securities listed on the Dhaka stock exchange and allowing the formation of mutual funds in the private sector.

Public companies with a paid up capital of at least Tk10m have to be listed on the exchange. "There are about 20 profitchie companies which should have got their shares listed by now. I can force them to do so. But I put my faith on persuasion," says Mr Khan. The government-owned

Investment Corporation of

The regulator wants more securities to be listed on the stock exchange

Bangladesh is the only mutual fund to the country which has six schemes listed on the exchange and all the schemes are commanding handsoma premia. The SEC has written a set of rules which, when approved by the government, will allow the private sector mutual funds to operate.

Mr Khan is also preparing for the operation of venture capital funds. "At this stage of many good schemes will never see the light of day without support from venture capital," says Mr Khan. A strong advocate of privatisation, he thinks that the government should divest its holding in public nndertakings through the stock market. This will help to widen ownership of the privatised assets and increase the stock market's liquidity. He anticipates opposition from the brokers when he introduces the capital adequacy norms or tells them to "get corporatised".

As a result of his efforts, he claims, disclosure standards in balance sheets and prospectuses have much improved. And insider trading should be deterred by the threat of five years imprisonment or a fine of Tk500,000 - or both.

Some brokers are alarmed by the SEC chairman's reforming zeal. But his task will become easier once the Chittagong stock exchange starts operating in earnest. The competition should automatically raise standards.



Parliament is paralysed by party warfare, writes Richard Galpin

Politicians in the trenches

After 12 months of increasingly bitter political conflict, the government and opposition in Bangladesh have finally beaten each other to a standstill from which neither appears able to break out.

The opposition's clamour for a neutral government to oversee the next general election has led to strikes, violence on the streets of the capital, Dhaka, and at the end of December the masa resignation of opposition MPs

from parliament. With the government on the defensive, a shadow covers the whole body politic, effectively paralysing the administration.

Electors are dismayed that only four years after the removal of the last military ruler and the restoration of democracy, the politicians seem to be placing their party interests before those of the

entire country.
The interminable squabbling has also revived fears that the army might be tempted back into the political arena.

The slide into political chaos began last March when the opposition parties began boycotting parliament, accusing the government of corruption and, in particular, of rigging a by-election in the stern district of Magura the month before

What had previously long been a safe parliamentary seat for the main opposition party, the Awami League, was unexpectedly won by the ruling Bangladesb Nationalist Party, or BNP.

chief election commissioner had left the constituency the day before



Prime minister Mrs Khaleda Zia

voting took place, after being quoted as saying that the atmosphere was not conducive for free and fair elections. Once the scale of its defeat became clear, the Awami League cried foul, claiming there had been massive vote rigging.

Sheikh Hasina, the party leader, said that the Magura affair was not an isolated ncident, but only the latest in a string of elections at various levels which had been unduly influenced by the ruling party. Her allegations have been catagorically denied by the BNP which quotes a long list of local, city and parliamentary saats won by the opposition

over the last four years. Neverthaless, the Magura election became a stick with which the three main opposition began to beat the government

They launched a national campaign calling for the BNP to step aside in the run up to the next general elections, due in early 1996. The opposition claimed that if the BNP were desperate enough to rig by-elections, it could not remain in power pending the



new general elections and that an interim caretaker administration should he brought in. Sheikh Hasina wants this to

be incorporated into the constitution and that a caretaker administration should preside over at least the next three elections. Despite enormous policy

differences, the opposition alliance consisting of the left-of-centre Awami League, the Islamic fundamentalist Jamaat-e-Islami and the Jstio Party of the former military dictator General Hossain Mohammed Ershad, has so far remained united in its campaign.

In the past year, the three parties have coordinated demonstrations, rallias, transport blockades and nationwide general strikes to try to force the government to accept their demands. Finally. on December 28, the party leaders jointly handed in their letters of resignation to the Speaker of Parliament and have since been calling for the government's immediate resignation and for early

general elections. Many observers believe the strength of the opposition's unity has caught the government by surprise. The BNP initially dismissed the opposition parties' demands as unconstitutional and undemocratic, apparently hoping that they would soon

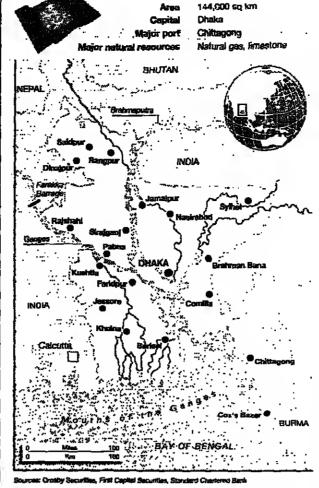
would return to parliament. When this did not happen the government finally woke up to the threat facing it.

fall out with one another, and

Since last autumn, Mrs Khaleda Zla, the prime minister, and other BNP leaders have been addressing large rallies around the country in a bid to counter the opposition. Mrs Zia haa stressed her administration's achievements in the fields of devalopment and poverty alleviation and has accused the opposition of using undemocratic methods to democratically-elected

At the same time, efforts have been made to solve the crisis through negotiation, including an intervention by the Commonwealth represented by Sir Ninjan Stephen, known for his prowess as a conciliator. But he gave up after four fruitless weeks of intense efforts. He was defeated by the wall of mistrust which divides the prime minister and the leader of the opposition.

With all negotiations suspended, the opposition parties finally carried out their threat of resigning from parliament. This has caused the greatest



Parliamentary democracy with all executive powers vested in Prime Minister and constitutional Preside Government party Bangladesh National Party with 31% of vote. Main opposition party Bangladesh Awami League (30%). Opposition leader Mrs Sheikh Hasina. Next election destilina Feb. 1996

GOP at market prices

Inflation lend fiscal year

Fiscal deficit as a % of GDP

M2 money supply growth

Gurrent account balance

Debt service ratio

Taka exchange i

Reserves.

Imports

GDP per capita

Real growth rate





1993/4 \$25,900 \$214 \$224 45% 4.6% 1.8% 5.89 10.6% 15.4% \$371m 3.2% 3.1% 514 Im. -\$14.50n 12.5% \$2.160 \$2.8bn t\$≈Tk 39.14 1\$=Tk 40 \$2.40m \$2.7bn

opulation	113.2 million	þ
Density	786 per sq km	b
Browth	2%	В
iving in cities	15%	Ľ
ife expectancy	56.3 years	Ŧ
nfent mortality	86 per 1,000 births	В
dult literacy	33.6%	E
•		



\$1.756

\$4.3br

\$1.8ba

began. For two months the speaker of parliament, Shaikh Razzaque Ali, refused to say whether he had accepted the resignation letters, saving merely that he was trying to decide wbether they wera

> It was only last month, after the High Court had heard two cases on the issue that the Speaker finally announced that he had rejected the resignation

confusion since the crisis

letters on the grounds that they had not been submitted in accordance with the constitution. Predictably, the opposition has ignored the

Meanwhile, government's tactics are simply to play for time, since if would have to call almost 150 by-elections by the end of this month which the opposition says it would boycott.

Alternatively, the government could dissolve Parliament and call general elections almost a year before they are officially due. But this could play straight into the hands of the opposition which wants nothing more than to oust the government before the end of its term.

While both sides claim the support of the people, neither really knows the true strength of its following. Throughout

At the mercy of the elements

enabled the antagonists to go on believing their own propaganda.

A general election may be the only way to clear the sir. But there is still no sign of the present government giving way to a caretakar administration during the pre-election period. Unless it

doea, Bangladesh will face

1

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Section Sectio

TOTAL MELL CENTER OF

another year of turmoil.

the crisis the absence of any

proper opinion polling has

☐ GUIDE FOR BUSINESS TRAVELLERS

Most visitors need visas

Travel and Immigration; Dhaka is served by a range of international airlines including the national carrier Bangladesh Biman. There are regular services to major Indian cities, as well as to Singapore and Bangkok with Singapore Airlines and Thai International. Connections to Europe include British Airways and KLM, as well as Emirates via Dubai. Taxis are few and far

trip from Zia International Airport to central Dhaka costs about Taka 400, but it is probably best to organise a car from your hotel. An airport tax of Though road connections within the country have improved, air remains the quickest way of getting around, particularly between

Dhaka and Chittagong, the

country's second city. Even so,

between in Dhaka. The 20km

allow time for delays. Visas are required for most foreign nationals visiting Bangladesh. Nationals from countries without any Bangladesh representation may obtain 15-



A street scene ki Dhaka: taxis are few and far between

day visas at the airport on ☐ Health: Travellers going outside Dhaka should take anti-malaria tablets. Tap water is not safe to drink anywhere. ☐ Hotels and leisure: The Sonargaon, which belongs to the Pan Pacific chain, and the

international class in Dhaka. Fax numbers are 818324 and 932915 respectively. The best hotel in Chittagong is Hotel Agrabad (fax 31-22557).

There is little by way of nightlife, though Bangladeshis are hospitable and this may result in many dinner invita-Sheraton are the only hotels of tions. There are several good

own bottle to restaurants.

restaurants. Try the Lemon Grass (tel 607834) for Thai food or the Skyroom Restaurant (882648) for Indonesian. Foreigners may buy and drink alcohol, though it is only served in hotels. Take your

Bangladesh is not an obvious tourism destination, though there are some places of architectural interest and magnificent unspoilt beaches at Cox's Bazaar in the Southeast. A trip

along the waterways of the densely forested Sunderbans in the southwest (nearest big town Khulna) may allow the adventurous traveller to see the famous Royal Bengal tigers. Hotels are fairly basic though, and outside the two main cities credit cards are rarely accepted. Currency: the Taka is con-

vertible on current account, but in practice you can change money only on entry and should keep your receipt for reconversion on departure. Travellers bringing in more than \$5,000 in foreign currency should make a declaration allowing their currency to be re-exported. The exchange rate is approximately Tk40 to the dollar and Tk60 to the pound. ☐ Office hours: Government offices are open from Saturday to Thursday from 9am to 4pm with a 30-minute break for remain open till 5 pm though they may close early on Thursdays. Embassies and international firms may be shut on Saturdays.

□ Useful addresses: Bangladesh Export Processing Zones Authority, 222 New Eskaton Road, Dhaka tel 832553. Board of Investment, Shilpa Bhaban, Motifheel C.A., Dhaka 1000. tel 861140. Dhaka Stock Exchange, 9F. Motijheel Commercial Area, Dhaka 1000. tel. 239832,

Reazzudin Ahmed

FEW countries are as exposed to environmental hazards as Bangladesh, whose low-lying coasts suffer frequent typhoons and extensive flooding while inland areas experience polintion, erosion, and inundation from the 54 rivers which pour into its territory from India, writes REAZ-ZUDIN AHMED. Lack of cooperation with its giant neighbour over control

sedimentation of the river beds, changes in their direction, pollution and increased salinity of ground waters. government has

belatedly instituted a national environment policy to prevent further damage from unrestrained use of fertilisers and the discharge of untreated industrial effluent.

Global changes in the climate, caused by excessive carbon emissions around the world are blamed for the rising sea-level which increases the danger of widespread flooding and threatens agriculture, forestry, fisheries and livestock which are the mainstay of the

country.
Many Bangladeshis also plame their Indian neighbours for the lack of cooperation over river management.
All these factora places a

heavy burden on the economy - environmental problems were estimated to have cost the Ganges basin area \$85m in lost production in 1988-89

Finally, the aplralling growth in population and the deepening poverty further increase the strain on the country'a resources and ecological balance.

One of the few rays of hope is that bilateral and multilateral aid donors now attach tongh environmental conditions to their financial backing for development projects.

Meanwhile, bowever. natural and man-made environmental distruhances pose a threat to the every day lives of the ordinary peopla.



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he numbers tell the ble story. During the period 1990-94, the turnover increased only 15% to TK. 5,006m in 1994, as the group shifts its emphasis from trading to manufacturing. However, during this 5 year period prafit registered a compounded annual increase of 97% and in 1994 stands at Tk. 498m. Total Assets rose from Tk. 2,208m in 1990 to TK. 8.896m in 1994 and Net Worth from Tk. 410m to Tk. 3.655m. Financial Participation

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ffective management, prudent application of financial resources and a nifment to very high work standards underpln the BEXIMCO vision for future growth.

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The Financial Times plans to publish these surveys in 4995 Investing in Pakistan on April 11. **West Bengal** Gujarat Maharastra on May 26.

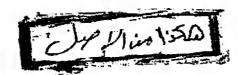
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COMMODITIES AND AGRICULTURE

French and UK farmers unite to keep set-aside cut International interest in the beleaguered industry is growing, writes Robert Corzine Traq's oil industry is beset about 70,000 barrels a day of b/d, as existing fields are rehaexpert, says Iraq's incremental ister, says the rate of recommendation of the commentation of the co

By Deborah Hargreaves

French and British farmers have joined forces to press for European Union set-aside rates to remain the same next year following a 3 per cent cut in the requirement for the cur-rent crop year.

Farmere are at present required to leave 12 per cent of their land to lie fallow - that level was reduced from 15 per cent last year following tight grain harvests

Sir David Naish, president of the National Farmers' Union, together with Mr Henri de Benoist, head of French cereals growers AGPB, and Mr Luc Guyau, president of the French farmers' union FNSEA, have written to Mr Jean Puech, president of the EU's agriculture council, to argue against restoring set-aside rates to 15

French farmers would like to see further cuts in the rate of

strong reduction in set aside because we will end the season with insufficient stocks," said Mr de Benoist.

Forecasts by French cereals growers suggest that with a normal wheat crop this year, stocks will still decline by 10m tonnes by June 1996. That will leave overall stocks at 18-21m tonnes. Mr de Benoist believes stock levels of that size will push prices to unacceptably high levels. Germany, however, favours

the maintenance of higher setaside requirements with a consequent rise in prices. But this could push consumers to find substitutea for grains, the French cereals growers

Mr de Benoist said French grain farmers had been cutting their costs of production by 4 to 5 per cent a year for the past five years to a level of between Ffr800 and Ffr900 a tonne.

"At this level we are competset-aside. "We should have a itive with US producers," Mr

Sherry and the report acknowl-

edged that marketing by the sector needed to be improved -

in terms of promotion as well

as quality and reliability - and

that further research and

development work was essen-

tial. Mr Sherry also cited

access to capital and reform of

the Australian Quarantine and

Inspection Service as other

areas where valuable improve-

One immediate change will

be the introduction of tax

write-offs for the cost of estab-

lishing new horticultural plan-

tations: growers will now be

able to depreciate the cost of

establishing these over the

effective life of the plantings. There will also be A\$9m of fed-

eral funding to encourage the

citrus industry to focus on

exports of fresh fruit and fruit

juice, rather than the juice con-

Precious Metals continued

GOLD COMEX (100 Troy oz.; \$/troy oz.)

ments could be made.

de Benoist said. "We are watching carefully the propos-als in the US farm bill to cut deficiency payments. That will have more impact in Europe than anything currently being decided in Brussels."

The International Wheat

Council released its own estimates for the 1995-1996 wheat crop yesterday. The organisa-tion expects a world harvest of higher than this year. Stocks are expected to be 2m

tonnes higher at 110m tonnes. But the wheat council warns that if exporting countries production drope alightly: "it could become difficult to satisfy the world wheat market." The IWC leaves its estimate

of 1994-95 world wheat produc-tion unchanged from the 526m tonnes projected in its February report, down 32m from 1993-94. The coarse grains production estimate is raised by 1m tonnes to 860m, up from 790m in 1993-94.

Iraq looks to foreigners for oil investment

by low morale among workers, e growing short-age of opare parts, no cash for investment and an international embargo that restricts exports to a trickle of supplies to neighbouring Jordan, Turkey and Iran. Otherwise, the future looks relatively rosy, according to Iraqi officials.

The absence of Iraqi crude from the world oil market is virtually complete. Yet intertry is growing, fuelled in part by the announcement last week that Baghdad will rely on foreign companies to finance and develop most of its future

At present the industry is merely ticking over, say petroleum ministry officials. Pro-duction is below 1m barrels a day, compared with a capacity of of 3.8m h/d before the Gulf War. That is sufficient to meet domestic demand and United Nations-approved exports of increase in capacity to 3.5m ington D.C.-based industry

Mining Correspondent

North America's first

only 100,000 carats of rough

gem diamonds a year when it reaches full production in 1997.

But the quality of its stones

makes it a commercial proposi-

tion, said Mr Hamilton at a

presentation to analysts and

investors in London yesterday. So far 65 per cent of the dia-

monds recovered at Kelsey

have been of gem quality and

25 per cent by weight of all

those recovered have been

SOFTS

larger than one carat.

crude oil and refined products to Jordan An unknown volume of crude and diesel is also trucked to Turkey and Iran. Iraqi officials say reconstruc

tion since the end of the Gulf War has taken production capacity back to 2.6m b/d and export capacity to 3.5m b/d.
Steps are being taken to expand production capacity further, though western oil experts who have visited the main fields report a severe shortage of equipment. One French oil service company

executive who has travelled

extensively in Iraq says many workers are leaving the indus-

who remain lack motivation. Post-sanctions plans put forward in Baghdad last week by oil ministry officials call for a staged expansion of the industry, funded mainly by foreign companies. The proposals envisage a relatively quick h/d, as existing fields are reha-hilitated. Capacity would be boosted to 5m h/d by 2000, with the eventual target 6m h/d by

That, say western observers, may be over-optimistic, even though Iraq's reserve base, which government officials now estimate at 112bn barrels. would seem sufficient. "Iraq'e production since nationalisation of the off indus-

try in the 1970s has not been commensurate with our reserves," says Mr Faiz Al Shahin, under secretary at the oil ministry. Officials point to the fact that only 15 of the 73 oil fields discovered so far have

Government figures suggest the total cost of the upstream expansion could be \$25bn over five to eight years. But individual developments are likely to be low-cost compared to many other oil producing regions. Mr Thomas Stauffer, a Wash-

production costs are among the lowest of the big Opec produc-ers in the Middle East. He notes that an individual well should pay for itself in as little

as three months. Mr Fergus McLeod, an analyst with NatWest Securities in Edinburgh, says "the very low cost of oil development and production means that the government is able to offer attractive terms to companies. . . while etill keeping the bulk of the revenues for itself". He has calculated that even

if oil prices stay at \$16 a barrel the Iraqi government takes an average of 75 per cent of tha net revenues of the giant fields now on offer to foreign compa-nies such as Elf Aquitaine and Total of France, the ". . . margin for the company could be an attractive \$3.38 a barrel, close to the better operators in the North Sea and excellent by Middle East standards".

Mr Safa Hadi Jawad, oil min-

companies can earn will "vary from one field to another." He says "10 per cent might be appropriate for some fields," but more difficult developments could justify a higher

Most foreign companies, however, are likely to seek as quick a payback as possible Another concern of the foreign companies currently negotiating with the Iraqis is the possibility of a conflict between a sharp rise in output and any production restrictions that might be imposed by the country's membership of the Organisation of Petroleum

Exporting Countries.
Oil ministry officials, however, say any future cuts would be shared by all producers, not just foreign companies. As for possible nationalisation once Iraq's industry is back on its feet, Mr Jawad said foreigners "have nothing to worry about".

Australia hopes to double its horticultural exports

By Nikki Tait in Sydney

Australia should be able to double its horticultural exports to around A\$2bn over the next five years, government ministers said yesterday, as they announced a series of measures to encourage the sector. ranging from tax breaks to a revamped role for the Austra-

lian Horticultural Corporation.
"We believe that A\$2bn is a realistic and achievable target." Senator Nick Sherry, parliamentary secretary to the federal primary industries minister, said, as he released a report "Horticulture 2000". which looks into the industry's potential. In 1993-94 horticultural exports, ranging from fruit juice to mushrooms (but excluding wine), were put at A\$963m (US\$698), while total output was worth A\$3.5bn. However, hoth Senator

MARKET REPORT Metals higher

Most base metals ended after hours "kerh" trading higher yesterday in anticipation of further across the board falls being announced in London Metal Exchange warehouse stocks today.

Broker profit-taking cappe the gains, however, and COP-PKR found resistance towards \$2,950 a tonne, for three mooths delivery, while ALU-MINIUM failed to reach its overhead target of \$1,880 a tonne. Copper ended at \$2,939 after peaking at \$2,947. Almminium finished \$1 below its high but \$27 up on the day at \$1,868 a tonne.

Among the precious metals 6-year high at its fixing of \$168.50 before jumping a further \$3. One New York dealer said the investment funds had with this one." Compiled from Reuters

By Kenneth Gooding,

GRAINS AND OIL SEEDS

PALLADIUM swept to a fresh "got the bit between their teeth

Rockies mine goes for slam in diamonds Mr Hamilton said Redaurum had already been approached hy organisations wishing to retail the stones as unique

commercial diamond mine will "American diamonds" and it was reasonable to expect that go into production in August, they would fetch a premium. says Mr Tony Hamilton, president of Redaurum, the com-Kelsev Lake consists of a cluster of eight kimberlite pany that owns the property. Located 2,400m up in the "pipes", two of which contain Rocky Mountains on the Colocommercial quantities of diarado/Wyoming border, the monds and cover an area of 22 mine can be worked only ten acres. The deposit was discovmonths a year because of ered in 1986 by a local recolosnow. Its output will also be gist, Mr Howard Coopersmith, small by industry standards who lives 65km away in Fort

> tant to Redamm. Little has been heard about the project until recently because for most of the time since its discovery it has been in private hands. This changed in December when Redaurum listed in Toronto, took full control of Kelsey.

Collins and acts as a consul-

Redaurum is now the quoted arm of Cornerstone Investments, a private group owned by Mr Hamilton and Mr Robin Baxter-Brown, a well known geologist. Cornerstone owns 46 per cent of Redaurum following a reverse takeover in January 1993. About 30 per cent of the remaining shares are beld by European investors, including 10 institutions, and Mr Hamilton said the ground was being prepared for a listing on the London Stock Exchange before September.

Redaurum's prime asset at present is a 50 per cent share, and joint management control of the River Ranch diamond mine in Zimbabwe. This was discovered by De Beers, the South African group that dominates the diamond industry, in the 1980s but never fully de oped. De Beers gave up the mine because it could not agree terms to continue with the Zimbabwe government. Cornerstone took over with its Australian partner, Auridium

Consolidated in 1991. River Ranch produced 151,000 carats of rough dia-

8,100 -0.775 82.000 88.075 34.005 11.211 81,005 -0.825 83.075 82.900 24,284 4,581 81,250 -0.806 82.200 81,200 80,907 1,674 82,875 -0.806 82,205 82,825 5,604 894 84,800 -0.350 85,225 84,850 2,474 180

MEAT AND LIVESTOCK

monds last year and output is being stepped up to an annual rate of 225,000 carats by September. Once again, the qualered makes up for the small opantities - 60 per cent so far have been of gem quality and 10 per cent over one carat.

This month Redeurum acquired for C\$460,000 a small alluvial diamond mine, Quaggas Kop, 285kms north of Cane Town in South Africa, which hrings with it land with explo-

ration potential. Mr Hamilton said Redaurum would use the lessons learned at River Ranch to huild up production at Kelsey Lake where development would cost about US\$1.5m this year. Output would be increased gradually and the sale of diamonds would provide cash flow for each stage of the expansion. There was little potential for further commercial diamond discoveries at Kelsey Lake.



life of about ten years Redaurum sells its diamonds in Antwerp independently of the De Beers diamond cartel. Mr Hamilton suggested that this was providing "sbort term" financial benefits and River Ranch stones last year fetched about 10 per cent more than comparable diamonds sold through the cartel. Redaurum sold several larger, gem quality stones weighing up to 36.6 carats for between \$1,800

COMMODITIES PRICES BASE METALS LONDON METAL EXCHANGE sted Metel Tracking M ALUMBULL, SA.7 PURITY (5 per torne)

	Contr	 3 poths
Close	1817-8	1852-3
Previous	1788-8	1823-5
High/low-		1874/1842
AM Official	1517-8	1852.5-3
Kerb dosa	919 450	1867-8
Open int.	212,45 0 42,180	
Total daily turnover		
E ALUMBERM ALL		
Close	1830-40 1824-6	1830-40 1534-5
Previous High/low	1054-0	1840/1835
AM Official	1830-40	1830-40
Kerti close		1840-3
Open Int.	2,685	
Total daily turnover	905	
IL LEAD (\$ per tonne	o)	
Close	607-8	620-1
Previous	605-6	618-9
High/tow		628/620
AM Official	606- 0	821-2
Kurb close		624-5
Open Int.	38,745 5,293	
Total daily turnover		
MICKEL (\$ per to		
Close	7705-15	7840-50
Previous	7610-20	7740-60 7975/7850
High/low	7710/7700 7695-700	7850-5
AM Official	1000-100	7900-10
Kerb close Open int.	53,595	1040 10
Total chally burnover	24,549	
TIN (5 per tonne)		
	5715-25	5780-70
Close Previous	5800-10	5840-5
High/low		5675/5750
AM Official	5805-15	5850-60
Kerb close		5835-40
Open Int.	20,429	
Total daily furnover	7,508	
M ZING, special hig		
Close .	1032-3	1058-9
Pravious	1041-2 1037.5	1068-8 1072/1055
High/low	1037.5-8	1063-4
AM Official Kerb close	1001.00	1056-7
Open int.	67,094	
Total daily turnover	13,473	
E COPPER, grade	A (\$ per tonne)	
	2963-4	2938-9
Close Previous	2955-8	2915-6
Highviow	2965	2948/2933
AM Official	2968-9	2938.5-9
Kerb close		2937-8
Open int.	228,257	
Total daily turnover	74,405	
E LME AM Official	2/5 rate: 1.59	10
LME Closing E/S	CONC. T. SOURT	
Spot:1,5935 3 mths:1.59	21 0 mths:1.5089	9 mtha:1.5852

	US METAL BULLION MARKS ad by N M Roths	etvild)
Gold(Troy oz)	\$ price	£ equiv SFr equiv
Close	383,60-384,00	
Opening	383.00-383.40 383.10	240,913 444,204
Morning fix Afternoon fix		240,061 443,537
Day's High	383.80-384.20	
Constant Communication	382.70-383.10	
Previous class	382.20-382.60	Plates (Vs USS)
Loco Ldn Mei	en Gold Landing	onths4.80
2 months		months5.19
3 months	4.49	un north
Silver Fix	D/Moh (a	z. US cts equiv. 469,25
Spot	295.15 299.10	475.15
S months	304,35	482.45
6 months 1 year	315.55	497,53
Gold Coins	\$ price	Σ equiv. 244-247
Krugemand	387-390	344-7-4
Maple Lesi	394,60-397 89-92	7.05 58-59

Gold Coins Krugemand Maple Lesi New Sovereign

HIGH GRADE COPPER (COMEX)

n' Est

The state of the s

٠.		Sett price	Charles Extent	High	low	Open	
_	Mar. Apr.	384.3	+0.9	384.9	383.6	35 55,066	1
	May	385.5	+0.8		586.1	35,478	•
5	June Lang	386.7 389.8		367,A 360.0		16,751	
	Oct Total	383.3	+0.0			4,722	1
	E PL	MUNUTA	NYME	60 Tr		_	×
_	Apr	418.8	+21	417.5 420.0	415.0	10,073	
_	Oct	423.0	+30	-	-	2,371	
5	Total					22,574	
		LADIUM		X (100	Troy a	<u>z; \$/tro</u>	y
	Mar Jos	172.10 174.10	44.30	175.50	179.25	7,374	
	Sep. Dec	175.80 176.80	+4.55	:		472 133	
	Total	VER CO	EV M	Y) 7		7,963	
	Na.	466.9	+27		485.0	39	_
	Apr	467.5 469.5	+25			63,614	1
	34	474.8	+25	477.0	471.0	14,773	•
	Sec Sep	479.8 487.6	+25 +25	479.0 489.0	486.0	11,266 16,290	
	Total				1	130,348	1
,							
		RGY		 -			
	■ CR	UDE OFL	Day's	X (42,00	00 US (Coes	O
		price	change		Low	lot	Ġ
3	May	18.23 18.70	-0.13 -0.10	18.96 18.70		92,549 52,896	3
	Jul Aug	18,55 16,40	-0.10	18.62 18.48		32,550 12,616	1
	Sep	18.29		18.35		22,774	
	=						
	Oct Total	18.21	-0.08	18.23	18.20	10,105 337,449	18
-	Oct Total	18.21 UDE OIL	-0.08 RPE (\$/	18.23	18.20	10,105	18
	Oct Total	18.21	-0.08	18.23 barrel)	18.20	10,105 337,449 Open	
,	Oct Total III. CRI	UDE OIL Latest price 17.10	-0.08 RPE (\$/ Day's change	18.23 barrel)	18.26	10,105 337,449 Open feet 50,722	2
	Cet Total E. CRI May Jun	18.21 Latest price 17.10 17.02 18.85	-0.08 RPE (\$/ 0-0/= change -0.04 -0.05 -0.05	18.23 barrel) 17.24 17.05 16.88	18.26 17.12 18.95 18.70	10,105 337,449 Open feet 59,722 24,731 18,286	2 1
·-	Oct Total III CRI May Jus Jul Aug Sup	18.21 Latest price 17.10 17.02 18.85 18.77 16.70	-0.08 RPE (\$/ Deg/= change -0.04 -0.05 -0.05 -0.08	18.23 barrel) 17.24 17.05 16.88 16.80 16.73	18.26 17.12 18.95 18.70 16.70 16.70	10,105 337,449 Open fot 59,722 24,731 18,286 8,971 5,632	2 1
_	Oct Total May Jun Jun Aug Sup Oct Total	18.21 Latest price 17.10 17.02 18.85 16.77 16.70 16.65	-0.08 PE (5) Deg*s change -0.04 -0.05 -0.05 -0.08 -0.08	18.23 (berref) 17.24 17.05 16.88 16.80 16.73 16.69	18.20 17.12 18.95 18.70 16.70 16.55	10,105 337,449 0pec 6x 59,722 24,731 18,286 8,971 5,632 3,256 140,293	2 1
3	Oct Total May Jun Jun Aug Sup Oct Total	18.21 Latest price 17.10 17.02 18.85 16.77 16.70 16.65	-0.08 RPE (\$/* Day*s change -0.04 -0.05 -0.05 -0.08	18.23 (berref) 17.24 17.05 16.88 16.80 16.73 16.69	18.20 17.12 18.95 18.70 16.70 16.55	10,105 337,449 Open fot 59,722 24,731 18,286 8,971 5,632 3,256 140,293 8s.; c/US	2 1
_	Oct Total May Jun Jun Aug Sup Oct Total	18.21 Latest price 17.10 17.02 18.85 16.77 16.70 16.65	-0.08 RPE (\$/ Day's change -0.04 -0.05 -0.03 -0.08 -0.08 Day's change	18.23 barrel) 17.24 17.05 16.88 16.80 16.73 16.69 24 (42.00	Lover 17.12 18.95 18.70 16.70 16.55 0 US gar	10,105 337,449 Opera text 59,722 24,731 18,296 8,971 5,532 3,256 140,252 Bs.; c/US	2 1
_	Oct Total M. CRI May Jul Aug Sup Total M. HE	18.21 Latest price 17.10 17.02 18.85 18.77 16.70 16.65 ATING O Latest price 46.50	-0.08 Deg*s change -0.04 -0.05 -0.06 -0.08 Deg*s -0.08	18.23 barrell 17.24 17.05 16.88 16.60 16.73 16.68 93 (42.00 High 47.05	18.20 Lpm 17.12 18.95 18.70 16.70 16.55 0 US gas 46.50 46.55	10,105 337,449 0pen text 59,722 24,731 18,286 8,971 5,532 3,256 140,932 141,043 142,914 31,078	2 1
	Cot Total IL CRI May Just Aug Sup Oct Total IL HE	18.21 Latest price 17.10 18.85 18.77 16.70 16.65 ATING O Latest price 46.85 47.50	-0.08 Day's change -0.04 -0.05 -0.06 -0.08 Day's change -0.05 -0.08 -0.08 -0.08 -0.08 -0.08 -0.08	18.23 beared) 17.24 17.05 16.80 16.73 16.60 64 (42.00 47.05 47.50 47.80	18.20 17.12 18.95 18.70 16.70 16.55 0 US gas 46.55 47.45	10,105 337,449 0pen text 59,722 24,731 18,286 8,971 5,532 3,256 140,932 140,932 141,092	2 1
_	Cet Total E CRI May Jus Jus Jus Jus Aug Cet Total E ME Apr Atay Jus Aug	18.21 Latest price 17.10 17.02 18.85 18.77 16.70 16.65 ATING O Latest price 46.55 47.50 48.85 47.50 48.87	-0.08 Deg*s: Change -0.04 -0.05 -0.08 -0.08 -0.08 Deg*s: Change -0.52 -0.50 -0.25	18.23 beared) 17.24 17.05 16.80 16.73 16.60 64 (42.00 47.05 47.50 47.80	18.20 17.12 18.95 18.70 16.70 16.55 0 US gas 46.55 47.45	10,105 337,449 0pen fet 59,722 24,731 18,295 8,971 16,292 140,292 141,092 14,092 14,092 14,095	2 1
	Cet Total E CRI May Jul Jul Aug Cet Total E ME Apr Nay Jun	18.21 Latest, price 17.10 17.02 18.85 16.70 16.65 ATING O Latest price 46.50 48.85 47.50 48.05	-0.08 Day's change -0.04 -0.05 -0.05 -0.08 -0.08 -0.08 -0.08 -0.08 -0.08 -0.08 -0.08 -0.08 -0.08	18.23 berref) 17.24 17.05 16.69 16.73 16.69 47.05 47.05 47.00 48.30	18.20 17.12 18.95 18.70 16.70 16.55 0 US gas 45.50 46.85 47.45 48.00 48.85	10,105 337,449 0pen fext 59,722 24,731 18,297 3,256 140,292 140,292 141,078 14,595 14,395	2 1
3	Cet Total E CRI May Just Aug Sup Oct. Total E MS Aug Aug Total Aug Total Aug Total	18.21 Latest, price 17.10 17.02 18.85 16.77 16.70 16.65 ATJING O Latest price 46.50 48.95 47.50 48.95 5 Oll. PE	-0.08 BYE (\$/ Day's change -0.04 -0.05 -0.08 -0.08 -0.08 -0.08 -0.09 -0.52 -0.50 -0.52 -0.55	18.23 bearrel) 17.24 17.05 16.88 16.69 16.73 16.69 47.05 47.50 47.80 48.30 48.37	18.20 17.12 18.95 18.70 16.70 16.55 0 US gas 45.50 46.85 47.45 48.00 48.85	10,105 337,449 0pm fst 50,722 24,731 18,286 8,971 18,286 140,993 14,993 14,993 14,993 14,993 14,993 14,993 14,993 14,993	2 1
33	Cet Total E CRI May Just Aug Sup Oct. Total E MS Aug Aug Total Aug Total Aug Total	18.21 Latest, price 17.10 17.02 18.85 16.77 16.70 16.60 ATING O Latest, price 46.50 48.85 47.50 48.95 48.70 48.95	-0.08 PPE (\$\frac{1}{2}\times \text{Constraint} \text{Perf s.} \text{Constraint} \text{Perf s.} \text{Constraint}	18.23 High 17.24 17.05 16.60 16.73 16.69 17.05 18.73 18.69 17.05 18.73 18.69 18.73 18.69 18.30 1	18.26 Leve 17.12 18.95 18.70 16.70 16.65 0 US gain 46.50 46.50 47.45 48.00	10,105 337,445 0pm fet 59,722 24,731 18,286 8,971 18,285 140,293 140,293 14,595 6,610 4,381 14,385 6,610 4,381 124,065	2 1 4
33	Cott Total E. CR May Jun Jul Aug Oct. Total E. MS Apr May Jon Jon Aug Total E. GA Apr	18.21 Latest, price 17.10 17.02 18.85 16.77 16.70 16.60 ATANG O Latest price 46.50 48.95 47.50 48.95 6 OHL FE Setz price 149.25	-0.08 PE (\$** Deg*s -0.04 -0.05 -0.08 -0.0	18.23 High 17.24 17.05 16.89 16.89 16.89 16.89 147.05 47.05 47.05 48.75	18.26 Leve 17.12 18.95 18.70 16.70 16.50 Love 45.90 45.90 45.90 45.90	10,105 337,449 0pon int 54,722 24,731 18,226 5,572 5,532 140,933 140,933 11,632 14,335 14,335 14,335 124,055	2 1 1
34 22 25 10 338	Cott Total E. CRI May Jul Jul Aug Cot. Total E. HE Apr Total E. GRI Aug Total E. GRI Aug Jul Aug	18.21 Latest, price 17.10 17.02 18.85 18.77 16.70 16.65 ATMG O Latest price 46.50 48.95 48.95 5 Oil FE Sett price 148.25 148.52 148.53	-0.08 PE (\$) Deg*s change -0.04 -0.05 -0.05 -0.08 -0.08 -0.09 -0.52 -0.50 -0.52 -0.55 -0.55 -0.55 -0.55 -0.55 -0.51 -0.51 -0.51 -0.51 -0.51 -0.52 -0.55 -0.5	18.23 berrell 17.24 17.05 16.69 16.69 16.67 16.69 47.05 47.50 47.50 47.50 47.50 47.50 149.00 149.00	18.26 17.12 18.95 16.70 16.70 16.55 0 US gai 46.95 46.95 48.95 148.25 148.25	10,105 337,449 0pus tot 59,722 24,731 18,266 18,570 5,525 140,233 14,525 140,233 14,535 14,53	2 1 1
34 229 65 10	Cott Total E. CR May Jun Jul Aug Oct. Total E. HE Apr Noy Jun Aug Total E. GA Agr Total E. GA Agr Jun Jun Jun Aug Jun Jun Aug Jun Jun Aug	18.21 Latest price 17.10 17.02 18.85 18.77 16.70 16.65 ATING O Latest price 46.50 48.85 47.50 48.95 S OIL PE Set 148.56 148.75 150.25 152.00	-0.08 PE (\$) Degra - change -	18.23 17.24 17.25 17.26 17.26 17.26 16.50 16.50 16.50 16.73 16.50 47.50 47.50 47.50 48.75 149.00 149.00 149.00 149.00 15.55.50	18.26 Leve 17.12 18.95 116.70 16.70 16.70 16.55 0 US gar 46.95 48.85 147.75 148.25 1177.75 148.25 151.50	10,105 337,443 0pus tot 50,722 24,731 18,286 8,971 5,525 8,971 5,525 6,510 4,381 124,095 146,295 146,295 146,295 146,295 15,610 4,381 124,095 10,673 7,825 10,673 7,825 10,673 10	2 1 1
34 229 55 38 3	Cot Total E. CR. Jun Jun Aug Sup Total E. MS Sup Total E. MS Sup Total E. GAS Sup Total Sup	18.21 Latest price 17.10 17.02 18.85 18.77 16.70 16.65 48.85 48.70 48.95 S Oll. PE Sett price 148.25 148.25 148.25 150.25 150.25 150.27 150.2	-0.000 PEC (\$\frac{1}{2}\) -0.000 Per (\$\frac{1}\) -0.000 Per (\$\frac{1}2\) -0.000 Per (\$\frac{1}2\) -	18.23 berrell 17.24 17.05 16.86 16.86 16.86 16.86 47.50 47.50 47.50 47.50 149.00 149.00 149.00 149.00 149.00 150.25 151.50	18.26 Leve 17.12 (8.95 16.70 16.70 16.70 16.70 16.70 16.70 16.70 16.85 46.50 46.85 148.25 148.25 148.25 148.30 151.50	10,105 337,443 0pen tot 54,722 24,731 18,236 4,971 5,532 440,933 14,395 14,395 14,395 124,065 10,673 7,823 10,673 7,823 10,673 7,823 10,673 7,823 10,673 7,823 10,673 10,6	2 1 1 1
34 229 55 38 3	Cot Total E. CR. Jun Jun Aug Sup Total E. MS Sup Total E. MS Sup Total E. GAS Sup Total Sup	18.21 Latest, price 17.10 17.02 18.85 16.77 16.77 16.70 16.65 ATING O Latest price 46.50 48.95 48.95 48.70 48.95 18.70 18.25 148.52 148.52 152.00 153.75	-0.08 PE (\$\frac{1}{2}\text{Degra} \tag{2}\text{Degra} \tag{2}\tex	18.23 berrell 17.24 17.05 16.86 16.86 16.86 16.86 47.50 47.50 47.50 47.50 149.00 149.00 149.00 149.00 149.00 149.00 150.25 151.50	18.26 Leve 17.12 (8.95 16.70 16.70 16.70 16.70 16.70 16.70 16.70 16.85 46.50 46.85 148.25 148.25 148.25 148.30 151.50	10,105 337,443 0pen tot 54,722 24,731 18,286 8,971 5,532 6,971 140,993 141,395 144,395	2 1 1 1
34 229 55 38 3	Cot Total E. CR. Jun Jun Aug Sup Total E. MS Sup Total E. MS Sup Total E. GAS Sup Total Sup	18.21 Latest price 17.10 17.02 18.85 18.77 16.70 16.65 48.85 47.70 48.95 S OIL PE Sett price 148.25 18.25 150.25	-0.000 PEC (\$\frac{1}{2}\) -0.000 Per (\$\frac{1}\) -0.000 Per (\$\frac{1}2\) -0.000 Per (\$\frac{1}2\) -	18.23 berref) 17.24 17.05 16.86 16.86 16.86 16.86 47.05 47.50 47.50 47.50 48.75 149.00 149.00 149.00 149.00 151.50	18.26 Leve 17.12 (8.95 16.70 16.70 16.70 16.70 16.70 16.70 16.70 16.85 46.50 46.85 148.25 148.25 148.25 148.30 151.50	10,105 337,443 0pen tot 59,722 44,731 18,266 8,971 118,266 18,570 118,266 140,933 11,438 114,632 14,331 14,331 14,331 14,331 14,331 14,331 14,331 14,331 14,331 14,331 14,331 14,331 14,331 16,541 16,	2 1 1 4
34 34 329 555 10 38 3 38 3	Cot Total E. CR. May Jul Aug Cot Total E. MS. Apr May Jul Aug Sup Total E. GA. Apr May Total E. NAT Apr	18.21 Latest, price 17.10 17.02 18.85 16.77 16.70 16.65 ATJING O Latest price 46.50 48.95 47.00 48.95 48.70 48.95 148.75 148.75 148.75 150.25 150.25 150.25 150.75 150.75 150.75 150.75	-0.006 PEC (\$\frac{1}{2}\text{Degray}^2 \\ -0.006 -	18.23 berrell 17.24 17.05 16.80 16.81 16.80 16.73 16.80 47.05 47.50 47.50 48.30 48.75 149.90 180.25 151.50 162.01 150.25	18.26 Lune 17.12 18.95 16.70 16.70 16.70 16.70 16.75 16.75 16.75 11.70 16.75 11.70 16.75 11.70 16.75 16.75 16.75 16.75 16.75 16.75 16.75 16.75 16.75 16.75 16.75 16.75 16.75 16.75 16.75 17.75	10,105 337,443 0pen tot 59,722 24,731 18,286 8,971 5,532 84,702 140,933 14,395 14,395 14,395 124,085 1	2 1 1 4 4
34 34 329 555 10 38 3 38 3	Cot Total E. CR. Many July App Cot Total E. M. Apr Total E. NAT Total E. NAT Total E. NAT Total E. NAT	18.21 Latest, price 17.10 17.02 18.85 18.77 16.70 16.65 ATING O Latest price 46.50 48.05 48.05 48.05 48.05 148.25 148.25 148.25 150.25 150.25 150.25 150.25 150.25 150.25 150.25 150.25 150.25 150.25 150.25 150.25 150.25	-0.08 PEC (\$\$\text{\$\exititt{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\	18.23 berrell 17.24 17.05 16.69 16.67 16.69 16.73 16.69 142.00 142.00 142.00 150.25 142.00 150.25 142.00 150.25 151.35 151.35 151.35 151.35 151.35 151.35	18.26 Leve 17.12 18.95 18.70 16.70 16.77 16.70 16.85 Leve 46.95 46.95 148.25 149.50 188.25 149.50 188.25 149.50 188.25 149.50 188.25	10,105 337,443 0pen tot 59,722 54,731 18,286 8,971 118,286 1,256 10,232 11,256 11,356	2 1 1 4 4
3 3 3 3 3 4 3 5 5 5 10 10 10 10 10 10 10 10 10 10 10 10 10	Cott Total E. CR May Jul Aug Oct. Total E. HE Apr May Total E. GA Apr May Total Aug Total	18.21 Latest price 17.10 17.02 18.85 18.77 16.70 16.65 ATING O Latest price 46.50 48.85 47.50 48.95 5 Oll PE Setz price 148.25 148.25 153.25 153.25 153.75 TURAL G 1.686 1.686 1.775 1.775 1.775	-0.008 PEC (\$\$\text{\$\exintet{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$	18.23 berrell 17.24 17.25 16.69 16.75 16.69 16.75 16.75 16.76 16.76 16.76	18.26 Leve 17.12 (8.95 16.70 16.77 16.77 16.77 16.77 16.77 16.77 16.75 16.55 1	10,105 337,443 0pen tot 59,722 54,731 18,266 6,971 118,266 6,971 118,266 114,662 14,361 14,661 14,36	2 1 1 4 4
3 3 3 3 3 4 3 5 5 5 10 10 10 10 10 10 10 10 10 10 10 10 10	Cott Total E. CR Many Jun Aug Oct. Total E. HE Apr Non Jun Aug Total Total Aug Total Total Total Aug Total	18.21 Latest price 17.10 17.02 18.85 16.77 16.70 16.65 48.85 47.70 48.95 48.70 48.95 148.50 150.25	-0.08 PE (\$^2 Per (\$ \text{Per (\$ \ Per (\$ \text{Per (\$ \text{Per (\$ \text{Per (\$ \text{Pe	18.23 berrell 17.24 17.05 16.80 16.81 16.80 16.83 16.83 47.05 47.50 148.00 148.00 148.00 153.50 153.50 153.50 153.50 17.785 1.785	18.26 Lune 17.12 18.95 16.70 16.70 16.70 16.70 16.70 16.70 16.70 16.70 16.75 16.75 16.75 16.75 16.75 16.75 16.75 16.75 16.75 16.75 17.75	10,105 337,443 0pen tot 59,722 54,731 18,266 6,971 118,266 6,971 118,266 114,662 14,361 14,661 14,36	2 1 1 4
34 229 55 38 3	Cot Total E. CRI May July App Oct Total E. MS App Cot Total E. MS App Total E. Apr Total App Tot	18.21 Latest price 17.10 17.02 18.85 18.77 16.70 16.65 ATING O Latest price 46.50 48.85 47.50 48.95 5 Oll PE Setz price 148.25 148.25 153.25 153.25 153.75 TURAL G 1.686 1.686 1.775 1.775 1.775	-0.00 PEC (\$\$\text{\$\exititt{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\	18.23 berrell 17.24 17.10 17.1	18.26 Leve 16.55 148.25 148.25 148.25 148.25 148.25 148.20 148.25 148.25 148.25 148.26 1.720 1.720 1.720 1.770	10,105 337,443 0pen tot 59,722 24,731 8,286 8,971 5,532 8,271 40,933 8,108 14,355 6,570 124,055 14,355 6,570 124,055 124,055 12,175 12,175 13,067	2 1 1 4

57.35 57.20 57.10 55.80

Açır Məy Jol Jol Aug Sep Total

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0.5	367.A	386.1	35,478	4,388	Step
8.0 8.0	390.0		4,722	101	More Jane
VEX	60 Tro		166,515 S/troy o	25,541 2)	Total
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2.8 3.0	420.0	41849	2,371	89	Sep
3.0	•	•	740 22,574	4717	Dec Mar
/ME	X (100	Troy a	z; \$/tro	y (CZ.)	Total
.30	175.50	170.25	7,374	553	Nay
.55 .55	:		133	1	Sep Dec
(10	O Troy	oz.; Ce	7, 963 (Od/str)	\$585 (CZ.)	Mar May
27 25	465.0	485.0	39	12	Total
26 25	471.5 477.0	486.0 471.0	63,614 14,773	13,660 941	No.
25	479.0 489.0	479.0 486.0	11,268	13	Sep.
2.5	409.0		130,348		Hor
					Mar. Total
					# SO
					May Jel
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ağı,	tigh	Low	lot	Voi	Nor Jan
L13 L10	18.96 18.70	18.86	52,896	79,993 34,207	Total
110 111	18.62 18.48	16.39	32,550 12,516	5,790	# 50°
111	18.35	19.23	22,774 10,105	2,914 1,043	364
			337,449	155,080	Sep
(3)	barrel)		Ория		Dec
.04	17.24	17.12	fet 59,722	Voi 30,773	Total
L05	17.05 16.68	16,95	24,731 18,286	13,687	Mary
103	16.80	16.70 16.70	8,971 5,632	1,273	Amg
.08	16,69	16.65	3,256	260 62,786	Sep Del
ME	X J42,00		k.; c/US		Total
g's nge	High	Low	Open let	Vol	Apr
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.50 .30		17.45			Nov Total
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115	-		4,381 124,065		Mar Apr
orave			_		May
08e 8,3	High	Lew	Open	Vol	Oct Jess
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			96,904 301; 5/m	19,495 m2mJ	
y's			Opez		
cg*	1.574	1.533	19,148	70.552 22.552	
122 123	1.700	1.850	29,536 13,842	12,857 5,304	
113		1.72		3.211	Woo
	1.765 1.785	1.750	13,087		Price
)09)04	1.765	1.750 1.750 1.700	13,080	1,845 1,527	by ea
004	1.765 1.785 1.785 1.785	1.750 1.750 1.700	13.080	1,845 1,527	at to
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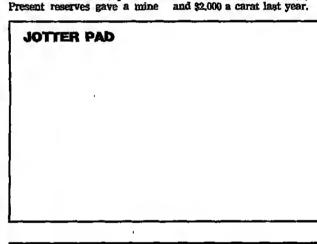
July	*** *** *** *** *** *** *** *** *** **
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More 101.90 - 102.00 101.80 2.55 104.90 103.05 2.55 104.90 103.05 2.55 104.90 103.05 2.55 104.90 103.05 2.55 104.90 103.05 2.55 104.90 103.05 2.55 104.90 103.05 2.55 104.90 2.54 2.55	5 7: 2: 3: 3: 3: 3: 3: 3: 3: 3: 3: 3: 3: 3: 3:
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Total	5 16.25 5 16.25 5 16.25 5 16.25 5 16.25 5 16.25 5 16.25 5 16.25 5 16.25 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Total	8 44,400 8 44,400 8 44,400 8 44 14 12 15 14,877 16 11,75:5 10,585 10,5
BARKLEY LCE (P. per tonne)	7 14 15 16 16 16 16 16 16 16 16 16 16 16 16 16
May 108.00 40.20 -	7 14 15 16 16 16 16 16 16 16 16 16 16 16 16 16
Mary 101.30 40.06 18 101.30 40.06 18 101.30 40.45 18 101.30 40.45 18 101.30 40.45 18 101.30 40.45 18 101.30 40.45 18 101.30 40.45 18 101.30 40.75 40.7	4 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
Jan	A 25 boshell 2 241 0 13,530 1 14,871 3 588 2 422 42 3 3 34,380 6 5,022 6 5,022 6 5,022 6 5,022 6 6 1,044 0 1,054
## SCYABEANS CST 6,000bu ming cortastical ### STYABEANS CST 6,000bu ming cortastical ### STYABEANS CST 6,000bu ming cortastical ### STYABEAN CST 6,000bu ming cortastical ### STYABEAN CST 6,000bu ming cortastical ### STYABEAN CST 6,000bu CST 6,000bu cortastical ### SCYABEAN MEAL CST (100 tons 545	bosheli 2 241 2 14,871 1 14,871 1 14,871 3 3 24,281 705 0 1,755 5 10,584 6 5,022 6 5,022 6 1,044
Sept	2 241 0 13,930 1 14,671 3 54,271 3 34,391 70,59 6 5,022 6 5,022 6 1,040 0 1,094
## SOYABEAN CRIT (100 tons; \$\frac{1}{2}\$ of 1.00 tons; \$\	1 14,871 3 588 2 423 4 3,971 3 34,380 703 5 10,584 6 5,023 6 1,040 0 1,034
Nor	2 42 4 397 3 34,38 70 5 10,58 6 5,02 6 1,04
Total 148,55 E SOYABEAN OIL CST (50,000ks; certs) fing 25,71 + 4.35 25,75 25,25 25,15 Aug 25,10 + 40,34 25,14 25,35 30,15 Aug 25,10 + 40,34 25,14 25,35 30,15 Aug 25,10 + 40,37 25,95 25,55 8,13 Dec 25,51 + 40,37 25,95 25,55 8,13 Dec 25,51 + 40,30 25,55 25,20 8,85 Aug 165,3 -1.1 168,3 165,3 165,3 165,3 165,3 165 E SOYABEAN MEAL CST (100 tons; \$15 Aug 172,4 -1.2 175,0 172,5 25,45 Aug 172,4 -1.2 175,0 172,5 25,45 Dec 172,4 -1.2 175,0 172,5 25,45 Dec 172,4 -0.9 161,0 172,0 9,05 Total 172,4 -0.9 161,0 172,0 9,05 INDEX 172,5 +2.0 298,0 298,0 58 Aug 255,5 +2.0 298,0 298,0 58 Aug 255,5 +2.0 298,0 298,0 58 Aug 255,5 -4.0 338,0 338,0 58 Aug 255,5 -4.0 338,0 338,0 58 Aug 255,0 -5,00 338,0 58 Aug 256,0 -5	70.5 70.5 5 10.58 6 5.02 6 1.04 0 1.09
### 28.71 +0.32 26.75 25.25 7 Jan 22.27 -0.34 28.34 25.83 30.15 Sep 25.10 +0.34 25.35 25.35 Sep 25.57 +0.37 25.95 25.55 3.13 Sep 25.57 +0.32 25.77 25.45 8.27 Total 25.57 +0.30 25.55 25.25 8.27 Total 25.57 +0.30 25.57 25.25 8.27 Total 25.57 +0.30 25.57 25.25 8.27 Total 25.57 +0.30 25.57 25.25 8.27 Total 25.57 +0.30 25.50 172.3 25.37 Total 25.57 +0.30 25.50 25.30 25.30 #### 205.55 +2.0 258.0 258.0 258.0 255.0 258.0 2	5 10,584 5 5,022 6 5,022 6 1,044 0 1,094
Mai	5 10,584 6 5,023 6 1,044 0 1,094
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E SCYABEAN MEAL CET (100 tons; \$\frac{1}{2}\text{timy} 166.3 -1.1 168.5 165.9 155.9 155.9 155.0 170.8 -1.1 175.0 175.0 172.8 255.6 175.0 176.1 \	
Jat 170.3 -1.1 173.1 170.3 88,56 Ang 172.8 -1.2 175.0 172.3 29,48 Sep 174.9 -1.2 175.0 172.3 29,48 Dec 178.3 -0.8 176.1 176.1 5,16 Dec 178.4 -0.9 161.0 178.0 9,00 Total SE POTATORS LCE (S/horms) Apr 296.5 +2.0 298.0 298.0 53 May 305.5 -4.0 308.0 308.0 8 Nor 250.0	9 21,48 N
Ang 172.8 -1.2 175.0 172.8 29.41 3ap 174.9 -1.2 176.8 174.8 7.8 0ct 176.3 -0.5 176.1 174.5 7.8 0cc 178.4 -0.9 161.0 178.0 9.05 170.8 170.8 170.8 170.1 170.0 9.05 170.8 170.8 170.8 170.8 170.9 170.8 BI POTATORS LCE (E/lonne) Apr 286.5 +2.0 298.0 298.0 38.0 186.7 285.5 -4.0 398.0 388.0 8 186.7 105.0	
Dei 178.3 -0.8 178.1 178.1 5,16 Dec 178.4 -0.9 161.0 178.0 9,06 Total SE POTATORS LCE (S/torne) Apr 296.5 +2.0 298.0 298.0 53 May 205.5 -4.0 308.0 538.0 8 Nov 105.0	7 3,45
Total 101,50 E POTATUES LCE (\$\frac{1}{2}\text{forme}\$] 298.0 538.0 338.0 380.0 105	9 477
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THE CHT (BIFFEQ LCE (\$10/ndex poir	9
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Total 16/ Gioen Prov BFI 2294 2295	A 312
BR 2294 2295	
Word Prices at Australian suctions this week	Started
by easing, with finer merinos most affect at the final sales vasterday the	ed bes
strangthened, and merinos regained in the ground lost in the previous two da	market
Eastern Market Indicator closed at 8 after 315 the previous day and 927	market uch of ys. The
ago. Crossbreds also gave an ematic sion, and in New Zealand the market in	market ruch of rs. The 22c/kg, a week
wes down 7 at 639c/kg. China remainsportant factor in many market fluct and there is no impression that the o	market uch of ys. The 22c/kg, s week mpres- dicator
from there will stacken significantly. Three the wool using industry price resistance	market uch of ys. The 22c/kg, a week impres- idicator ins the

Wool	at Australian suctions this week started
THE ST	sing, with finer merinos most affected, but
~ ~	e final sales yesterday the market
at D	thered, and merinos regained much of
the c	ound lost in the previous two days. The
Carte	m Market Indicator closed at 822c/kg.
office.	315 the previous day and 827 a week
2/15	Crossbreds also gave an erratic impres-
-	and in New Zealand the market indicator
	count 7 at 639c/kg. China remains the
WILLS.	pert factor in many market fluctuations
and t	here is no impression that the demand
Service 1	here will stacken algorificantly. Throughout
#10 u	od using industry price resistence is seen
	tector making trade difficult and rela-
sheet.	If not entirely, unproteble, Competitive
Dealy.	have risen in price with wool so they are
TEN 95	the moment presenting an easy escape.
HOL S	no little become and an eral acceptor

SOF	15 OALCE	6/km						A I AI				
:	200				Open			Switt	Day's			Opcol
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7	953	-22	973	952	20,657	2,829	Apr.	FR 000	A 875	87 BYS	B2 000	24 384
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	. 1013	•11	1027	1012	19,819		Pets Tested	B5.800	-0.325	66,150	65,600	79,030
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ic i	1353	-19 -15					Dat	41,225				2,508
	1405	-12	-	-	4,802	51 14	Dec Pub	41.725		42,700 42,850		2,457 911
	1470	-12	•			7,007	Total	41.700	-1,430	42.000	41,300	33,584
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- v			- PHONE		53	(R2	34	45.375	-2.000	4B.975	45.375	2,211
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e E	322.6	+4.4 -6.1	:	:	378 643			UDE OIL				
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,	104,30	_	_	104.20	_	3,771	Pobole	um Argus.	Tel Los			
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يد اعاد	79.40	-0.27	80.00	79.46	1,082	9,760	Paled	ion per	BOY OF		\$168.50	1
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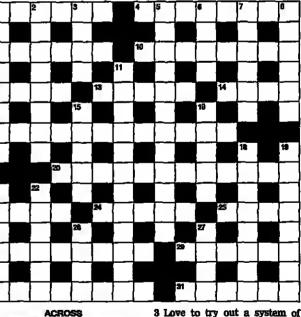
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CROSSWORD

No.8,719 Set by ADAMANT



1 Vandalised the war memorial (6) 4 The fellow is a rotter to exper-

iment on mice (8)

9 Most of the Newcastle area swallowed its expression of surprise at the euccessful

businessman (6) 10 Webber will help construct the ranch inside (8)
12 Blow up hotel on outskirts of Prague around May 3rd (4)

13 Chaos causes hot scrambled eggs to get cold (5)

14 Influence the wayward stroke

17 Leaving you wanting more 20 Lame, curiously eeger-hearted, but not nice to know

(12)(12)
23 Mere game (4)
24 Stone age at its heart (5)
25 Four into heavy metal – or more! (4)
26 Stubborn bid boy with assignment around the town (8)
29 Cruel depression in Labour's

29 Cruel depression in Laboure comeback (6) 30 Group of people prove practi-cable on metal casing (8) 31 Chancellor of Exchequer is

1 TUC, half prepared to follow original warning and be cautious (8)

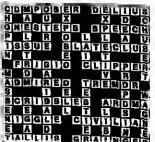
first to run away from charge over the top (6)

3 Love to try out a system of weights (4) lacking nitrogen as source of energy (12) 6 Cut back the weed (4)

7 Failed to achieve a new quation in the Middle East (6) 8 Take good care of Mr Porter –
he needs two days inside (6)
11 His giggle is killing! (12)
15 Indifferent to being thus surrounded (5)
18 Banned work on the forefinger (5)

ger (5)
18 Saflors in the drink (8)
19 Early call always upsets poorly European (8)
21 In the early hours nationalists need British self-posses-sion (6)

22 Society otherwise acted dirty (6) 26 Boast about the quarrel (4) 27 Test of morals (4) Solution 8,718



INTERNATIONAL CAPITAL MARKETS

Treasuries rally after dollar hits low against yen

By Lisa Bransten in New York and Conner Middelmann in London

US Treasury prices dropped modestly in early trading as the dollar slipped to record lows against the yen, but the prices turned positive by late morning as the dollar bounced off its lows and gained on the

D-Mark. At midday the benchmark 30-year Treasury was up 🖁 at 1021/4 to yield 7.430 per cent. At the short end of the market, the two-year note was up \(\frac{1}{2} \) at

100s, yielding 6.697 per cent. At mid-morning in New York the dollar fell to a new postsecond world war low against the ven of Y88.01 causing the long bond price to fall almost a third of a point with a yield of 7.47. But the benchmark Treasury security turned positive later in the morning as the dollar gained.

Near midday the dollar was changing hands at Y88.30, off its lows for the day but still below the Y88.95 level of late Wednesday. The dollar also sank against the D-Mark in

early trading but moved up against the German currency later in the morning. Near midday it was trading for DM1.4060 versus DM1.4027 late on Wednesday.

GOVERNMENT **BONDS**

Adding some pressure to the market was new supply to come from two auctions next week. The Treasury was expected to sell \$17.25bm in two-year notes on Tuesday and \$11bn in five-year notes on Wednesday.

The early morning release of initial unemployment claims did not move the markets although they did indicate continued slowing of the economy. According to the Labor Department figures, the number of people filing first time claims for unemployment increased by 3,000 from the 343,000 filing claims the previous week European bond markets had another directionless day as continued currency volatility

Most dealers expect little

activity today and said mar-kets are likely to continue trading sideways until next week's meeting of the US Federal Reserve's Open Market Committee (FOMC) on Tuesday and the Bundesbank coun-

cil meeting on Thursday. Until then, investors may continue seeking safety in German assets, some say. "We could see some switching into D-Marks [today] on the belief that something else could happen on the ERM front over the weekend," said Mr Craig Shute, fixed-income analyst at Bear Stearns.

■ German government bonds ended a quiet session a touch higher, unruffled by the sharp decline in the German stock market - indeed, some dealers suggested the bunds might have gained support from investors switching out of equities into fixed income. The June hund future on

Liffe closed at 91.87, up 0.06 point on the day. The three month euromark futures contract on Liffe closed at 94.92. un 0.03 point

reaction to March cost-of-living dragged the franc lower. data from Germany's most populous state North-Rhine Westphalia, which were largely in line with forecasts. Inflation rose by 0.2 per cent on the month and was up 24 per cent

 UK gilts marginally outperformed bunds, supported by sterling's continued recovery and a firmer tone in US Trea-

on the year.

The long gilt futures contract on Liffe closed at 103%, up & point. The UK 10-year yield spread over Germany narrowed by two basis points to 145 basis points.

February retail prices gave the market an early fillip even though they were largely in line with most participants' forecasts. Today, dealers will shift their attention on to the release of the CBI's monthly trends survey for March. Everyone is hoping to see a slowdown," said one dealer.

French bonds ended lower.

The June notional hond futures contract on Matif fell by 0.14 point to 112.18. French bonds' yield premium over German bunds widened by three basis points to 80 basis points

In Italy, bonds ended weaker but well above their early lows. Prices once again were depressed by currency weakness which was fuelled by the weaker US dollar and concerns over the lack of progress in the government's pension

The June BTP future un Liffe closed at 92.88, down 0.22 point but above its intra-day low of

The main beneficiary of the global currency turbulence has been the Japanese government bond market, which rallied sharply this week as the yen continued hitting ever-new highs against the US dollar. The June JGB futures contract rose to 113.50 yesterday, from London's Wednesday opening point on the week.

The move has been allied to the strength in the yen and the effect that is seen to have on the economy and the equity market," said Ms Ros Lifton. senior economist at Daiwa Bond Research in London.

She said hopes were growing in the JGB market that the Bank of Japan may pursue an accommodative monetary policy and follow that through with a cut in the official discount rate.

We don't think that's likely at this point in time, but if economic data turn out weak im coming weeks], it could be on the cards in the second quarter," she said.

• Finland's State Treasury Office is considering issuing s new government serial bond with a maturity of 12 years to 15 years. Renters reports. Distinct interest in the new

bond among market makers is required for the launch to take place, said the STO. "It is impossible to sell if no-one

year Dutch government bonds but the spread widened to 28

basis points when syndicate

broke. The issuer is believed to

have swapped the proceeds

1.72 1.92 1.44 3.07 1.80

2.65 5 yrs 2.18 15 yrs 4.05 20 yrs 1,47 kred.† 3.13

F&C to liquidate Latin American Income Company

By Antonia Sharpe

The profound reversal of investor confidence in Latin America over the last year has forced Foreign & Colonial, one of the most active fund manag. ers in emerging markets, to seek the liquidation of one of

its funds. International investors in Latin America started to repatriate their money in the first quarter of last year when US interest rates began to rise and the hull run in global bond markets came to an end. The withdrawal of funds from the region increased following the Mexican currency crisis in

December. The value of F&C's Latin American Income Company, which was launched in November 1992, peaked at \$48.6m in February last year but by the end of 1994 it had dwindled to about \$17m. When shares in the open ended fund were suspended on the Luxembourg stock exchange on March 7 the value of the fund stood at

The fund's board will propose its liquidation to share-

holders at an annual meeting on April 24. F&C said 53 per cent of the fund was in Latin American corporate eurobonds, 40 per cent in bank eurobonds and 7 per cent in cash.

pollar slip

Blog To Tame

Whereas trading in Brady bonds (restructured Latin American sovereign bank debt) has remained reasonably liquid, trading in Latin American corporate eurobonds has virtually dried up. As a result of the difficult

trading conditions, the board

proposes to sell the fund's assets gradually over the rest of this year and pay shareholders back in instalments. "We do not want a firesale," an F&C spokeswoman said. She edded that Latin American Income Company was F&C's only open-ended fund investing in Latin American eurobonds. The lack of liquidity in Letin American corporate eurobonds has also caught out other fund managers. Traders said there were rumours in the market that Fidelity, the big US fund manager, had a large position which it was unable to unload.

Fidelity declined to comment

Russian oil group plans ADR issue

The president of Lukoil. Russia's largest oil company, said he hoped to secure epproval from the US Securities and Exchange Commission for an American Depositary Receipt issue soon, Renter

reports. Mr Vagit Alekperov said: "Within two to three months we hope it will all be finalised." Lukoil plans to sell 15 per cent of its shares to foreign investors through the

Mr Alekperov said Lukoil required a full audit of its accounts and needed to show how it would invest the capital raised from the issue before the SEC approved the ADR

Two French issuers bring retail-driven deals By Antonia Sharpe

kept investors at bay.

Two French financial institutions entered the euro-

bond market yesterday with retail-driven deals but there were few signs that issuance would pick up before the weekend. "The eurobond market is a desert," said one syndicate manager.

INTERNATIONAL BONDS

Crédit Local de France, one of the few triple-A rated French financial institutions, continued the recent supply in the eurodollar sector, raising \$300m through an offering of eurobonds maturing in Decem-

Some syndicate managers

said that the maturity of 5% years, and the pricing over five-year treasuries, pnt off

Lead manager Paribas Capi tal Markets acknowledged that the deal was aggressive - it was priced to yield 16 basis points over the 7% per cent treasury due February 2000 but that the deal was targeted at retail investors.

The bonds also looked favourable when compared with the offering earlier this week from Commerzbank which has an inferior credit rating.

When Credit Local's bonds were freed to trade, the spread widened out to around 19 basis points. However, syndicate managers at the lead manager and elsewhere expected the spread to tighten in over time. The issuer is believed to have swapped the proceeds of the offering into sub-Libor floating-

rate dollars. Paribas noted that demand from retail investors in continental Europe for eurodollar issues was likely to remain buoyant this month and next, during which redemptions of eurodollar fixed-rate

paper is estimated at \$8.5bn. BNP opted for the euroguilder sector where it raised Fl 200m through an issue of five-year eurobonds, Lead manager ING Bank said BNP was a popular name among retail investors in the Benefux region

and Switzerland. The bonds were priced to yield 25 basis points over five-

into dollars. Favourable swap spreads in the euroguilder market are likely to encourage more financial institutions to tap this sector of the eurobond

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees %	Spread bp	Book runner
US DOLLARS BHSL, S.1985-1, C.A1(#1)**	913,076	(25)	100.00		0.30		Morgan Stanley
BHEL S.1995-1, C.A2(32)44	50	(a6)	100.00	-	0.30		Morgan Stanley
BHS., 8.1995-1, C.B1(a3)+1	110,381	(27)	100.00	-	0.45		Morgan Stanley
BHEL S.1995-1, C.82(44)+2	30.356	(ma)	100.00		0.50		Morgan Stanley
Crédit Local de France(b)	300	7.25	99.7313	Dec-2003	0.25R	+16(7%%-00)	Perhas Capital Markets
GUILDERS Banque Nationale de Paris	200	7.00	99.88R	May 2003	0.275R	+25(9%-00)	ING Benk

Final terms, non-callable unless stated, Yield spread (over relevant government band) at launch supplied by lead manager, withilisted, \$-Floating-rate noise. Rt fixed re-offer price; fees shown at re-offer fevel, a) Seneficial Home Equity Louin Assett Sackad Certificates. Legal maturity: 28/3/25, 10% cleanup call. Average life years: all 2.16; a2) 2.15; a3) 3.51; and a4) 0.40, a5) 1-mth Libor +25tp, a6) 30-day CP +25tp, a7) 1-mth Libor +35tp, a5) 1-mth Libor +25tp, b) Short 1st coupon.

Thu Mar 23

119.59

140.63 157.01 191.25 +0.08

+0.13

119,53 140,38 156,80

Leading US groups 'had \$15,000bn in derivatives'

Mar 23 Mar 22 Yr. ago Mar 23 Mar 22 Yr. ago Mar 23 Mar 22 Yr. ago

7,25 7.77 7.77

Mar 23 Mar 22 Yr. ago

2.29 3.69

8.45 8.48 8.48

7.02

3.54 2.97 3.86 3.45

Mar 23 Mar 22 Yr. Mgo

By Richard Lapper

The leading 600 US commercial banks and trust companies had a notional amount of \$15,000bn in derivatives on their books at the end of last December, according to data collected by the US Office of the Comptroller of the Currency.

The figures were made public at the annual meeting in Barcelona this week of the International Swaps and Derivatives Association, a trade body which represents dealers

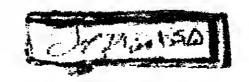
in the over-the-counter derivatives market. The top six banks - Chemical Bank, Citibank, Morgan Guaranty, Bankers Trust, Chase Manhattan and BankAmerica - account for some 80 per cent of the total, holding more than \$12,000bn. Chemical Bank has the largest notional amount of derivatives on its books at

The Comptroller is an official at the US Treasury Department and a member of the the Federal Reserve Board.

8.59 8.69

FT-ACTUARIES FIXED INTEREST INDICES E BUNG FUTURES OPTIONS (LFFE) DM250,000 points of 100% BENCHMARK GOVERNMENT BONDS CALLS Price Indices UK Gitts Pled Jun 92,7000 100,2500 97,6000 100,1500 87,6500 0.42 1.05 0.03 09/04 01/05 10/04 12/04 12/04 05/98 04/05 01/05 10/05 01/05 01/05 06/99 09/04 08/05 02/05 1.15 Up to 5 years (2-1) 5-15 years (21) Over 15 years (3) tradeemables (6) 87,6500 101,0900 96,9700 101,3700 62,9000 79,7800 106,2660 105,5710 102,7000 98,0000 +0.050 +0.050 +0.140 +0.200 -0.790 M NOTIONAL ITALIAN GOVT, BOND (STP) FUTURES (LIFTE) Line 200m 100ms of 100% trickex-Griland Up to 5 years (2) Sett price Change Est. vol. Open int. -0.22 -0.17 +0.547 92.66 93,15 92.30 33374 +0.020 -0.850 -0.170 E STALLAN GOVT. BOND (BTP) FUTURES OPTIONS (LIFFE) Line200m 1000m of 1000 86,2700 - CALLS 45/32 8.46 8.40 7.01 7.29 8.42 8.44 7.17 7.44 8.46 +10/32 +5/32 +10/32 -0.130 E NOTIONAL SPANISH BOND FUTURES (MEH) Treasury Bills and Brand Yields 6.01 Two year 5.91 Throu year 5.97 Five year 6.37 30-year Jun O.50 UK GILTS PRICES +Å 125Å 101½ +Å 1054 848 +Å 1008 97 +Å 1255 1025 +Å 1125 915 +Å 1125 915 +Å 1125 1124 +Å 1125 1125 8.54 100m 8.45 8647 8.43 100 2 8.52 100 2 2 8.76 122-7 8.44 942 8.49 98324 8.77 110 2 8.44 104334 8.44 104334 8.44 104334 8.34 813 8.42 1047 8.41 1057 8.19 754 8.37 863,4 8.32 965, 8.30 963,3 8.35 1037 8.36 1317 7.84 8.58 8.58 7.42 8.31 8.28 8.25 8.42 9.13 9.22 8.64 8.67 12.05 10.55 18.44 9.21 9.91 4.23 1111/4 1195/4 107/5/4 109/5/4 109/5/4 129/5/ 118/5 118/5

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MARKETS REPORT

Dollar slips to fresh low against Japanese yen

The dollar yesterday slipped to a fresh post-war low against the Japanese yen, but the sharp downward move that threatened never materialised, writes Philip Gawith.

Trade was mostly focused on the yen, which fell to a new low against the dollar of Y87.95, before recovering slightly to finish in London at Y88.15. Against the D-Mark the dollar was also weaker, finishing at DM1.4015 from DM1.4061. Market activity was generally quiet, with trade in the dollar fairly range-bound and technically driven. There were no new figures or announcements to account for fresh weakness, save perhaps for a delayed response to the poor February US trade figures,

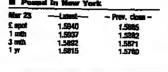
released on Wednesday.

The market seemed to want to take the dollar below Y88, but repeated efforts failed, amid rumours that the Bank of Japan had left instructions for the Bank of England to support the dollar at these levels.

stronger in Europe, finishing at FF73.551, from FF73.547, against the franc, and L1_233, from L1_219, against the lira. It lost ground against the yen, however, closing at Y62.88 from V63.26 from Y63.26.

Sterling was unaffected by the year-on-year growth of 3.4 per cent in retail price infla-tion for February, which was in line with market expectations. It gained half a cent against the dollar, finishing at \$1.5937 from \$1.588, but was unchanged against the D-Mark at DM2.2335 from DM2.2328.

Although it is more than two weeks since most currencies reached fresh lows on March 8, the calm that has since prevailed has not



brought any sense of security to the market. There remains a powerful sense of inevitability that the dollar will fall further. and European currencies come under further pressure. Mr Paul Chertkow, head of

global currency research at UBS in London, said a recent canvass of investor and official opinion in tha US had "reinforced my bearish view on the dollar in the short term". He said there was a strong sense that the Treasury was not interested in intervening to support the dollar so long as US asset markets stayed firm. The dollar was also suffering from "the considerable disdain

among investors about the Clinton administration's economic policies." Mr Chertkow said there did not seem any reason in the short term to arrest the dollar's fall, save for a cut in the Japanese official discount rate, or concerted intervention, for which there did not appear to



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Mr Chertkow said he did not expect the Bundesbank to cut rates to ease currency pressures. This point was emphasised by Mr Hans Tietmeyer, the Bundeshank president, who said yesterday that Ger-man monetary policy could not be guided by short-term for-

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

hle would have to involve the Mr David Cocker, economist

CURRENCIES AND MONEY

et Chemical Bank in London, agreed. He said that while the Bundeshank had done an excellent job of persuading people that there might be a rate reduction, "there is a large difference between talking it

and doing it.

Mr Jeremy Hawkins, chief economist at the Bank of America in London, said dollar weakness could be attributed to renewed fears of "benign neglect" on the part of US financial officials. "More and more of the official comments that have smacked of a sort of return to the early part of last year when they were instru-mental in talking the dollar down."

He said the stability of the eign exchange moves.

The UBS analyst said: "I can't see the Bundesbank mov-

won't have any impact on the dollar. Anything that is credi-market that White House policy is no longer interested in eeeing a etable dollar/yen rate," said Mr Hawkins.

> The Bank of England pro vided UK money markets with £495m late assistance, and £100m at established rates after forecasting a £800m short age. Cash rates remained very soft, with three month LIBOR slipping to 62 per cent, from 6% per cent.

> The futures market continued to mark down its expectations of the heights interest rates are expected to reach. The June short sterling contract finished at 92.60, from

Mar 23	3	\$
Hargary	188.436 - 188.668	118.260 - 118.360
fran	2786.32 - 2786.44	1748.00 - 1750.00
Contail	0.4710 - D.4713	0.2956 - 0.2957
Poland	3.7526 - 3.7542	23551 - 23552
Phresia	7734.12 - 7735.94	4852.00 - 4855.00
UAE	5.8514 - 5.8545	3.6723 - 3.6730

MONEY RA	TES							
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	night	month	mins	mths	year	inter.	rate	reste
Belgken	4%	674	82	654	64	7.40	4.50	
week ago	81/4	674	8:1	85	676	7.40	4.50	
Prance	75	84	6,	814	73	5.00	-	8-0
week ago	72	8,2	87	8%	7%	5.00		8.0
Germeny	4.80	4.95	5.00	5.10	5.35	6.00	4.50	4.8
week ago	4.90	4.95	5.00	5.13	5.50	5.00	4.50	4.8
refend	576	8%	7	78	70	-	-	6.2
week ago	5%	6%	7	74	77	-	-	6.2
taly	102	102	10	11提	12%	-	7.50	10.4
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week ago	4.90	5.02	₫.10	5.27	5.64		5.25	
eritzerland	3%	32	314	3.7	43	6.625	3.50	
week ago	3,	3 🛭	32	38	44	6.625	3.50	
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week ago	-	614	614	8	674	-	-	-
IS Dollar CDa	-	5.79	8.07	B.27	6.62	-	-	
week ago	-	5.79	6.08	6.27	5.58	~	-	
IOR Linked Da	_	42	417	4%	48	-	_	
week ago	-	44	416	4%	4E	-	-	
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Mar 23	Short	7 daya notice	One	Three	Six	One
Belgien Franc	64 . 55		63 - 64			612 - 61
Denish Krone	74 - 7	74 - 7	7월 - 7월	74 - 72	7월 - 7월	7% - 75
D-Mark	412 - 412	4월 - 4월	4년 - 4년	5 - 4%	6 ² 8 - 5	57 - 5
Dutch Guilder	5 - 45	54 - 44	54 - 44	54 - 5	5½ - 5	5世 - 5
French Franc	8 - 7%	84 - 8	812 - B14	812 814	814 - 8	74 - 74
Portuguese Esc.	11 - 1012	104 - 104		114 - 10%	1112 - 11	
Spenish Peesta	84 - 64			8% BL		
Sterling	54 - 54	61a - 57a	514 - 618	et2 - 613	748 - 7	7년 - 7
Swies Franc	34 - 3.2	34 35	왜 - 3%	34 - 34	372 - 374	44 - 4
Carl. Dollar	82 - 8	64 - 712	84 - 6			814 - 81
US Dollar	G 57			6 ¹ 4 - 6 ¹ 8		64 6
Italien Lira	1012 9	1012 - 103s				
Yen		2,7 . 27				25 - 15
Asian \$Sing		14. 1		24 - 24		
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THREE MO	PER Sett	PUTURES	(MATIF) Par ige High	la Interbank Low	Offered rate Est, vol	-

Swies Franc	3.44		- 35 ₁₁ 35		34 - 32	37 - 34	418 4
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US Dollar			· 5년 6		34 - 64 34 - 64	64 - 64	64 64
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Yen					8 26	23 - 2	24 - 18
Asian \$Sing			1 1		4 - 24	24 - 25	34 - 34
Short blum rat	MONTH	for the US D	oller and Ye	n, others; tv TIF) Parte I	nterbank d	fice. Mered rate	
	Open	Sett price	Change	High	Low	Est. vol	Open int.
lun	92.20	92.18	-0.13	92.25	92.10	40,005	57,006
Sep	93.00	92.98	-0.09	93.06	92.93	6,4562	32,855
Dec	93.16	93.14	-0.07	83.22	93.11	7,577	
Mar	93.06	93.05	-0.03	93.09	93.03	2,341	17,488
THREE !	HONTH!	URODOLL	AR (LIFFE)	\$1m poin	ts of 1009	6	
	Open	Sett price	Change	High	Law	Est. voi	Open Int.
Jun		83.53	+0.02			0	570
šep		93.29	+0.02			0	364
Dec		93.08	+0.02			0	270
Vier		93.05	-0.01			0	0
THREE A	ONTH I	UROMARK	PUTURE.	s (LIFFE)	DMtm poi	nts of 100%	
	Open	Sett price	Chenge	High	Low	Est. Vol.	Open Int.
un	94.89	94.91	+0.02	94,92	94.89	29350	202101
	94.64	94.68	+0.06	94.70	94.63	30953	169036
Dec	94.32	94.46	+0.09	94.43	94.32	29800	124576
Dec Mar	94.32 94.02	94.46 94.08	+0.09	94,43 94,10	94.92 94.02	29800 7998	124576 85747
Dec Mar	94.32 94.02 AOMTH I	94.46 94.08 SUROLIRA	+0.09 +0.09 OT_RATE	94,43 94,10 FUTURES	94.32 94.02 (LUFFE) L	29800 7998 1000m poin	124578 85747 ta of 100%
Dec Mar THARES S	94.32 94.02 AORTH I	94.46 94.08 Sett price	+0.09 +0.09 MT_RATE Change	94,43 94,10 FUTURES High	94.32 94.02 (LUFFE) L Low	29800 7999 1000m poin Est. vol	124576 85747 ta of 100% Open int.
Dec Mar THANKE B	94.32 94.02 CONTH I	94.46 94.08 Sett price 88.00	+0.09 +0.09 OTT_RATE Change -0.09	94,43 94,10 FUTURES High 86.06	94.92 94.02 (LIFFE) L Low 67.72	29800 7999 1000m poin Est. voi 15718	124578 85747 to of 100% Open int. 39263
Dec Mar I THUMBIX II Kun Sep	94.32 94.02 40HTH Open 88.05 88.15	94.46 94.08 Sett price 88.00 68.20	+0.09 +0.09 BIT_RATE Change -0.09 -0.09	94,43 94,10 FUTURES High 86.06 88.90	84.32 84.02 (UFFE) L Low 87.72 87.95	29800 7998 1000m poin Est. voi 15718 3529	124578 85747 is of 10096 Open int. 39263 26027
OSC Mar II THINEIX B kin Sep Osc	94.32 94.02 AORTH I Open 88.05 88.15 88.16	94.46 94.08 Sett price 88.00 68.20 88.34	+0.09 +0.09 OTT_RATE Change -0.09 -0.09 -0.03	94.43 94.10 FUTURES High 88.06 88.90 88.43	94.92 94.02 6 (UFFE) L Low 67.72 67.95 88.10	29800 7998 1000m poin Est. voi 15718 3529 827	124578 65747 is of 100% Open int. 39263 26027 13793
Dec Mar III THINEIX A Kun Sep Dec Mar	94.32 94.02 AONTH I Open 88.05 88.15 88.16 88.16	94.46 94.08 Sett price 88.00 68.20 88.34 88.34	+0.09 +0.09 MT_RATE Change -0.09 -0.09 -0.03 -0.03	94,43 94,10 FUTURES High 86.06 88.90 88.43 88.35	94.32 94.02 6 (LIFFE) L Low 67.72 67.95 88.16	29800 7998 1000m poin Est. voi 15718 3529 827 236	124676 85747 is of 100% Open Int. 39263 26027 13793 8120
Sep Dec Mar II THINEIE II Ikin Sep Dec Mar II THINEIE II	94.32 94.02 NONTH I Open 88.05 88.15 88.16 88.16	94.46 94.08 EUROLURA Sett price 88.00 88.20 88.34 88.34 EURO SMAS	+0.09 +0.09 MT_RATE Change -0.09 -0.09 -0.03 -0.03 6 FRANC	94,43 94,10 FUTURES High 86,06 88,90 98,43 88,35 FUTURES	94.92 94.02 6 (LIFFE) L Low 67.72 67.95 88.16 88.16 6 (LIFFE) S	29800 7999 1000m poin Est. vol 15718 3529 827 236 Frim points	124578 85747 is of 100% Open int. 39263 26027 13783 9120 of 100%
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Dec Mar II THINKIN II Sep Dec Mar II THINKIN II Sep Dec Mar	94.32 94.02 94.02 NONTH I 0pen 88.05 88.16 88.16 98.16 95.99 96.75 96.58 80NTH I	94.46 94.08 Sett price 88.00 68.20 88.34 EURO SMIS Sett price 96.22 86.27 95.82	+0.09 +0.09 OTT_RATE Charge -0.09 -0.03 -0.03 -0.03 E FRANC Charge +0.05 +0.06 +0.10 +0.08	94.43 94.10 PUTURES Figh 88.00 88.95 88.35 FUTURES High 96.23 96.02 95.82 95.82 Ecutor pc	94.92 94.02 8 (LIFFE) L Low 67.72 67.95 88.16 83.16 6 (LIFFE) S Low 96.17 96.17 96.75 96.75 96.75	29800 7999 1000m point 15718 3529 827 236 Frim points Est. vol 4780 1374 1063 344	124578 85747 ts of 100% Open int. 326027 13763 8120 of 100% Open int. 24084 7723 6145 658
Dec Mar THUNEIR B	94.32 94.02 80.05 88.05 88.16 88.16 80.00 96.16 95.99 96.75 96.58 80.00 96.76	94.46 94.08 BUROLURA I Sett price 88.00 68.20 88.34 BURO SMIS Sett price 96.22 96.07 95.82 95.82	+0.09 +0.09 90T.RATE -0.09 -0.03 -0.03 -0.03 -0.05 +0.05 +0.09 +0.10 +0.09 +0.00 +0.00 +0.00 +0.00 +0.00 +0.00 +0.00 +0.00 +0.00 +0.00 +0.00 +0.	94.43 94.10 FUTURES 88.90 88.43 88.43 88.43 88.43 89.67 96.23 96.07 95.82 Ecutin pc	94.92 94.02 \$ (LIFFE) L 67.75 88.19 88.19 88.16 (LIFFE) S Low 96.17 95.75 95.75 95.75 95.86 pints of 100 62.90	29800 7999 1000m point 15718 3529 827 236 Frim points Est. vol 4780 1374 1063 344	124578 85747 ts of 100% Copen int. 39263 28027 13793 8120 of 100% Copen int. 24084 7723 6145 658 Copen int. 8182
Dec Mar I THINKIN B	94.32 94.02 NONTH Open 88.15 88.16 88.16 96.16 96.16 96.58 96.75 96.58 96.75 96.58 96.75 96.75	94.46 94.08 Sett price 88.00 68.20 88.34 Sett price 96.22 96.27 95.82 95.82 Sett price 83.90 Sett price 93.90 98.01	+0.09 +0.09 90T_RATE -0.09 -0.03 -0.03 -0.03 5 FFRANC Change +0.05 +0.09 +0.10 +0.08 HS (LIFFG) Change	94.43 94.10 94.10 94.10 98.08 88.90 88.90 88.95 FUTURNIN 96.07 95.82 96.07 95.82 Eculm pc	94.92 94.02 94.02 Low 67.72 67.95 88.16 88.16 6 (LIFFE) S Low 96.17 96.95 96.75 96.75 96.75 96.75 96.90 96.9	29800 7999 1000m point 15718 3529 827 236 Frim points Est. vol 1374 1063 344 0%	124578 85747 ts of 100% Open int. 39283 28027 13783 8120 of 100% Open int. 24084 7723 6145 658
Dec Mar II THINKIN II Sep Dec Mar II THINKIN II Jun Bep Dec Mar	94.32 94.02 80.05 88.05 88.16 88.16 80.00 96.16 95.99 96.75 96.58 80.00 96.76	94.46 5UROLURA I Sett price 88.00 88.34 88.34 88.34 EURO SWIS Sett price 96.22 96.22 96.25 95.82	+0.09 +0.09 90T.RATE -0.09 -0.03 -0.03 -0.03 -0.05 +0.05 +0.09 +0.10 +0.09 +0.00 +0.00 +0.00 +0.00 +0.00 +0.00 +0.00 +0.00 +0.00 +0.00 +0.00 +0.	94.43 94.10 FUTURES 88.90 88.43 88.43 88.43 88.43 89.67 96.23 96.07 95.82 Ecutin pc	94.92 94.02 \$ (LIFFE) L 67.75 88.19 88.19 88.16 (LIFFE) S Low 96.17 95.75 95.75 95.75 95.86 pints of 100 62.90	29800 7999 1000m point 15718 3529 827 236 Frim points Est. vol 4780 1374 1063 344	124578 85747 ts of 100% Copen int. 39263 28027 13793 8120 of 100% Copen int. 24084 7723 6145 658 Copen int. 8182

POUND SPOT FORWARD AGAINST (Sch) 15.7202 +0.0047 133 - 270 15.7447 15.8228 15.7078 1.0 15.874 1.2 (BFr) 46.1432 -0.0041 182 - 702 46.2310 45.8010 46.1432 0.0 46.1282 0.1 46.7332 0.9 (DKr) 8.8405 +0.0143 366 - 444 8.6579 8.8904 8.9505 -1.3 6.9388 -1.0 8.6154 0.3 (FTr) 7.9305 +0.0254 791 969 7.0130 6.9360 (DKr) 7.7305 +0.0254 791 969 7.0130 6.9360 (DKr) 7.7305 +0.0037 327 - 343 2.2399 2.2189 2.2308 1.4 2.2247 1.5 2.1885 2.0 (DK) 366.881 +1.789 833 -130 367.906 863.264 (DK) 9.990 -0.0005 984 -996 7.028 6.9969 0.8963 0.8 0.8977 0.5 0.8991 0.0 (L) 2753.62 +31.69 061 -842 2763.75 2709.09 2764.52 -4.8 2789.12 -5.2 2878.67 -4.4 (BFr) 46.1432 -0.0041 162 -702 48.2310 45.8010 46.1682 -0.4 48.1232 0.4 45.1332 0.7 (DK) 8.6742 +0.0028 036 -0.55 2.5991 2.4891 2.5027 1.2 2.4054 1.5 2.4569 1.9 (DK) 8.6742 +0.0118 699 784 10.0023 6.9212 9.9649 1.1 8.9489 1.0 9.8452 1.3 (FS) 205.890 4.184 756 -0.25 206.188 204.703 206.52 -3.7 207.62 -3.4 212.245 -3.1 (PM) 205.890 4.184 756 -0.25 206.188 204.703 206.52 -3.7 207.62 -3.4 212.245 -3.1 (SKr) 1.6301 +0.0494 199 402 11.8813 11.5176 11.6302 -0.2 11.6301 -0.0023 491 510 1.8548 1.8380 1.8457 2.9 1.8368 2.9 1.7881 3.4 1.2276 -0.0005 271 - 280 1.2289 1.2211 1.2283 -0.7 1.229 -0.5 1.224 0.3 (S) 1.56 201/Atrica (AS) 2.1978 (HIGS) 12.321 (Fas) 50.3 (SHIK) 4 (Y) Philipines Seudi Arabia Singapore South Africa (TS) 41.4338 +0.1128 236 - 440 41.5796 41.2059 (BR) 59.3644 +0.109 410 - 877 38.4730 39.1730 13OR mass por C for Mar 21. Bildraffer operado in the Pounci Spot labble show only the least times declinal places. Forward mass are not shought quested to the market by the should be a second spot and the should be should be

Europe													
Austria .	(Sch)	9.8640		615 - 664	9.9090		9,854	1.2	9.8335	1.2	9.763	1.0	108
Beiglum	(BFr)	28,9535		420 - 650		28.8620	28,9585	-0.2	28.9685	-0.2	28.9235	4.1	110
Denmark	(DKr)	5.6099	-0.0111		5.6177		5.6169	-1.5	5.6294	-1.4	5.6649	-1.0	107
Pinland	(FM)	4.3848	+0.0003		4.4157		4,3868	~0.5	4.3868	-0.2	4.3948	-0.2	85
França	(111 1)	4.9761		750 - 772	4,9796		4.9851	-22	5.0001	-1.9	5.0161	-0.8	108
Germany	(DM)	1,4015		012 - 017	1.4048		1,4001	1.2	1.3973	1.2	1,3845	1.2	113
Greece	(Or)	230,270	+0.3	220 - 320	230,770	228,900	232.77	-13.0		-11.7	254,77	-10.6	67
ireland	(121)	1.5953	+0.0065	946 - 960	1.6010	1.5875	1.5961	-0.8	1.5986	-0.6	1.6085	-0.6	
Italy	Ĺ,	1727.75	+13.75	825 - 925	1733.00	1708.30	1734.5	-4.7	1749,75	-5.1	1611.75	~4.9	64
Luceambourg	(LFr)	28.9535	-0.1065	420 - 650	29.0370	28.8620	28,9585	-0.2	28,9685	-0.2	28,9235	0.1	110
Netherlands) OFT	1.5710	-0.0039	712 - 720	1.5761		1,6702	1.1	1,5671	1.1	1.5537	1.1	109
Norway	(NKri	6.2585	-0.015	570 - 600	6.2998	6.2415	6.252	1.2	6,2435	1.0	6.216		98
Portugal	(Es)	147.690	-0.21	640 - 740		147,140	148.25	-4.6	149.46	-4.6	154.44	-4.6	87
Spain	Ptel	129.190		130 - 250		128,850	129.91	-3.9	130.4	~3.7	134.385	-4.0	76
Sweden	(SKr)	7.2975		925 - 025	7.3413	7.2577	7.3113	-2.3	7.341	-24	7.489	-26	78
Switzerland	(SFr)	1.1609		805 - 612	1.1642	1.1551	1.1583	2.6	1.1536	2.5	1,1317	25	113
UK	(2)	1.5937		934 - 940	1.5994	1.5846	1.5934	0.2	1.5922	0.4	1.5815	0.8	84
Ecu .	(4)	1,2983		980 - 885	1,3022	1,2954	1.2973	0.9	1,2956	0.8	1,2922	0.5	84
SDRt	-	0.64970		900 - 003	1,3022	1,40904	1.29/3	0.9	1,2950		1,2822	u.s	
	-	0.64970	-		•	•	-	•	•	-	•	-	
Americas													
Argentina	(Peso)	0.9989		998 - 999	4.9998	₹3688	•	•	-	-	-	-	
Brazil	(FIS)	0.9075		060 - 090	0.9200	0.9090	3.5	-	•	-		-	
Canada	(CS)	1.4063		059 - 068	1,4087	1.4015	1,4088	-2.1	1.4133	-1.9	1.4251	-1.3	79
	Peso)	7,0700	-0.265	200 - 200	7,1200	7,0200	7.0728	-0.4	7.0755	-0.3	7,0803	-0.1	
USA	(5)		-	-	-		-	-	_	-		-	82
Packic/Middle	East/	lfrica											
Australia	(A\$)	1.3789	+0.0007	786 - 795	1.3872	1.375B	1,3807	-1.6	1.3856	-1.9	1.4101	-23	81
Hong Kong	OHKS	7.7315	+0.0005	310 - 320	7,7320	7.7310	7.7303	0.2	7.7345	-0.2	7.77	-0.5	
Incite	(Pisi	31,5775		550 - 000		31.5550	31.6675	-3.0	31.9025	-4.1		-	
ersel	(Shk)	2.9773		748 - 796	2.9901	2,9528	-,,,,,,,,						
Jenan	, w	88,1500		000 - 000		88,0500	87.86	3.9	87.24	4.1	84,135	4.6	163
Maievsie	(MS)	2,5496		493 - 503	2.5503	2.5483	2.5478	0.9	2.5454	0.7	2.5398	0.4	
New Zeeland	(NZS)	1.5437		430 - 446	1.5516		1.6475	-3.0	1.5555	~3.1	1.5788	-23	
Philipinee		25.8200		700 - 700		25,7700	1.04/3	-0.0	1,0000	~.	120100	-4-13	
Saudi Arabia	(Peso)	3.7506	•	504 - 508		3.7507	3.7615	-0.3	3,7636	-0.3	3.7656	-04	
	(SFI)		0.0047		6.7508								
Singapore	(84)	1.4148		143 - 153	1.4153	1.4138	1.4096	4.5	1.4013	3.8	1,3748	2.8	
South Africa	(P)	3.6000		990 - 010	3.6090		3.816	-8.0	3.6553	-6.1	3.8493	-6.9	
South Korea	(Won)	768,450		400 - 500	768,800		771.45	-4.7	774.95	-3.4	793.45	-3.3	
alwan.	(12)	26.9985		670 - DOO		25.9970	26,0185	-0.9	26.0586	-0.9			
Theiland	(84)	24,7000	-0.02	900 - 100	24,7150	24,7000	24.721	-1.0	24,7475	-0.6	24,836	-0.5	
SDR rala per S	-	w. M. H											

CROSS	RATES	ANE	DER	VATIV	ES					1	330		44.0	dia.	3 14	136		
EXCHAI						_		_		_								-
Mar	28	BFr	DKr	fft	DM	民	<u> </u>	Ħ	MKr	Es	Pte	SKr	SFr	<u> </u>	C\$	\$_	Y	Ecu
Belgium	(BFr)	100	19.38		4.840	2185	5967	5.427	21.62	510.0	446.0	25.21	4.010	2.167	4,857	3.455	304.3	2659
Denstark	(DKs)		10		2,498	7.117	3079	2.801	11.18	263.2	230.2	13.01	2.069	1.118	2,507	1.783	157.0	1,372
France	(FFr)	58,16	11.27		2.816.	1.260	3472	3,156	12.58 4.487	296.7	258.5	14.87 5.208	0.828	1.261	2,826	2.010	177.0 62.88	1.547
Gennary reland	(OM)	20.68 40.18	4.004 8.949	3.551 2.838	1 2 235	0.447	1233 2758	1.121 2.507	8.984	105.4 235.5	206.0	11.64	1.852	1.001	2.243	1.595	140.5	1,236
	(E)	1.676	0.325		0.081	0.038	100.	0.091	0.362	B.547	7.475	0.422	6.057	0.036	0.081	0.058	5.100	0.045
taly Netherlands		18.43	3.570		0.682	0.399	1099	1	3.983	93.97	82.18	4.645	0.739	0.399	0.895	0.637	58.07	0.490
Activities beauties	(NEG)	46.26	6.963		2.230	1.002	2760	2511	10	235.9	206.3	11.86	1.855	1.003	2.247	1,598	140.8	1,230
Portugal	(Ee)	19.61	3.790		0.940	0.425	1170	1.064	4.238	100.	87.48	4.943	4.786	6.425	0.952	0.677	59.67	0.521
Speks	(Pta)	22.42	4.344		1,085	0.485	1338	1.217	4.846	114.3	100.	5.651	0.699	0.486	1.069	6.775	68.22	0.596
Swacien	(SKr)	39.67	7.687		1.920	0.859	2967	2,153	8.578	202.3	177.0	10	1.591	0.880	1,827	1.371	120.7	1.055
bostrostive	(SFr)	24.94	4.832	4,286	1.207	0.540	1488	1,354	5.391	127.2	111.2	6.286	1	0.541	1,211	0.862	75.89	0.683
JAC.	(20)	46.14	8.940	7.990	2.233	0.999	2753	2.504	9.974	235.3	205.8	11.63	1.850	1	2.241	1.594	140.4	1.227
Canada	(CS)	20.59	3.989	3.539	0.996	0.446	1228	1.117	4.451	105.0	61.63	5.1 8 0	0.826	0.446	1	0.711	62.65	0.548
JS .	(\$)	28,95	5.609		1.401	0.627	1727	1.571	6.257	147.6	129.1	7.296	1.161	0.627	1.406	1	88.08	4.770
apan.	m	32.66	6.368		1.590	6.712	1961	1.783	7.104	167.6	146.6	8.283	1.316	4712	1.596	1.135	100.	0.874
Ecu		37.60	7.266		1.820	0.614	2244	2.041	6.128	161 <i>.8</i>	167.7 ta ber 100.	8.478	1.508	0.815	1.826	1.299	114.4	. 1
	Орел	(IMM) D	Change	High	Lo		Est, vol	Open int.			Open	Latest	Change		L	Ow I		
kın	Open 6.7145	(IMM)	M 125,000	High 6.7181	6.7	141	27,635 136	54,493 1,848	Jun Sep		Open 1.1346 1.1540	Latest 1.1450 1.1580	+0.0100 +0.0100	High 3 1.1470 2 1.1593	1.1 1.1	340 540	1 0,288 75	58,059 2,287
kın Sep	Орел	(IMM) D Leanet 6.7172	M 125,000 Change +0.0021	High 6.7181	6.7	141	27,635	54,493	Jun		Open 1.1346	Latest 1.1450	Change +0.010	High 3 1.1470 2 1.1590	1.1 1.1	340	10,288	58,059
kan Sep Dec	Open 6.7145 6.7195 6.7210	(IM64) D Latest 6.7172 0.7195 0.7211	M 125,000 Change +0.0021 +0.0020 +0.0011	High 6.7181 6.7195 0.7220	6.71 6.71	141	27,635 136	54,493 1,848	Jun Sep Dec		Open 1.1346 1.1540	Latest 1.1450 1.1580 1.1880	+0.0100 +0.0100 +0.0100	High 3 1.1470 2 1.1593 8 1.1732	1.1 1.1	340 540	1 0,288 75	58,059 2,287
kun Sep Dec Swiss Fi	Open 6.7145 6.7195 6.7210 TABC FUTT 0.8635	(IMM) D Letnet 6.7172 0.7195 0.7211 URMSS (II	Change +0.0021 +0.0020 +0.0011 MM) SFr 12 +0.0032	High 6,7181 6,7195 0,7220 25,000 per 0,8697	6.71 6.71 6.71	141 193 210	27,635 138 68 15.432	54,493 1,848 370 28.156	Jun Sep Dec	TERLAK	Open 1.1346 1.1540 1.1700	Latest 1.1450 1.1580 1.1860 1.1860	+0.0100 +0.0100 +0.0100	e High 3 1.1470 2 1.1593 8 1.1733 per £	1.1 5 1.1 2 1.1	340 540 700	19,288 75 4	2,287 386 21,099
Sep Dec Swiss Fi	Open 6.7145 6.7195 6.7210	(IMM) D Latest 6.7172 0.7195 0.7211 URMS (I	M 125,000 Change +0.0021 +0.0020 +0.0011 MM) SFr 12	High 6.7181 6.7195 0.7220 25,000 per	6.71 6.72 6.72 6.72	141 193 210	27,635 136 68	54,493 1,848 370	Jun Sep Dec	TERLAK	Open 1.1346 1.1540 1.1700	Latest 1.1450 1.1580 1.1860 RS (IMM)	Change +0.010 +0.010 +0.010 P62,500	High 3 1.1470 2 1.1595 8 1.1732	1.1 5 1.1 2 1.1 0 1.5 0 1.5	340 540 700	19,288 75 4	56,059 2,287 366
ken Sop Dec Starists Fr Lun Sop Dec	Open 6.7145 6.7195 6.7210 1AMC FUT 0.8635 0.8719	(IMM) O Letest 6.7172 0.7195 0.7211 UFBSS (II 0.8681 6.6742 0.8800	M 125,000 Change +0.0021 +0.0020 +0.0011 MM) SFr 12 +0.0032 +0.0024	High 6,7181 6,7195 0,7220 25,000 per 0,8997 0,8750	6.77 6.77 5FY	141 193 210	27,635 138 68 15.432 172	54,493 1,848 370 26,158 2,282	Jun Sep Dec III Si Jun Sep Dec	s Eul	Open 1.1346 1.1540 1.1700 PUTUR 1.5660	Latest 1.1450 1.1580 1.1860 1.5906 1.5880 1.5800	Change +0.0100 +0.0100 +0.0100 +0.0003 +0.0003	e High 3 1.1477 2 1.1592 8 1.1732 per £ 2 1.5910 1.5840	1.1 5 1.1 2 1.1 0 1.5 0 1.5 0 1.5	340 540 540 700 860 840	16,288 75 4 4,708 1	58,059 2,287 366 21,099 152 11
En Serios Fr	Open 4.7145 4.7195 6.7210 FARC FUT 0.8636 0.8719	(IMM) O Latnet 6.7172 0.7195 0.7211 UPMSS (II 0.8881 6.6742 0.8800	M 125,000 Change +0.0021 +0.0020 +0.0011 MM) SF/ 12 +0.0032 +0.0024	High 6,7181 6,7195 0,7220 25,000 per 0,8997 0,8750	6.71 6.72 6.72 6.72	141 193 210	27,635 138 68 15.432 172	54,493 1,848 370 26,158 2,282	Jun Sep Dec Jun Sep Dec	s Eul	Open 1.1348 1.1540 1.1700 2 FUTUR 1.5860	Latest 1.1450 1.1580 1.1880 1.580 1.580 1.580 1.580	Change +0.0100 +0.0100 +0.0100 +0.0003	e High 3 1.1470 2 1.1593 8 1.1734 per £ 2 1.5910 1.5840	1.1 5 1.1 2 1.1 1 1.5 1 1.5 1 1.5	340 540 540 700 860 840	19,288 75 4 4,708	21,099 152 11
ET SWISS FE	Open 4 7145 4 7195 4 7210 MANC FUT 0.8635 0.8719	(IMM) D Latest 6.7172 0.7195 0.7211 UPMSS (II 0.6681 6.6742 0.8800	M 125,000 Change +0.002 +0.0020 +0.0011 +0.0022 +0.0024	- High 6,7185 0,7220 25,000 per 0,8997 0,8750 0,8800	6.71 6.72 6.72 6.72	141 199 210 210	27,635 138 68 15.432 172	54,493 1,848 370 26,158 2,282	Jun Sep Dec III 57 Jun Sep Dec	s Eul	Open 1.1348 1.1540 1.1700 2 FUTUR 1.5860 2 FOPE	Latest 1.1450 1.1580 1.1860 1.1860 1.5906 1.5906 1.5800 1.5900 1.5900	Chenge +0.0100 +0.0100 +0.0100 +0.0003 +0.0003	e High 3 1.1470 2 1.1592 8 1.1732 per £ 2 1.5910 1.5840 CY UN	1.5 1.1 1.1 1.1 1.5 1.5 1.5 1.5 1.5	340 540 700 860 840 	16,288 75 4 4,708 1 2	21,099 152 11
SWISS FE	Open 6.7145 6.7195 6.7216 10.8636 0.8719	(IMM) O Latnet 6.7172 0.7195 0.7211 UPMSS (II 0.8881 6.6742 0.8800	M 125,000 Change +0.0021 +0.0020 +0.0011 MM) SF/ 12 +0.0032 +0.0024	High 6,7181 6,7195 0,7220 25,000 per 0,8997 0,8750	6.77 6.77 6.77	141 193 210 336 719	27,635 136 58 58 15,432 172 1	54,493 1,848 370 26,158 2,282 130	Jun Sep Dec Jun Sep Dec	S EUI	Open 1.1346 1.1540 1.1700 2 FUTUR 1.5660 	Latest 1.1450 1.1580 1.1580 1.5800 1.	Charge +0.010 +0.010 +0.010 +0.003 +0.003 +0.003 PRREN bate nat Equ 06823 84473	e High 3 1.147/2 2 1.158/8 1.173/ ser £ 2 1.5910 1.584/ CCY UN Change on day -0.00836 -0.00773	1.50 1.11 1.50 1.50 1.50 1.50 1.50 1.50	340 540 700 840 ATES trans	19,288 75 4 4,708 1 2 % spread v woodsoo	21,099 152 11
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PHELADI 1/101 525 550 575 600 625 6850	Apr 7.38 5.18 3.15 1.78 0.89 0.38	E 2/8 OP CA M 7. 5. 3. 2. 1.	THORES E LLS —— lay .57 .66 .98 .62 .69	Jun 8.02 6.21 4.64 3.33 2.37 1.60	Apr 0.14 0.44 1.04 2.06 3.65 5.61	pound)	PUTS May 0.58 1.10 1.86 2.96 4.48 6.26	Jun 1.09 1.70 2.53 3.66 5.10 8.78
PHE ADI trike 525 550 575 600 625 680	Apr 7.38 5.18 3.15 1.78 0.89 0.38	E 2/8 OP CA M 7. 5. 3. 2. 1.	THORES E LLS —— lay .57 .66 .98 .62 .69	Jun 8.02 6.21 4.64 3.33 2.37 1.60	Apr 0.14 0.44 1.04 2.06 3.65 5.61	pound)	PUTS May 0.58 1.10 1.86 2.96 4.48 6.26	Jun 1.09 1.70 2.53 3.66 5.10 8.78
PHE ADD trike 10a 525 550 575 600 625 650 625 650	Apr 7.38 5.18 3.15 1.78 0.89 0.38	E 2/8 OF CA M 7. 5. 3. 2. 1. 1. 364 Puts 5	7110RS E LLS —— lay .57 .66 .98 .62 .69 .01	Jun 8.02 6.21 4.64 3.33 2.37 1.60	Apr 0.14 0.44 1.04 2.06 3.65 5.61	pound)	PUTS May 0.58 1.10 1.86 2.96 4.48 6.26	Jun 1.09 1.70 2.53 3.66 5.10 8.78
PHE ADI trike Yes 525 550 575 580 625 650 625 650 625 650 625	Apr 7.38 5.18 3.16 1.78 0.89 0.38 vol., Cals 4	E 2/8 OP CA M 7. 5. 3. 2. 1. 1. 364 Puts 5	71088 £ LLS —— lay .57 .66 .98 .62 .69 .01 5,655 . Pre	Jun 8.02 6.21 4.64 3.33 2.37 1.60 v. day's ope	Apr 0.14 0.44 1.00 2.06 5.61	pound) 4 4 4 3 3 1 4s 226,07	PUTS	Jun 1.09 1.70 2.53 3.66 5.10 8.78
PHE ADI trike Yes 525 550 575 580 625 650 625 650 625 650 625	Apr 7-38, 5-18 3-16 1-78 0-39 0-38 vol., Cels 4	E 2/\$ OP CA M 7. 5. 3. 2. 1. 1. 354 Pas 5	TIORS :	Jun 8.02 6.21 4.64 3.33 2.37 1.60 v. day's ope	Apr 0.14 1.04 2.06 5.61 an ant., Cal	bound) 4 4 4 4 8 3 3 1 00%	PUTS	Jun 1.09 1.70 2.53 3.66 5.10 8.76 363
PHRADE  trike 1525 550 5575 560 825 850 825 850 87 THOREE S	Apr 7.38 5.18 3.16 1.78 0.89 0.38 vol., Cale 4	E 2/\$ OP CA M 7. 5. 3. 2. 1. 1. 354 Pus 5 URODOLL Latest 93.52	THORS & LLS —— lay   12   13   14   15   15   15   15   15   15   15	Jun 8.02 6.21 4.64 3.33 2.37 1.60 w. day's ope Higgs 1 93.5	Approx 0.14 0.44 1.04 2.06 3.65 5.61 in int., Cal	pound) 4 4 4 8 3 3 1 00% Low	PUTS	Jun 1.09 1.70 2.53 3.66 5.10 8.78 363
PRELADI trike 525 525 525 530 575 680 625 680 6825 evious day's TRISEE 8	Apr 7.38 5.18 3.15 1.78 0.59 0.38 vci., Cale 4 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	E 2/\$ OP CA M 7. 5. 3. 2. 1. 1. 354 Puts 5 URODOLL Latest 93.52 93.28	THORS & LLS	31,250 (c) Jun 8.02 6.21 4.64 3.33 2.37 1.60 9. day's ope	Approx. 0.14 0.44 1.00 3.65 5.61 in int., Call int. 52 9 9	pound) 4 4 4 4 6 3 3 1 6 226,07	PUTS	Jun 1.09 1.70 2.53 3.66 5.10 8.78 363 Open int.
PARLADI trike 525 525 530 575 580 625 680 625 680 6825 evious day's THASES S	Apr 7.38 5.18 3.16 1.78 0.89 0.38 vol., Cale 4	E 2/\$ OP CA M 7. 5. 3. 2. 1. 1. 354 Pus 5 URODOLL Latest 93.52	THORS & LLS —— lay   12   13   14   15   15   15   15   15   15   15	31,250 (c) Jun 8.02 6.21 4.64 3.33 2.37 1.60 9. day's ope	Approx. 0.14 0.44 1.00 3.65 5.61 in int., Call int. 52 9 9	pound) 4 4 4 8 3 3 1 00% Low	PUTS	Jun 1.09 1.70 2.53 3.66 5.10 8.78 363
PHELADE trika foe 525 530 625 680 685 680 evious day's THRESE 8	Apr 7.38 5.18 3.165 1.78 0.89 0.38 vci., Cafe 4 2000TH 80 93.29 93.07	E 2/8 OP  CA  N  7.  5.  3.  2.  1.  354 Puss 5  URODOL  Latest 93.52  93.26  93.06	THORS :	Jun 8.02 6.21 4.64 3.33 2.37 1.60 v. day's opt 193.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.	Apr 0.14 1.04 2.06 3.65 5.61 in mr., Cal	pound) 4 4 4 4 6 3 3 1 6 226,07	PUTS	Jun 1.09 1.70 2.53 3.66 5.10 8.78 363 Open int.
I PHELADI trike 1/0s 525 550 575 580 625 685 F THINEE B	Apr 7.38 5.18 3.15 1.78 0.39 0.39 0.39 0.39 0.39 0.39 0.39 0.39	E 2/8 OP  CA  N  7.  5.  3.  2.  1.  354 Puss 5  URODOL  Latest 93.52  93.26  93.06	THORS :	Jun 8.02 6.21 4.64 3.33 2.37 1.60 w. day's ope Higgs 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.	Apr 0.14 0.44 1.04 1.04 1.04 1.04 1.04 1.04	pound) 4 4 4 4 6 3 3 1 6 226,07	PUTS	Jun 1.09 1.70 2.53 3.66 5.10 8.78 363 Open int.
PREADO	Apr 7.38 5.18 3.16 1.78 0.38 vcl. Cals 4 8000TH R 93.51 93.29 94.05	E 2/\$ OP CA M 7.7 5.3 2.1 1.1 1.354 Para 5 URODOLL Latiest 93.52 93.28 93.05 L. FUTUM 94.08	THORS :	Jun 8.02 6.21 4.64 3.33 2.37 1.60 w. day's ope Higgs 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.4 1 93.	Apr 0.14 0.44 1.04 2.06 3.65 3.65 1.04 1.04 1.04 1.04 1.04 1.04 1.04 1.04	pound) 4 4 4 4 8 3 1 8 226,07 1 8 100% 10,50 10,27 13,05	PUTS	Jun 1.09 1.70 2.53 3.66 5.10 8.78 363 Open int. 618.267 322,851 257,173
PHELADI trika 100 525 525 550 575 880 100 100 day's 100 100 day's 100 100 day's 100 100 day's	Apr 7.38 5.18 3.15 1.78 0.39 0.39 0.39 0.39 0.39 0.39 0.39 0.39	E 2/\$ OP CA MA 7. 5. 3. 2. 1. 1. 364 Pus 5 URODOL Latest 93.52 93.05	THORS : 1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1011   1	Jun 8.02 6.21 4.64 4.64 3.33 1.60 w. day's opp 19.33 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1	Apr 0.14 0.44 1.04 2.06 3.65 3.65 1.04 1.04 1.04 1.04 1.04 1.04 1.04 1.04	pound) 4 4 4 4 3 3 1 1 226,07 1 33.50 13.27 13.05	PUTS	Jun 1.09 1.70 2.53 3.66 5.10 8.78 363 Open int. 518,267 322,851 257,173
PHILADII Irika froe 525 525 520 575 880 revious day's FIRITALE II	Apr 7.38 5.18 3.16 1.78 0.38 0.38 vci. Cals 4 8000TH R 93.51 93.29 94.05 93.80	E 2/\$ OP 7.7.5.3.2.2.1.1.354 Pars 5 URODOLL 283.28.93.26.93.06.11. FUTUS. 94.08.93.82.93.61	THORES : 1419 .57 .58 .98 .62 .89 .01 .655 · Pro -0.01 -0.01 -0.01 -0.01 -0.02	Jun 8.02 6.21 4.64 4.64 3.33 1.60 w. day's opp 19.33 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1 93.34 1	Apr 0.14 0.44 1.04 2.06 3.65 3.65 1.04 1.04 1.04 1.04 1.04 1.04 1.04 1.04	pound) 4 4 4 4 3 3 1 1 226,07 1 33.50 13.27 13.05	PUTS	Jun 1.08 1.70 2.53 3.66 5.10 8.78 383 COpen int. 618,267 322,851 257,173 18,709 10,288
PHILADII Irika froe 525 525 520 575 880 sevious day's record	Apr 7.38 5.18 3.16 1.78 0.59 0.38 vci. cals 4 80erTH 8 93.51 93.29 93.07 94.05 93.80	E 2/\$ OP 7.7.5.3.2.2.1.1.1.354 Puts 5 URODOLL Latest 93.52.93.26 93.06 93.82 93.61 for previous for previou	THORES : 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5 - 141.5	Jun 8.02 6.21 4.64 3.33 1.60 w. day's opt 193 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.	April 6 100%	pound) 4 4 4 4 3 3 1 1 226,07 1 33.50 13.27 13.05	PUTS	Jun 1.08 1.70 2.53 3.66 5.10 8.78 383 COpen int. 618,267 322,851 257,173 18,709 10,288
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PHILADII Irika froe 525 525 520 575 880 825 880 11 THREE 11 THREE 12 THREE 13 Committee 14 Committee 15 Committee 15 Committee 16 Committee 17 THREE 17 THRE	Apr 7.38 5.18 3.16 1.78 0.38 vcl. Calls 4 8001TH R 93.51 93.29 94.05 93.07 4501TH R 94.05	E 2/\$ OP  CA  7. 5. 3. 2. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	THORES : LLS	Jun 8.02 6.21 4.64 3.33 1.60 w. day's opt 193 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.0 1 93.	Apr 0.14 0.14 1.04 2.06 3.66 5.61 in art., Cal 2.99 9.99 9.99 9.99 9.99 9.99 9.99 9.9	pound) 4 4 4 4 4 3 3 3 1 ba 226,00 3 3 20096 Low 3,550 33,25 43,05 4,05 4,05 4,05	PUTS	Jun 1.09 1.70 2.53 3.66 5.10 8.78 363 COpen int. 618,267 322,851 257,173 16,709 9,236 Sep 0.28
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PHILADII  This   525  525  525  525  620  71  621  FINE    FINE   FINE    FINE   FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE     FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE    FINE     FINE    FINE     FINE     FINE     FINE     FINE     FINE     FINE     FINE     FINE     FINE     FINE     FINE     FINE     FINE      FINE     FINE      FINE      FINE     FINE      FINE      FINE      FINE       FINE       FINE         FINE	Apr 7.38 5.18 3.16 1.78 0.89 0.38 vci. Calls 4 2633433 Control Bi 29 33.07 29 40.05 33.80 29 40.05 30.80 20 20 20 20 20 20 20 20 20 20 20 20 20	E 2/\$ OP  CA  T.  5.  3.  2.  1.  1.  354 Pas 5  93.52  93.26  93.82  93.61  by previous  May  CA  May  CA  May  CA  ONS (LIF	THORES :	31,250 (o  Jun 8.02 6.21 4.64 3.33 1.60 v. day's ope 9 Higg 1 93.3 1 93.6 2 93.6 2 93.6 2 93.6 3 94.6 5 ope 0.21 6.11 0.05	Apr 100%	bound) 4 4 4 4 4 3 3 3 1 ab 226,00 83,50 83,27 83,05 84,05 83,80 84,05 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 85,80 8	PUTS	Jun 1.09 1.770 2.53 3.66 5.10 8.76 363 COpen Int. 518.267 322,851 257,173 10,289 9,236 Sep 0.28 0.43 4.62
I PHELADE  Itrika 1/0e 525 525 537 580 575 625 625 625 626 627 627 627 627 627 627 627 627 627	Apr 7.38 5.18 3.16 1.78 0.89 0.38 vci. Calls 4 2633888 Contri Bi 29 33.07 29 40.05 33.80 29 40.05 30.80 20 20 20 20 20 20 20 20 20 20 20 20 20	E 2/\$ OPP  CA  T.  T.  S.  3.  2.  1.  1.  354 Pas 5  WRODOL  Latest 93.52  93.28  93.28  93.86  94.08  93.82  93.61  by previous  ONS (LIFT)  CA  May  CA  CA  CA  CA  CA  CA  CA  CA  CA  C	THORES :	31,250 (o  Jun 8.02 6.21 4.64 3.33 1.60 v. day's ope 9 Higg 1 93.3 1 93.6 2 93.6 2 93.6 2 93.6 3 94.6 5 ope 0.21 6.11 0.05	Apr 100%	bound) 4 4 4 4 4 3 3 3 1 ab 226,00 00% Low 03,50 03,27 13,05 0,15 0,15 0,15 0,15 0,15 0,15 0,15 0	PUTS	Jun 1.09 1.770 2.53 3.66 5.10 8.76 363 COpen Int. 518.267 322,851 257,173 10,289 9,236 Sep 0.28 0.43 4.62
I PHILADII Itrika 1/0a 5.525 5.550 6.25 6.890 revious day's I THINEE II IUS TREA IIII IUS TREA IUS IUS TREA IUS	Apr 7.38 5.18 3.16 1.78 0.39 0.38 vci. Calls 4 0.59 33.07 0.50 0.50 0.50 0.50 0.50 0.50 0.50 0	E 2/\$ OP  CA  T.  5.  3.  2.  1.  1.  354 Pass 5  WRODOL  Latest 93.55  93.56  93.56  94.06  94.06  94.08  94.08  94.08  94.08  94.08  OMS (LIFTUM  CA  May  0.22  0.09  0.01	THORES :	Jun 8.02 6.21 4.64 3.33 2.37 1.60 w. day's open 93.1 93.1 93.1 93.1 93.1 93.1 93.1 93.1	Apr 100%	bound) 4 4 4 4 4 3 3 3 1 a 226,01 0094 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,009 10,00	PUTS	Jun 1.09 1.770 2.53 3.66 5.10 8.76 363 COpen Int. 518.267 322,851 257,173 10,289 9,236 Sep 0.28 0.43 4.62
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## **SCHERING**

Announcement of **Annual General** Meeting

Our shareholders are invited to attend this year's Annual General Meeting, which will take place on Wednesday. 3rd May, 1995 at 10 a.m. at the 'Petals em Funkturm', Hammarsk)öldpiatz, 14055 Berlin (Charlottenburg).

1. Presentation of the approved Schering AG and the group for the business yeer 1994 Including the report of the Supervisory Board.

of the net profit. 3. Resolution for the discharging of the Board of Executive

(Securities Code No. 717 200)

Agenda: accounts, the group accounts end the annual report for

2. Resolution for the appropriation

4. Resolution for the discharging of the Supervisory Board.

5. Election of the auditors for the business year 1995.

6. Resolution for the new division of shera capital, for the amendment of the authorization to Issue convertible bonds and option debentura bonds, and for the amendment of the wording of the Articles of Association to take account of the new division of share capital.

7. Resolution to extend the power to exclude subscription rights in accordance with Section 186 Subsection 3 Paragraph 4 of the AktG (German Companies Act) for a part of the authorized

The complete agenda, including the resolution put forward, is due to eppeer in the 24th March, 1995 ieeue (No.58) of Bundeeanzeiger (Federal Gazette). Please refer to this announcement for detells of the agenda and of the procedure for depositing eheres in order to attend the Meeting. Closing date for such deposits will be Wednesday, 26th April, 1995. Pursuant to Section 125 of tha German Companies Act we have sent Notices to Shareholders and the abridged version of our annual report for 1994 Intended for all holders of Schering shares in safe custody, for them to pass on to all holders of Schering shares.

Shereholdere who have their Schering shares held in safe custody by a bank and have not ae expected received these documents from their bank by 20th April, 1995 are requestad to apply for them to their bank.

Berlin, 24th March, 1995 The Board of Executive Directors

COMMERCIAL UNION PRIVILEGE PORTFOLIO SICAV Registered Office: Galerie Kons, 4th floor, 26, place de la Gare L-1616 LUXEMBOURG

R.C. Luxembourg B32640 NOTICE OF ANNUAL GENERAL MEETING

The Annual General Meeting of sharchofders of COMMERCIAL UNION PRIVILEGE PORTPOLIO SICAV will be held at its registered office, 25 place de la Gare, I. 1616 Luxembourg, Grand-Duchy on Tuesday 4th April 1995 at 15:00 C.E.T. for the purpose of considering and voting on the following matters:

1. To receive and adopt the Directors' Report and the report of the Auditors for the year ended 31 December 1994.

2. To receive and adopt the Statement of Net Assets, Statement of Operations and Statement of Changes in Net Assets and in Issued Shares for the year ended 31 December 1907.

3. Discharge of the Directors and of the Auditors. To re-appoint the existing Directors and to authorise the Directors to fix the Auditors' renuneration.

To re-appoint Coopers & Lybrand S.C. as Auditora. Voting The Resolutions may be passed without a quorum, by a simple majority of the votes cast thereon at the meeting. The Resolu

In order to vote at the meeting, the bolders of bearer shares must deposit their shares not later than 31 March 1995 either at the registered office of the Pund, or with any bank or financial institution acceptable to the Fund, and the relative Deposit Receipts (which may be obtained from the registered office of the Fund) must be forwarded to the registered office of the Fund to savive not later than 31 March 1995. The shares so deposited will remain blocked until the day following the Meeting or any adjournment thereof.

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The holders of registered shares need not deposit their certificates but can be present in person or represented by a duly appointed proxy. Shareholders who cannot attend the meeting in person are invited to send a duly completed and signed proxy form to the registered office to arrive not later than 31 March 1995.

Proxy forms will be sent to the registered stareholders with a copy of this Notice and can be obtained from the registered office. THE BOARD OF DIRECTORS

Notice of Early Redemption To holders of

£80,000,000 Subordinated Floating Rate Notes due July 1998 (issued by Nationwide Anglia Building Society) of

> Nationwide Building Society I Incorporated in England under the Building Societies Act 1986)

NOTICE IS HEREBY GIVEN that in accordance with Condition 5(b) of the £80,000,000 Subordinated Floating Rate Notes due July, 1998 (issued by Nationwide Anglia Building Society) of Nationwide Building Society (the "Notes") issued on 14th July, 1988 by Nationwide Building Society ("Nationwide"), all of the outstanding Notes will be redeemed in full by Nationwide on the Interest Payment Date falling on 24th April, 1995 at their principal amount constanding on that date together with interest accrued to the date of redemption, upon presentation and surrender of the Notes, with all urmatured Coupons and Talons attached, at the offices of any of the Paying Agents listed below.

Notes and Coupons will become void unless presented for payment within

12 years and 6 years respectively from 24th April, 1995. Paying Agents

Bankers Trust Company I Appold Street Broadgate London EC2A 2HE

Banque Indosuez Luxembourg 39 Allée Scheffer L-2520 Luxembourg

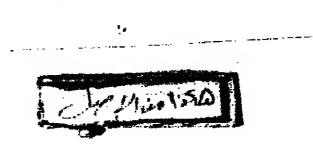
Credit Suiss Paradeplatz 8 8021 Zurich Interest shall cease to accrue on the Notes from 24th April, 1995.



Bankers Trust Company, London 4th March, 1995

Principal Paying Agent

51 LONDON SHARE SERVICE INVESTMENT TRUSTS - Cont. HEALTH CARE - CONL



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FINANCIAL TIMES FRIDAY MARCH 24 1995 LONDON SHARE SERVICE INV TRUSTS SPLIT CAPITAL Notice Witch Continues to AV International Avenues Ave OIL EXPLORATION & PRODUCTION . 198 Mgh *295 198 173 536 530 70 195 184 Crysta 1,480 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2,413 2 [ ] [다양 ] 마 ] [ [ 우 ] ] [ [ 우] ] [ [ [ 추가 | Proceedings | Process | 11 - 1771 - M. NETHOLOGY - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1787 - 1 Approved by the Selection Spite of the Select Gry May Pest.

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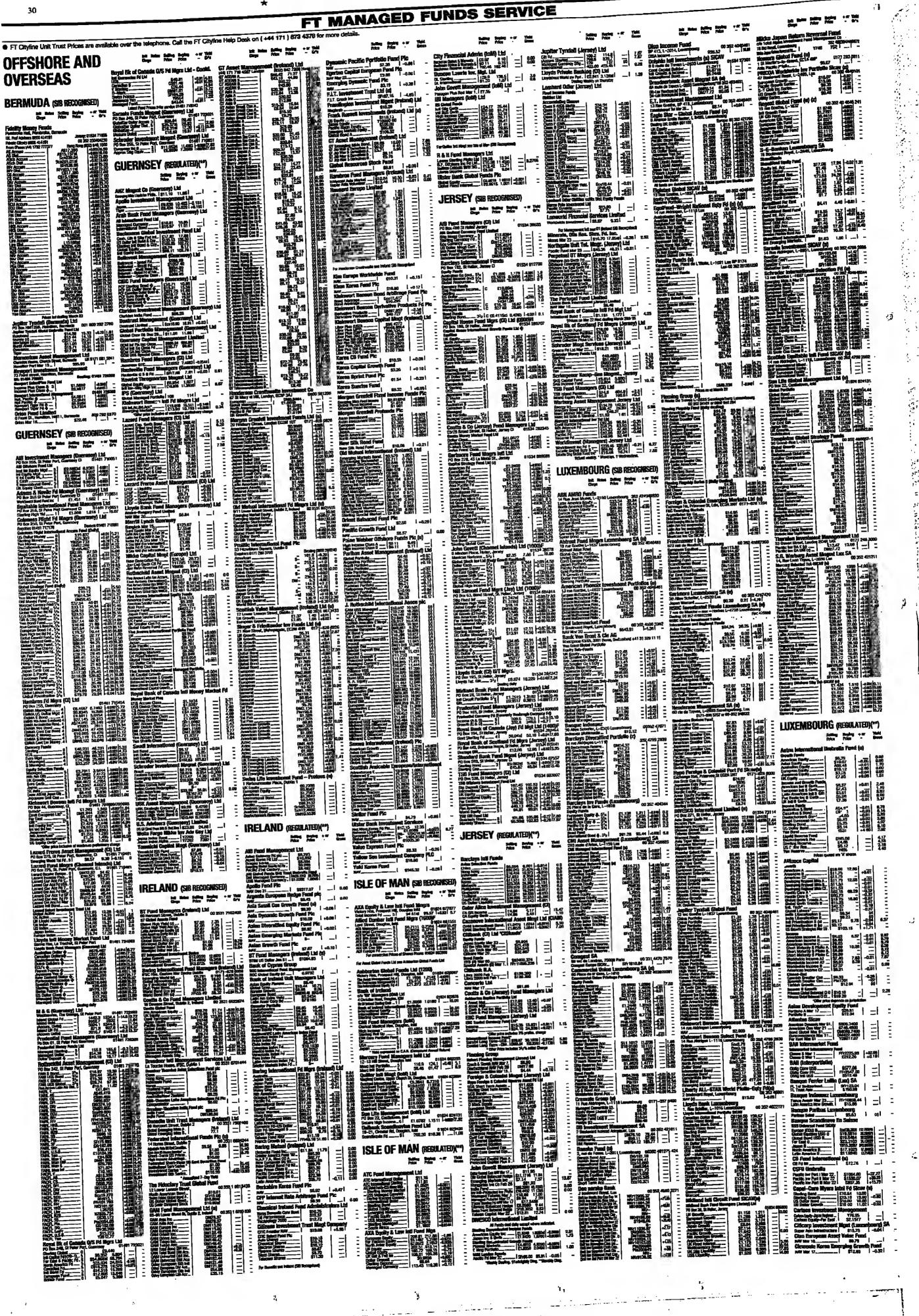
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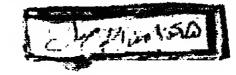
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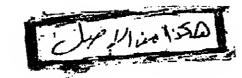
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#### LONDON STOCK EXCHANGE

MARKET REPORT

## Early gains wiped out on new currency worries

By Terry Byland, UK Stock Market Editor

A sudden hurst of uncertainty across European markets yesterday cast a cloud over the UK market's confidence in the outlook for the domestic economy.

The FT-SE 100-share Index abandoned an early gain of 30 points to close lower, as the dollar touched a new post-war low against the yen and the German stock market reacted very sharply to renewed firmness in the D-Mark.

Dealers were at a loss for a convincing explanation for the turnround in the UK market, which ended with a loss on the FT-SE 100 3,169.2.

However, there was little evidence of significant institutional selling when the Footsie fell back, and confidence seemed to have recovered at the close, when the Dow Jones Industrial Average had returned to its overnight level after an initial loss of 13 points.

"If London had continued to deal for another hour, we would have been in good shape," commented one leading dealer.

The first half of the session saw the stock market respond favourably to the retail price statistics for last month; the annual growth rate

Index of 3.3 points at 3,136.3. At of 3.4 per cent was in line with midsession the Footsie had touched expectations and both sterling and government bonds moved higher.

Share prices set off confidently towards another 1995 high, with cyclical manufacturing and financial stocks leading the way. Good results and a higher payout from Guinness sent the shares ahead, while also sustaining the market's confidence that strong dividend growth will continue to bolster equity valuations.

The sethack, when it came, was accompanied by a similar turndown in both gilt-edged stocks and in the June future on the Footsie index. The suddenness of the fall hindered attempts to sell equities, although

traders commented that some speculative bolders had been shaksn out. The setback was encouraged by marketmakers' willingness to cut quotations and to take on stock after three sessions of sharply rising share prices.

The setback in the German stock market, rather than the currency upset, hit UK shares. Investment portfolios were threatened by the negative implications for German export companies of further gains in the D-Mark. Currency nervousness was heightened when the German finance minister predicted a substantial rise in the budget deficit. There were also rumours

that some analysts were down-

grading German banking stocks. The FT-SE Mid 250 Index, less affected by the turbulence in the blue chips than the Footsie, closed 4.1 np at 3.411.1. But the FT-SE-A 350 Index slipped back 0.9 from its 1995 peak to end at 1,555.3.

Trading volume increased to 777.2m shares through the Seaq system, compared to just under 600m on Wednesday when retail, or customer, business in equities was worth £1.6bn. Although turnover in equities has remained high, hints of an impending restructuring of the London securities industry was reflected again yesterday in sharp movements among the merchant banking issues.



# FT-SE 100 INDEX FUTURES (LIFFE) 525 per tull index point

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III FT-SE MID 250 INDEX FUTURES (LIFFE) \$10 per full index point

■ FT-SE 100 INDEX OPTION (LIFFE) (*3137) £10 per full index point

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## Hanson move awaited

Conglomerate Hanson attracted heavy turnover as fierce two-way trade masked growing speculation that the old takeover giant is about to

strike again. Many analysts believe Hanson was within a bair's breadth of bidding for Yorkshire Electric when the regulator's comments on a possible pricing review forced it to pull out. It is estimated to have access to around £2bn, although it will be June before the demerger of US Industries, which reduces debt by \$1.35bn. is completed.

The market's suggestions for likely bid targets have been as random as a blind dart player's score sheet, and have basically included anything that is cash generative - from a regional electricity group to a food

Yesterday, there was talk that one of the power generators was in Hanson's sights and would be attacked as soon as the share stabilisation period for the generators ended. Building materials group Redland, up 4 at 455p, was also mentioned.

On the other hand, market concern over cyclical compa-nies has held down Hanson shares. Yesterday they finished a penny firmer at 2351/ap, with

Realisation that Glaxo, in the process of swallowing up Wellcome, is about to reclaim

its position as the highest capitalised stock in the Footsie index sparked profit-taking

Glaxo last topped the FT-SE 100 more than three years ago, but its issuance of new stock to part fund its £9bn-plus acquisition of Wellcome will boost its market capitalisation by some £3bn to around £24.3bn.

According to the company, the share issue process is not complete and the current market capitalisation remains around £21.3bn. However, with the clearance of the final bid burdle - approval by the US SEC - the ultimate market capitalisation figure is a technicality. Official stock exchange calculations value Glaxo at £24.3bn, BT at £24bn and Shell Transport at £23.9bn. By the close Glaxo was 31/2 lower at 699%p and Wellcome 2

off at 1048p. Guinness jumped 161/2 to 438p in beavy trade of 14m, making it the day's best performer in the FT-SE 100 Index, as the market celebrated the distilling and brewing giant's full-year figures which were at the top

end of expectations. Profits rose 30 per cent to £915m, against market expectations of between £894m and £920m. The stock had fallen back in recent sessions following last week's cautious comments from US rival Seagram which talked of a tough spirits

Several brokers moved to upgrade current year profits expectations, including Kleinwort Benson, which raised its forecast by £5m to £955m and the following year's estimate by £24m to £1.044bn, Ms Alex Oldroyd at Strauss Turnbull said she, too, would be looking

to upgrade her profits forecasts and added: "If you are looking to be in the sector, Guinness is the place to be."

Mr John Wakeley at Lehman Brothers said simply: "This is not just a good result but it represents a sea change in the direction of the company's earnings." However, Mr Wakeley reduced his profits estimate for the current year by £10m, to take account of an unexpectedly large "exchange hit".

Reports of improving volumes in premium brand whiskies coming from the Guinness meeting helped to boost Allied Domecq. The shares gained 8 at 528p in trade of 2.2m. British Petroleum delivered

another good performance, edging up 3 to 424p in response to the latest optick in crude oil

Dealars said there was renewed evidence of switching operations, out of Shell Transport and into BP, but said the

of 215p, breaking through chart resistance at 200p for the first time since the stock plunged on a profits warning in 1993. The shares closed 13 up at

on 7.6m traded.

213p on US support, which was encouraged by an apparently successful tour of US investors by the company this week. Investors were also reas-

stock's good performance owed more to follow-through buying

from the handful of buy recom-

mendations issued by US brok-

ing houses in the past two

Pharmaceuticals group Med-

eva reached a new 1994-95 high

sured by bullish comments from Mr Bernard Taylor, the chairman, in the annual report out this week, and German registration of a new vaccine combination, for which Medeva is supplying one component.

FINANCIAL TIMES EQUITY INDICES

Mar 23 Mar 22 Mar 21 Mar 20 Mer 17 Yr ago "High "Low 238.7 2394.0 2394.2 2361.8 2362.2 2468.5 2713.6 2238.3 4.42 4.42 4.43 4.45 4.49 3.75 4.68 3.43 7.16 7.16 7.17 7.21 7.24 5.10 7.39 3.82 18.58 18.62 18.65 18.62 52.31 33.43 18.11 16.38 18.32 16.29 18.20 18.10 22.25 30.80 15.77 Ord. div. yield 4.42 Earn. yid. % full 7.16 P/E ratio net P/E ratio nil

(Excluding intra-market business and overseas turnaver

Ordinary Open	Share 9.00	hourly 10.00	_	12.00	13.00	14.00	15.00	16.00	High	LOW
2402.7	2401.4	2407.3	2421.4	2417.5	2408.7	2404.9	2399.2	2389.1	2422.4	2395,3
			Mar 23	Mer	22	Mar 21	Mer 2	0 M	ar 17	Yr ago
SEAQ be	rgains		34,541	32,	125	36,639	30,9	53 2	9,997	41,821
Equity tu	mover (	Cmit		150	98.3	1824.2	1772	19 1	592.7	2007.5
Equity be				45,	555	49,275	43,8	11 4	1,468	48,173
Shares tr	aded (r	ոնե		- 6	53.2	758.9	779	12	766.7	624.1

Rises and falls"		1994/95 Highs an	d lows	LIFFE Equity optic	ins .
Total Rises	637	Total Highs	25	Total contracts	40,984
Total Falls	644	Total Lows	97	Calls	21,512
Same	1587			Puts	19,472
March 28 'Data b	esed on E	quity shares listed o	on the Lon	idon Share Service.	

ANNUAL GENERAL MEETING

lotice is hereby given that the 154th Annual General Meeting of Provident Mutual Life Assurance Association ("the Association") will be held at Skinners' Hall, 8 1/2 Dowgate Hill, London EC4R 2SP on Wednesday 19

Resolution 1. To adopt the Report and Accounts for the year ended 31

A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote instead of him or her. A proxy need not be a member of the Association. A form of proxy can be obtained by writing to the Company Secretary at the Association's Registered Address.

Registered Address: PO Box 568, 25/31 Moorgate, London, EC2R 6BA.

PROVIDENT INUTUAL 褒愛

To re-elect Mr Brian Richardson, who retires by rotation, as

To re-elect Mr Colin Edward Hughes, who retires by

To re-appoint Price Waterhouse as Auditors of the on, to hold office until the conclusion of the next

To re-elect Mr John David Neville, who retires by rote

April 1995 at 12.30 pm, for the following purposes:

a Director of the Association.

as a Director of the Association.

Annual General Meeting.

Provident Muschi Life Assurance Assectation.

Registered in England number 8870.

Company Secretary 1 March 1995

December 1994.

Chemicals group Croda recovered from what many in the market consider to be an oversold position. The shares rose 5 to 362p ahead of results

weeks. Shell eased 11/4 to 721p due next Thursday. BOC slipped 9 to 691p as stock washing around in the market as part of a large pro-British Borneo raced up 15 to 268p following the excellent gramme trade held back the share price.

Kleinwort Benson emarged as the top performer in a busy merchant banks sector, with the shares forging ahead to end a further 22 higher at 657p. Dealers pointed to the much higher than usual level of turnover in the stock - 2.7m shares amid renewed speculation of takeovers or rationalisation involving the group.

S.G. Warburg, on the other hand, failed to hold an early strong rise which drove the shares up to 750p before they dipped to close a net 3 easier at 733p. Scbroders put on 25 at 1535p. Smith New Court, one of the UK's biggest marketmaking firms, gained 8 at 462p.

Turnover in the high street banks was much reduced as the stocks gave ground on light profit-taking. TSB eased 31/2 to 2371/2p after a low key annual meeting.

A negative review of the property sector earlier this week continued to exact a toll on MEPC, making it the day's worst performing Footsie stock in percentage terms. The shares relinquished 10 to 389p. Volume stood at 1.4m at the

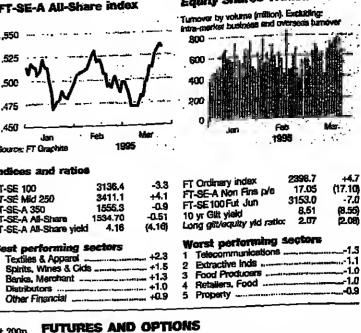
The regional electricity stocks were quietly mixed of today's expected announcement from Professo Stephen Littlechild regarding price controls.
Of the handful of winners in

the sector, London moved np 7 to 620p, as did South Wales, to 660p, and Seeboard 8 to 361p. Retailer Lloyds Chemist was once again in the doldrums as shares closed 17 weaker at 200p on trade of 1.6m. NatWest Securities resigned yesterday as joint broker.

Better than expected figures from Spirax-Sarco Engineering prompted a squeeze in the sbares, sending them up sharply by 42 to 478p, with some 700,000 dealt in the tightly traded stock by the

News of a higher than expected restructuring charge from Northern Foods saw the shares recede 8 to 197p. The company also forecast that 1994/95 profits would not be less than £118m. Analysts had been expecting profits in the range of £125m to £130m.

**MARKET REPORTERS:** Steve Thompson, Peter John,



### Colle S #15 Date 5 974 WEURO STYLE FT-SE 100 INDEX OPTION (LIFFE) 210 per full index point 3125 58¹2 42 85¹2 82 185¹2 78 198 109 209 127 2975 3025 3075 170 8 127 13 89 25 191½ 19½ 152 29 118½ 43 207½ 32½ 170 44 135 59 2201₂ 74 270 93

# 3176 3225 33 6812 16 101 8 12 60 85 4012 11512 2512 1 78 79 10012 57 12712 38 109 106 15312 170 106 15312 170 106 01 sattler

#### Joel Kibazo. TRADING VOLUME LONDON RECENT ISSUES: EQUITIES M Major Stocks Yesterday p up (2m.) High Low Stock 150 F.P. 517.3 167 154 Albright & Wilson F.P. 124.4 2011 175 Beade F.P. 29.0 128 123 Colleagues \$128 F.P. 15.6 135 130 Delaywin \$130 F.P. 45.7 138 136 Delaywin 100 F.P. 30.0 101 100 Geored inc inv C \$135 F.P. 15.2 138 118 Goldon Flose 100 F.P. 181.6 101 85 HTR inc 6th Sp in 100 F.P. 94.0 105 102 Do. Zero Div Pf F.P. 9.40 20 17 Hiv Gep Warrants F.P. 21.6 87 63 Inv Tet of fine Tista F.P. 29.1 59 55 Do. Warrants 100 F.P. 23.5 95 90 Montanaro UK Sm. F.P. 23.5 95 90 Montanaro UK Sm. F.P. 215 48 43 Do. Warrants 476 170 2070.3 193 163/2 *Vital Power (P/P) FINS.0 1.5 4.5 18.3 HNS.9 - 4.1 -F.P. 29.0 F.P. 45.7 F.P. 45.7 F.P. 181.5 F.P. 94.0 F.P. 29.1 F.P. 29.1 F.P. 29.1 F.P. 29.1 F.P. 21.5 FINE 0 22 58 83 138 135 Certrantech 101 100 Georged Inc Inv C 138 116 Golden Rose 101 95 HTR Inc Gth Sp In 105 102 Do. Zero Div Pf 20 17 Inv Cep Warrants 87 65 Do. Warrants 5 3 Molrose Warrants 5 3 Molrose Warrants 95 90 Montanaro UK Sm 48 43 Do. Warrants 133 163½ That Power (P/P) 206 176½ "PowerGen (P/P) 505 493 Schroder I O Uts 50 48 Superfrants 136 Certrantech 100 Geored Inc Inv C 116 Golden Rose 85 HTR fine Gft Sp Inc 102 Do. Zero Div Pf 17 kw Cap Werrants 83 trv Tet of Inv Teta 55 Do. Werrants 3 Melrose Werrants 90 Montenaro UK Sm. 43 Do. Werrants -8 FN15,45 2.8 4.1 13.0 -3 FN15.0 3.2 3.6 11.1 185 4.038.9 F.P. 79.9 F.P. 3.57 F.P. 0.04 RN2.0 1.6 5.4 11.3 50 100 Throg DI Zero PI 170 Zoteloams W4,85 21 3.3 17.8 Mar % they May Mar 22 on they 21 20

FT GOLD MINES INDEX Gold Milnes Judge (34) 1821.42 -1.4 1846.55 1957.33 2090.67 Regional Indices Atrica (16) Australisia (7) North America (11) 2550.95 -4.0 2656.94 2657,41 2967,00 -0.9 2097,26 2092,99 2537,14 0.0 1576,56 1593,12 1773,74 2.00 2951,49 1786.20 1611,21 1348.18 Blackrocompu Eng China Clays Emerphse Olf Furoturnel Units

FT - SE Actuaries S	hare Ir	dicé:		14.00					The L	JK S	eries
	Mar 23	Day's chge%	Mar 22	Mar 21	Mar 20	Yeer	Div. yield%	Earn. yiekt%	P/E ratio	Xd adj.	Total Return
FT-SE 100	3136.4	-0.1	3139.7	3135.0	3124.2	3121.7	4,35	7.87	15.33	32.21	1210.1
FT-SE MId 250	3411,1	+0.1	3407.0	3406.7	3391.0	3795.7	3.75	275	17.86	20.44	1292.90
FT-SE Mid 250 ex Inv Trusts	3418.3	+0.1	3414.6	3413.6	3398.0	3811.9	3.90	7.31	16.60	20.69	1293.8
FT-SE-A 350	1555.3	-0.1	1556.2	1554.4	1548LB	1588,3		7.62		14.49	1226.7
FT-SE-A 350 Higher Yield	1507.6	~0.1	1569.3	1587.3	1563,0	1594.5	5.20	8.48	14.18		1019.2
FT-SE-A 350 Lower Yield	1542.8		1543.1	1541.3	1533.9	1541.9	3.07	6.64	18.33	\$.67	1023.6
FT-SE SmellCap	1699.86	+0.2	1695.77	1694.35	1689.24	1959.44	3.53	5.29	23.57	10.66	1338.99
FT-SE SmallCap ex liny Trusts	1677.84	+0.2	1673.98	1671.82	1667.57	1936.28	3.75	5.92	21,35	10.16	1323.85
FT-SE-A ALL-SHARE	1534.70		1535.21	1533.44	1527.85	1581,44	4.16	7.44	16.24	13.94	1230.72
FT-SE Actuaries All-	Share										
	-1141-	Davida				Year	Div.	Eam	P/E	Xd adl.	Total
		Day's					LJIV.	C2011			
	Mar 23		Mar 22	Mar 21	Mar 20	880	yield%	ylekt%_	ratio	yta	
10 NUNERAL EXTRACTION(24)	Mar 23 2695.58	chge%	Mar 22 2695.02			890				yto	Fletum 1096.84
12 Extractive Industries(7)		chge%		2697.03	2691.17	890 2524.07	yield%	yleid%	18.82	yto	Return 1096.84
12 Extractive industries(7) 15 Oil, integrated(3)	2685.58 3573.48 2699.73	-1.1 +0.2	2695.02 3612.34 2694.49	2697.03 3583.42 2703.03	2691.17 3559.15 2700.98	890 2524.07 3956.75 2430.00	3.81 3.94 3.91	yield% 6.66	18.82 16.16	ytd 20.88 76.59	1096.84 1007.56
12 Extractive Industries(7)	2695.58 3573.48	-1.1 +0.2	2695.02 3612.34	2697.03 3583.42 2703.03	2691.17 3559.15 2700.98	890 2524.07 3956.75 2430.00	yield% 3.81 3.94	9lekt% 6.66 7.72	18.82 16.16	ytd 20.88 76.59 11.39	1096.84 1007.56 1119.64
12 Extractive industries(7) 15 Oil, integrated(3)	2685.58 3573.48 2699.73	-1.1 +0.2 +0.6	2695.02 3612.34 2694.49	2697.03 3583.42 2703.03 1887.44	2691.17 3559.15 2700.98 1674.89	890 2524.07 3958.75 2430.00 1617.08	3.81 3.94 3.91	6.66 7.72 8.96	18.82 16.16 17.92 80.00†	ytd 20.88 76.59 11.39	1096.84 1007.56 1119.64 1120.14
12 Extractive Industries(7) 15 Oil, Integrated(3) 16 Oil Exploration & Prod(14)	2695.58 3573.48 2699.73 1908.23	-1.1 +0.2 +0.6	2695.02 3612.34 2694.49 1896.69	2697.03 3583.42 2703.03 1887.44 1830.60	2691.17 3559.15 2700.98 1674.89 1826.50	890 2524.07 3856.75 2430.00 1617.08 2105.14	3.81 3.84 3.91 2.84	9ield% 6.66 7.72 6.96 1.48	18.82 16.16 17.92 80.00†	ytd 20.88 76.59 11.39 27.14	1096.84 1007.56 1119.64 1120.14
12 Extractive Industries(7) 15 Oil, Integrated(3) 16 Oil Exploration & Prod(14) 20 GEN INDUSTRIALS(279)	2695.58 3573.48 2699.73 1908.23 1837.79	-1.1 +0.2 +0.6 +0.5 +0.5	2695.02 3612.34 2694.49 1896.69	2697.03 3583.42 2703.03 1887.44 1830.80 951.57	2691.17 3559.15 2700.98 1674.89 1826.50 948.61	890 2524.07 3956.75 2430.00 1617.05 2105.14 1346.99	3.81 3.84 3.91 2.84 4.29	6.66 7.72 8.96 1.48 2.69	18.82 16.16 17.92 80.00†	ytd 20.88 76.59 11.39 27.14 17.36 7.53	1096.84 1007.56 1119.64 1120,14
12 Extractive Industries(7) 15 Oil, integrated(5) 16 Oil Exploration & Prod(14) 20 GEN INDUSTRIALS(278) 21 Building & Construction(38) 22 Building Matts & Merche(31) 23 Chemicals(23)	2695.58 3573.48 2699.73 1908.23 1837.79 947.47	-1.1 +0.2 +0.6 +0.5 +0.5 +0.3	2695.02 3612.34 2694.49 1896.69 1828.89 942.56	2697.03 3583.42 2703.03 1887.44 1830.60 951.57 1759.91	2691.17 3559.15 2700.98 1674.89 1826.50 948.61 1743.81	890 2524.07 3956.75 2430.00 1617.06 2105.14 1346.99 2195.71	3.81 3.84 3.91 2.84 4.29 4.16	yield% 6.66 7.72 6.96 1.48 2.69 7.28	18.82 16.16 17.92 80.00† 18.38 17.68 13.13	ytd 20.88 76.59 11.39 27.14 17.36 7.53	1096.84 1007.56 1119.64 1120.14 954.43 754.14
12 Extractive Industries(7) 15 Oil, Integrated(5) 16 Oil Exploration & Prod(14) 20 GEN INDUSTRIALS(279) 21 Building & Construction(38) 22 Building Matts & Marchs(31) 23 Chemicals(23) 24 Diversited Industrials(17)	2695.58 3573.48 2699.73 1908.23 1837.79 947.47 1758.33 2201.56 1798.66	-1.1 +0.2 +0.6 +0.5 +0.3 +0.2 +0.7	2695.02 3612.34 2694.49 1896.69 1828.89 942.56 1752.66 2197.27 1785.41	2697.03 3583.42 2703.03 1887.44 1830.60 951.57 1759.91 2192.00 1783.63	2691.17 3559.15 2700.98 1674.89 1826.50 948.61 1743.81 2161.06 1788.55	890 2524.07 3356.75 2430.00 1617.06 2105.14 1346.99 2195.71 2473.65 2119.43	yield% 3.81 3.84 3.91 2.84 4.29 4.16 4.40 4.34 5.30	9ield% 6.66 7.72 8.96 1.48 2.66 7.28 6.35	18.82 16.16 17.92 80.001 18.38 17.68 13.13 21.19	ytd 20.88 76.59 11.39 27.14 17.36 7.53 1.22 29.06	1096.84 1007.56 1119.64 1120.14 954.43 754.14 837.43
12 Extractive Industries(7) 15 Oil, integrated(5) 16 Oil Exploration & Prod(14) 20 GEN INDUSTRIALS(278) 21 Building & Construction(38) 22 Building Matts & Marche(31) 23 Chemicals(23)	2695.58 3573.48 2699.73 1908.23 1837.79 947.47 1758.33 2201.56	-1.1 +0.2 +0.6 +0.5 +0.3 +0.2 +0.7 +0.2	2695.02 3612.34 2694.49 1896.69 1826.89 942.56 1752.66 2197.27 1785.41 1934.24	2697.03 3583.42 2703.03 1887.44 1830.60 951.57 1759.91 2192.00 1763.63 1930.92	2691.17 3559.15 2700.98 1674.89 1826.50 948.61 1743.81 2161.06 1788.55 1921.34	890 2524.07 3356.75 2430.00 1617.05 2105.14 1346.99 2195.71 2473.65 2119.43 2039.07	3.81 3.94 3.91 2.84 4.29 4.16 4.40 4.34	9ield% 6.66 7.72 8.96 1.48 2.66 7.28 6.35 5.66	18.82 16.16 17.92 80.001 18.38 17.68 13.13 21.19	ytd 20.88 76.59 11.39 27.14 17.36 7.53 1.22 29.06	Pietum 1096.84 1007.56 1119.64 1120.14 954.43 754.14 837.43 997.20
12 Extractive Industries(7) 15 Oil, integrated(5) 16 Oil Exploration & Prod(14) 20 GEN INDUSTRIALS(279) 21 Building & Construction(38) 22 Building Matts & Merchs(31) 23 Chemicals(23) 24 Diversified Industrials(17)	2695.58 3573.48 2699.73 1908.23 1837.79 947.47 1758.33 2201.56 1798.66	-1.1 +0.2 +0.6 +0.5 +0.3 +0.2 +0.7 +0.2	2695.02 3612.34 2694.49 1896.69 1828.89 942.56 1752.66 2197.27 1785.41	2697.03 3583.42 2703.03 1887.44 1830.60 951.57 1759.91 2192.00 1763.63 1930.92	2691.17 3559.15 2700.98 1674.89 1826.50 948.61 1743.81 2161.06 1788.55 1921.34	890 2524.07 3356.75 2430.00 1617.05 2105.14 1346.99 2195.71 2473.65 2119.43 2039.07	yield% 3.81 3.84 3.91 2.84 4.29 4.16 4.40 4.34 5.30	yield% 6.66 7.72 8.96 1.48 2.68 7.28 6.35 5.66 7.41	18.82 16.16 17.92 80.00† 18.38 17.68 13.13 21.19 18.32 17.45	ytd 20.88 76.59 11.39 27.14 17.36 7.53 1.22 29.06 33.96	Pieturn 1096.84 1007.56 1119.84 1120.14 954.43 754.14 837.43 997.20 948.31 960.61
12 Extractive Industries(7) 15 Oil, integrated(3) 16 Oil Exploration & Prod(14) 10 GEN INDUSTRIALS(279) 21 Building & Construction(38) 22 Building Matte & Merche(31) 23 Chemicals(23) 24 Diversified Industrials(17) 25 Electronic & Elect Equip(37)	2695.58 3573.48 2699.73 1908.23 1837.79 947.47 1758.33 2201.56 1798.66 1937.92	-1.1 +0.2 +0.6 +0.5 +0.5 +0.3 +0.2 +0.7 +0.2 +0.4	2695.02 3612.34 2694.49 1896.69 1826.89 942.56 1752.66 2197.27 1785.41 1934.24	2697.03 3583.42 2703.03 1887.44 1830.60 951.57 1759.91 2192.00 1783.63 1930.92 1785.29	2691.17 3559.15 2700.98 1674.89 1826.50 948.61 1743.81 2161.08 1788.55 1921.34 1782.13	890 2524.07 2524.07 2430.00 1617.05 2105.14 1346.99 2195.71 2473.65 2119.43 2039.07 1832.86	yield% 3.81 3.84 3.91 2.84 4.29 4.16 4.40 4.34 5.30 3.74	yield% 6.66 7.72 8.96 1.48 2.68 7.28 6.35 5.66 7.41 6.81	18.82 16.16 17.92 80.00† 18.38 17.68 13.13 21.19 18.32 17.45	ytd 20.88 76.59 11.39 27.14 17.36 7.53 1.22 29.06 33.96 5.84 12.74	Pieturn 1096.84 1007.56 1119.64 1120.14 954.43 754.14 837.43 997.20 948.31
12 Extractive Industries(7) 15 Oil, Integrated(5) 16 Oil Exploration & Prod(14) 20 GEN INDUSTRIALS(278) 21 Building & Construction(38) 22 Building Matts & Merche(31) 23 Chemicals(23) 24 Diversited Industrials(17) 25 Electronic & Elect Equip(37) 26 Engineering(72)	2695.58 3573.48 2699.73 1906.23 1837.79 947.47 1756.33 2201.56 1798.66 1937.92 1785.65	-1.1 +0.2 +0.6 +0.5 +0.3 +0.2 +0.7 +0.2 +0.4 +0.3 +0.5	2695.02 3612.34 2694.49 1896.69 1826.89 942.56 1752.66 2197.27 1785.41 1934.24	2697.03 3583.42 2703.03 1887.44 1830.80 951.57 1759.91 1759.91 1763.63 1930.92 1785.29 2152.61 2742.82	2691.17 3559.15 2700.98 1674.89 1625.50 948.61 1743.86 1788.55 1921.34 1782.13 2133.67 2753.56	890 2524.07 3956.75 2430.00 1617.05 2105.14 1346.99 2195.71 2473.65 2119.43 2039.07 1932.86 2274.73 2901.94	yield% 3.81 3.94 3.91 2.84 4.29 4.16 4.40 4.34 5.30 3.74 3.45	yield% 6.66 7.72 8.96 1.48 2.68 7.28 6.35 5.66 7.41 6.81 6.25	18.82 16.16 17.92 80.00† 18.38 17.68 13.13 21.19 18.32 17.45 19.29 38.69	ytd 20.88 76.59 11.39 27.14 17.36 7.53 1.22 29.06 33.96 5.84 12.74 24.92	Fletum 1096.84 1007.55 1119.84 1120.14 954.43 754.14 837.43 997.20 948.31 960.61 1038.85

FT-SE Smeacap	1699.86	+0.2	1695.77	1694.3	1009.2	1999.44	3.53	5.29	23.57	10.00	1330.95
FT-SE SmallCap ex law Trusts	1677.84	+0.2	1673.98	1671.82	1667-57	7 1936.28	3.75	5.92	21,35	10.16	1323.85
FT-SE-A ALL-SHARE	1534.70		1535.21	1533.44	1527.8	1581,44	4.16	7.44	16.24	13.94	1230.72
FT-SE Actuaries A	Л-Share										
		Day's				Year	Div.	Eam	P/E	Xd ad	. Total
	Mar 23	chge%	Mar 22	Mar 21	Mar 20	890	yield%	ylekt%_	ratio	ytd	Fletum
10 MINERAL EXTRACTION(24)	2695.58		2695.02	2697.03	2691.17	2524.07	3.81	6.66	18.82	20.88	1096.84
12 Extractive Industries(7)	3573.48					3956.75	3.94	7.72		76.59	
15 Oll, Integrated(3)	2699.73					2430,00	3,91	6.96		11.39	
6 Oil Exploration & Prod(14)	1908.23					1617.08	2.84	1.48	80.001		
O GEN INDUSTRIALS(279)	1837.79	<b>40.5</b>	1828 89	1830 80	1828 50	2105.14	4.29	2.06		17.36	_
21 Building & Construction(38)	947.47					1346.99	4.16	7.28		7.53	754.14
2 Building Matts & Merchs(31)	1758.33					2195.71	4.40	6.35		1.22	837.43
23 Chemicals(23)	2201.56					2473.65	4.34	5.66		29.06	
24 Diversified Industrials(17)	1798.66					2119.43	5.30	7.41		33.96	
25 Electronic & Elect Equip(37)	1937.92					2039.07	3.74	6.81		5.84	960.61
6 Engineering(72)	1785.65	+0.4	1778.84	1785.29	1782.13	1932.86	3.45	6.25		12.74	
7 Engineering, Vehicles(13)	2149.05	+0.3	2143.19	2152.61	2133.67	2274.73	4.25	3.39	38.69		
8 Paper, Pckg & Printing(27)	. 2758.48	+0.5	2744.25	2742.82	2753.56	2901.94	3.44	7.65	15.74		
9 Textiles & Apparei(21)	1467_21	_+2.3	1433.62	1432.01	1427.59	1606.39	4.71	7.24	17.84	6.68	843.96
CONSUMER GOODSIDE	2943.02	-0.2	2947.79	2939.56	2923.70	2732.14	4.40	6.69	12.37		
1 Broweries(18)	2179.20					2182.98	4.40	8.46	14.26		
2 Spirits, Wines & Ciclera(10)	2636.82					2891.23	4.40	7.98		26.30	900.32
3 Food Producers(24)	2396.99					2298.75	4.20	7.81		15.08	
4 Household Goods(10)	2484.02					2550.12	3.69	3.24	38.62	1.97	900.81
6 Heelth Care(18)	1660.96					1747.65	3.11	3.53	38.65	4.17	672.52
7 Phormaceuticals(12)	3721,84					2895.20	4.16	4.21		49.21	1210.51
9 Tobacco(2)	3648.36					3604.45	6.25	11.23		131,29	
SERVICESCOM	1909.93		1900 36	1013 85	1907 EA	2024.45	3.37	6.92		10.15	
1 Distributors(32)	2303.06				2294.41		4.12	7.99		11.99	851.79
Leleure & Hotele(29)	2126.76				2100.30		3.60	5.35		28.21	808.97 1068.98
Media(43)	2810.68				2794.04		2.68	5.50	20.60		996.22
Retailers, Food(16)	1858.36				1886.89		2.55	a 73	14.02	2.63	1123.22
Retolers, General(44)	1605.09		1605.04	1591.04	1573,10	1705.14	3.37	7.24	17.12	5.49	876.73
Support Services(38)	1458,59		1458.63	1463.55	1466.04	1668.85	2.98	7.14	16.95	3.88	895.71
Transport(21)	2227.52	+0.7	2211.44	2199.53	2199,39	2542.09	3.84	2.79	17.51	7.85	883.02
Other Services & Business(7)	1177.50	+0.3	114.38	1162.24	1149,99	1161.01	3.81	4.71	28,84	9.17	1029.54
O UTILITIES(37)	2259.45	-0.7	2274.61	2261.75	2260.31	2349.10	4.B1	9.25	12,62	2.85	890.24
Bectricity(17)	2117.13				2112.73		4.83	12.29		19.89	906.03
Gas Distribution(2)	1944.84	-0.3	1950.62	1950.62	1950.37	1673.54	6.16	7.10	17.60	0.00	613.47
Telecommunications(5)	1991,34				1996,48		4.10	a.76	18.05	0.13	864.30
Water(13)	1753.85	-0.2	1757.03	1767 <u>.4</u> 3	1765.21	1637.95	5.71	13.65	7.99	4.62	894.31
NON-FINANCIALS(884)	1655,93		1656.25	1653.00	1646,95	1707.42	4.12	7.13	17.05	13.17	1192.35
FINANCIALS(18)	2214.53				2216.03		4.77	10.20		_	
1 Bonks, Retail(9)	2918.76				2929.84		4.70	12.18	11,66		898.57
2 Banks, Merchant(8)	3109.39				3023.16		3.72	9.00		57.48	897.22
3 Insurance(26)	1237.76				1228.41		5.72	9.96	13,48 12,74		949.29
4 Life Assurance(6)	2547.02				2591.97		5.29	7.00	17,81	3.96	679.46 667.27
7 Other Financiai(23)	1889,84				1854.07		4.03	267		16.03	1029.89
6 Property(46)	1379.09				1383.48		4.39	5.10	24,42	4.45	802.79
INVESTMENT TRUSTS(133)	2609.66				2593,32		2.43				
								1.98	50,48		886.77
9 FT-SE-A ALL-SHARE(915)	1534.70	1	535.21	1 <u>533.44</u>	<u>1527.85</u>	1581.44	4,13	7.44	16.24	13,94	1230.72
SE-A Fledgling	851,82	+0.2	949.95	949.81	948,21	-	3.09	-	_	5.61	957.33
SE-A Fledgling ex Inv Trusts	P49.32	+0.2	947.08	946.93	948,60	-	3.27	-	-	5,79	954.88
Hourty movements											
_	B.00 10.00	11.0	0 12	2.00	13.00	14.00	16.00	16.10	) High	Vday I	.ow/day
	48.1 3155.1				150.8	3145.7	3137.8	3137.	0-		_ <u>_</u>
		0.07	310	~~ 3	100,0	G 170.F	3137,8	313/	u 316	A.2	3133.0

	Ope	n 9.00	10.	.001	1.00	12.00	13.00	14.00	16.00	16.10	High/day	Low/da
FT-SE 100	3149.	4 3148,	1 315	5.1 3	67,9 3	152.4	3150.8	3145.7	3137,8	3137.0	3169.2	3133.0
FT-SE MId 250	3407.	.0 3405,1	5 340	6.6 34	14.3 3	414.7	3415.3	3415.3	34127	3411.8	3416.7	3406.2
FT-SE-A 350	1560.	.0 1559.3	3 156	2.1 19	67.8 1	565.7	1561.3	1559.4	1556.1	1555.7	1568.4	1554.0
Time of FT-8E 100 (							3520.3(2/2	<b>99 Low:</b> 2	578.8 <b>(24</b> /5/9	MP .		
							35203(2/2	<b>94 Lou</b> : 2	576.8 <b>(24</b> /5/5	Mg .		
						s				Close	Previous	Chang
FT-SE A	çtuarie	s 350	Indu	stry i	asket	s	14.00	15,00			Previous 925,2	Chang
Bidg & Chstron	Open Open	926.0	<b>Indu</b> : 10.09	11.00	asket	13.00 930.9	14.00 930.9	15.00 930.4	16.10	Close		
FT-SE A	Open 926.1	926.0 3711.0	indu: 10.00 927.2	11.00 933.2	12.00 932.4	13.00 930.9	14.00 930.9 3709.2	15.00 930.4 3699.3	16.10 931.2	931.4	925,2	+8.2

Additional Information on the FT-SE Additional share income is putterned in Squaracy Issued, last or guaranteeps are executed to be information of the FT-SE Additional Conference States indiced Sortion, which covers a range of electronic and paper-based products relating to these indices, as explicitly from FRSTAT, Fitting House, 13-17 Enwarth Street, London EC2A 40L.

The FT "SQV" has been remained FT-SE-A Non-Financials indice. The FT-SE 10h, the FT-SE Mill 250, FT-SE Additional 505 and the FT-SE Additional Street Indices by besteron as endoctated by the insurational Stock Exchange of the United Kingdom and Republic of Indianal and the FT-SE Addition Aff-Street Indices is compared by the Francial Times United, both in conjunction with the institute of Additional Street and the Additional Times United Street Indianal Street Indianal Street Indianal Times United 1995. An entire reservation FT-SE additional Times United 1995. A rights reservation FT-SE and "Footnie" are light to the Additional and service marks of the London Stock Exchange and The Francisis Times Landon Times United Times Times Conference Street Indianal Times Conference Street Indianal Times Conference Times Indianal Times Conference Street Indianal Times Conference Times Indianal Times Conference Times Indianal Times Conference Street Indianal Times Conference Times Indianal Time

#### PAN - HOLDING Société Anonyme - Luxembourg R.C. Luxembourg: B 7023

7, Place du Théâtre, Boite Postale 408 L-2014 Luxembourg Telephone: (352-462401/462402) Telefax: (352-462527)

## FISCAL YEAR 1994

December 28, 1994.

At its Meeting of March 14, 1995, the Board Meeting of Directors finalised tha accounts for the financial

The accounts show a net profit of USD 28,992,693. The net asset value as of December 31, 1994 amounted to USD 313,099,636 .- , equivalent to USD 329.19 for each of the 951,110 shares of USD 50 par value outstanding after the two for one stock split on

This compares to a December 31, 1993 consolidated net asset value per share of USD 654.38 or USD 327.19 on a split-adjusted basis. This represents a 0.61 % rise over the previous year, or a 2.22% Increase, if one takes into account the USD 10.50 dividend paid on July 1, 1994 (USD 5.25 on a split-adjusted basis).

The Board Meeting decided to propose to the Annual General Meeting to be held on April 25, 1995, the distribution, per share outstanding, as at the close of business of stock exchanges on May 31, 1994, of a dividend of USD 5.50 for the year 1994, to be compared with USD 10.50, i.e. USD 5.25 splitadjusted, paid in 1994 for the year 1993.

The dividend of USD 5.50 per share is free of withholding tax in Luxembourg and would be payabla as of June 1, 1995.

The current geographical breakdown of assets is as 21% Japan 15% North America 24% Europe 29%

9% Gold Bullion, Gold Mines 2%

On March 22, 1995, tha net asset value per share was USD 330.82, showing a slight increase of 0.5% compared to 31 December 1994. The repurchase price was USD 329.17 and tha sale price USD 332.47, per share of USD 50 par value.

Morgan Guaranty Trust Company of New York

Pacific Basin

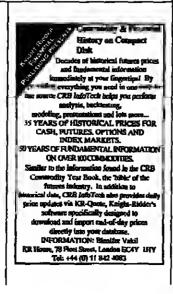
(excluding Japan)

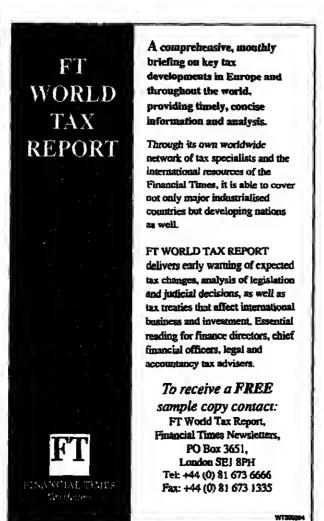
PTE15,000,000,000 Floating rate notes due March 1998

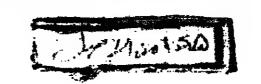
The rate of interest for the period 23 March 1995 to 25 Septembe 1995 has been set at 11.4375% per annum. Interest payable value 25 September 1995 will amount to PTE 5,828.42 per PTE 100,000 note.

Agent: Morgan Guaranty Trust Company

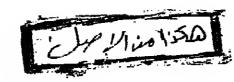
**JPMorgan** 







was to the contract of



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CZECH REP (Mar 23 / Korura) 197 + 50 140 125 57 C1 1.053 -50 2000 1.055 0.0 Appet 10.750 250 11.000 9.00 Roman 950 -50 1.000 9450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100 0.450 1550 140 100	,就是这个人的,我们就是这个人的,我们就是这个人的,我们就是这个人的,我们就是这个人的,我们就是这个人的,我们就是这个人的,我们们的,我们们的,我们们就是这个人的,我们 这一个人,我们们们的,我们就是这种人的,我们们们们的,我们们们们们的,我们们们们们的,我们们们们们的,我们们们们们的,我们们们们们们们们
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**FINANCIAL TIMES** 

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Financial Times. World Business Newspaper.

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1995

range which, said Mr Niesse.

was now untenable after the

depreciation in the dollar and

The target, he said, had come

down into the 2,400 to 2,500

range for 1995, on a "base line"

scenario which assumes that

the dollar has bottomed and

will appreciate from here; if

the dollar were merely to hold,

or depreciata, DB Research would come back in May and

In the latter eventuality,

duhbed the "risk" scenario, the

hank would also cut its GNP

target for this year. However.

Mr Niesse agreed, this still left

Deutsche with a far rosier view

reduce its targets yet again.

Source: FT Gracifite.

other currencies.

## Technology stocks lift as Dow recovers

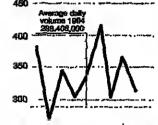
#### **Wall Street**

US shares started the day in negative territory as the dollar fell to a record low against the Japanese yen, but by late morning the market became more positive as the US currency bounced off its bottom, sending the bond market higher, writes Lisa Bransten in New York.

By 1 pm the Dow Jones Industrial Average was 0.69 higher at 4,083.68. The Standard & Poor's 500 gained 0.21 at 495.88, While the American Stock Exchange composits improved 1.56 to 457.71. The 811.67. Volume on the NYSE was 180m shares A sinking dollar exerted only

#### **NYSE** volume

Daily (million)



10 13 14 15 16 17 20 21 22 23

mild restraint on other financial markets, bringing both the bond and equity markets down slightly through the early morning. As the currency gained, however, both markets turned positive with the long bond up nearly a quarter of a point in the early afternoon. Once again, the technology

sector was especially strong yesterday with the Nasdaq, which is beavily weighted toward technology shares, outperforming other indices and the Pacific Stock Exchange technology index up more than 0.6 per cent

Among the companies leading the Nasdaq higher were Microsoft, which added to gains made recently on news that the software company would team up with the Hollywood studio DreamWorks SKG

dia software; Lotus Development, which said it would take its fight against Borland International to the US Snpreme Court; and Broderhund Software, which reported second quarter earnings more than 40 per cent higher than the median analyst estimate. Microsoft rose \$2# at \$73%. Lotus gained \$1% at \$41% and Broderbund was \$2% higher at \$56. Meanwhile Borland lost \$1/2

Analyst recommendations and earnings estimates influenced the prices of several

companies yesterday.

IBM, which trades on the NYSE, gained \$% at \$82% after an analyst at Morgan Stanley raised his first quarter earnings estimate for the computer

Coca-Cola lost \$1% at \$57% in part because an analyst at Nat-West Securities downgraded his rating of the company's

Aztar added 10 per cent as the abares jumped \$% at \$8% after reports that a Salomon Brothers analyst had said that the riverboat casino company was one of his favourite small can stocks.

Shares in several Mexican strengthened against the dollar in intraday trading. The benchmark Telmex was \$% higher at \$26%. Grupo Televisa gained was \$% higher at \$41/2.

Toronto was higher at midday, helped hy steady gains for conglomerates and gold shares. The TSE-300 composite index was 8.5 ahead at 4,271.70,

Among gold stocks, Barrick Gold improved C\$% to C\$33%, while conglomerates were led hy a recovery in Canadian Pacific, which moved ahead C\$\% to C\$20\% as Canada's national rail strike moved into its sixth day.

The telecommunications group Northern Telecom advanced C\$1 to C\$54½ followings news that the company was to be awarded a letter of intent to be a primary supplier for a Pacific Bell's video network in California.

the state telecom company,

MEXICO CITY was higher in

late morning trade amld

unusual calm in the foreign

exchange markets. The IPC

index firmed 10.68 to 1,601.84.

Among the best performers, Coca-Cola Femsa L rose 6.6 per

cent, Maseca, the tortilla

maker, was 5.3 per cent ahead

and Grupo Financiero Bancomer B rose 5.3 per cent. Tel-

mex was unchanged and Desc B fell 1.3 per cent.

rose 3.3 per cent to R\$24.70.

## Brazil extends gains

São Paulo extended early gains and traded 2.8 per cent higher at midday as investors welcomed testimony from the central bank president Mr Persio Arida to congress denying fresh allegations of government leaks of privileged information on Brazil's new foreign exchange policy.

The Bovespa index was up 851 to 30,890 at 1 pm in a moderate turnover of R\$102m

Preferred stock in Telebras,

## Strong rand hurts S Africa

Johannesburg was mixed as a strong rand hampered any significant attempt at recovery following the steep falls in gold shares on Wednesday.

The overall index finished 7.7 softer at 5.260.3 after trading in a 12-point range, the gold shares index recouped 6 at 1,403.9 after the previous day's 73.4 fall, and industrials the absence of clear direction

NATIONAL AND REGIONAL MARKETS Figures in parentheses show number of lines

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from other world markets One analyst commented that

gold shares were taking a dou-ble knock as a result of the firm rand, bringing dollar sell-ers of golds into the market and weakening the rand gold price. However, further gold price gains were likely to spur strength locally.

De Beers was 75 cents better at R87.50 and Anglos firmed 50 cents to R200.

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251.38 151.85 49.44 104.42 345.49 489.45 168.32 151.67 260.27 245.71 172.26 129.34 103.05 147.46 148.06

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145.57 136.23 126.86 134.70 189.37 163.80 133.44 107.74 80.19 484.05 5479.35 165.68 232.40 122.83 254.48 122.83 254.40 127.96 135.34 180.36

# Frankfurt shaken by rumours, derivatives selling

Frankfurt, the Continent's biggest equity market, was shaken yesterday by a potent combination of market rumours and derivatives selling, writes Our Markets Staff.

The peak to trough drop of more than 3 per cent was echoed more quietly by other bourses. However, there was some recovery before the end of the afternoon; and Mr Francois Langlade-Demoven, equity strategist at CS First Boston and still a bull of "core" markets in Europe - the D-Mark zone, and France - was happy to forecast a technical bounce

FRANKFURT peaked at 1,980.13 during the session, hit 1,913.42 after hours on futures related selling and closed with the Ibis-indicated Dax index 42.99 or 2.2 per cent down at a new 1994-95 low of 1,935.08.

Turnover rose from DM5.1bn to DM7.4hn. DB Research took its latest strategy document to Düsseldorf on Wednesday, and yesterday, and the word from there was that the bank was cutting its targets for the Dax, and for German GNP.

chief analyst at DB Research, said that the cuts were rela-tive, and conditional. The bank been very bullish, with a Dax target in the 2,600 to 2,800

of German prospects than Mr Nicbolas Knight of Nomura who, this week, put 1,600 for the Day on his menu for a global hear market which could last until 1996

PARIS was dragged down by sions. It closed at 1,795.66.

FFr8 to FFr232. LVMH was the most active

good progress in 1995. The shares jumped FFr17 to FFr888 in turnover of FFr389m. The throw-away pen and razor group Bic climbed FFr41 to FFr731, the day's strongest

stock following strong 1994

upbeat 1994 results. ZURICH headed lower as the weak dollar and Frankfurt's performance put a brake on activity. The SMI index lost

Nestlé fell SFr13 to SFr1.140

renewed dollar weakness and by the German shakeout, the CAC-40 index tumbling by 22.32 to roll back more than a quarter of the gains it made over the preceding five ses-

Trading was active amid heavy profit-taking and turnover moved up to FFr3.8hn, its highest level for two weeks. Financials took the brunt of the sell-off, BNP falling FFr8.80 to FFr227, CCF FFr10 to FFr203.50 and Credit Lyonnais

profits and a forecast of further share price performance, on

THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.00 14.00 15.00 Close Hourly changes FT-SE Eurotrack 100 1242.51 1243.14 1243.47 1239.85 1231.00 1229.16 1229.57 1228.24 FT-SE Eurotrack 200 1360.17 1361.90 1366.62 1359.38 1351.96 1346.63 1346.30 1346.44 Mar 16 Mar 17 Mar 22 Mar 21 Mar 20

in spite of reporting a 12.6 per ments in ABB's annual report cent rise in 1994 net profit, at the upper end of expectations. However, analysts noted that the figure would have been virtually unchanged but for an exceptional contribution of SFr306m from the sale of cosmetics units to L'Oreal and that operating profit was below

1359.80

Sandoz's unexpected plans to restructure the chemicals division into an independent company came after the market closed. The shares, up 2.4 per cent on Wednesday on speculation of a spin-off of the group's agrichemicals division, were steady, rising just SFr1 to SFr723. The move, apparently establishing a clear strategy and setting targets for the future, seemed likely to be well received by investors.

expectations.

Brown Boveri bearers fell SFr32 to SFr1,080 on a downheat interpretation of comBolzano at a cost of L180bn.

1244.62 1357.60 1341 RB about the outlook for new power generation capacity. In STOCKHOLM. Asea

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declined SFr12 to SFr561 on the ABB news as the Affarsvärlden index gave up 13.80 to 1,446.40. Electrolux slid SKr7.509 to SKr347 on worries that the group might not achieve lts target price for the sale of its Granges metals processing

MILAN worried that the government's plans for pension reform were becoming bogged down in talks with unions and simployer groups, hat it bounced off its lows on a technical rally in late trading.

The Comit registered a loss of 14.84 or 2.5 per cent at 587.99, while the real time Mibtel index finished 111 or 1.2 per cent down at 9,419. A L69 or 3.9 per cent fall to L1,723 in Olivetti was attributed to selling by a domestic holder attempting to cover a large put in the options market.

Banks remained under pressure, with BCI down L87 at L3.195 and Credito Italiano L32 lower at L1,560. Ambroveneto lost L94 at L5,197 on taking control of Banca di Trento a

AMSTERDAM reacted directly to talk of a cut in German GNP forecasts, the AEX index bottoming at 385.30 before it closed 4.58 or 1.15 per cent lower at 388.33. Internationals and cyclicals came under pressure, with Hoogov-ens off another F13.40 or 5.4 per cent to F1 59.10 in the latter category, along with Fokker, a further 30 cents down at F19.90 following overnight news of a Fl 350m restructuring charge to be taken in 1995.

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DUBLIN managed to keep its head above water, moving modestly ahead in marked contrast to the trend in Europe's major stock markets. The ISEQ general index closed 3.23 higher at 1,838.80, although alers said the market mostly ticked over in modest turnover. The huilding materials group CRH improved 2p to

Written and edited by William Cochrane, Michael Morgan and

#### **ASIA PACIFIC**

## Profit-taking and selling by foreigners send Nikkei lower

#### Tokyo

Profit-taking by corporate investors and selling by foreigners continued to depress share prices and the Nikkei index stayed below 16,000, prites Emiko Terazono in The 225 average lost 91.44 at

15,813.41 after fluctuating

between 15.681.14 and 15.926.86. Corporate shareholders sold ahead of the book closing, while a fall in futures prices dragged down the cash index. Later buying by institutional investors and arbitrageurs belped to recover some of the losses. There was also a degree of short-covering on reports that Mr Koichi Kato, chairman of the Policy Research Council of the Liberal Democratic party, had said the government might implement measures to

support the stock market. Volume rose to 416m shares from 317m, due to large-lot cross trading - the selling and buying back of shareholdings hy investors taking profits without changing their portfo-lios. The Topix index of all first per cent to 1,249.09 and the Nikkel 300 shed 2.84 to 230.13. Declines overwhelmed advances by 856 to 199, with 119 issues unchanged. In London the ISE/Nikkei 50 index

eased 0.68 to 1,024.26. Traders said corporate selling would continue until Monday, the last day for settlements in the current fiscal year. But a Japanese hroker said it was not clear whether buyers would return after that.

Regional banks were busy on cross trading. Hachijuni Bank led active stocks as it rose Y20 to Y1,120, and Gunma Bank declined Y9 to Y991. Banks were heavily sold by companies. The Industrial

Bank of Japan fell Y180 to Y2,020 and Dai-Ichi Kangyo Bank Y40 to Y1,580. Brokers, which had been beavily sold off due to

increased hearishness over equities, rebounded. The sector was the only gainer of the day, rising 1.7 per cent. Daiwa Secu-rities moved up Y46 to Y924. The steels sector was the

largest loser, declining 3.1 per

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tions, which account for a large part of the sector's investor base, were taking profits. Nippon Steel dipped Y6 to Y306 and NKK Y8 to Y217.

In Osaka, the OSE average slipped 265.44 to 17,421.31 in turnover of 976.5m shares, Volume rose to a record high on active cross trading by banks and companies. The total trad-ing value climbed to a record Y1,036.1bn.

#### Roundup

A weak tons prevailed in much of the region, where Karachi was closed for a public holiday. HONG KONG was easier as investors awaited results from Cheung Kong, a barometer of the property market, and Hutchison Whampon after the close. Analysts noted that lower than expected results from Wharf (Holdings) on Wednesday had spread gloom among property issues and prompted analysts to moderate their expectations for Cheung Kong and Hutchison.

The Hang Seng index lost 41.44 at 8,467.67 in turnover of Cheung Kong fell HK\$1.30 to HK\$32.40 and Hutchison softened 50 cents to HK\$32.60. Wharf receded 70 cents to HK\$25.15 in active trade.

BOMBAY declined in hesitant trading as the market reopened after the three-day suspension triggered by the Rs195m default by hroker R.S. Jhaveri. The BSE-30 index dropped 68.27 to 3,293.77 as some investors sold holdings to cover losses. Most institutions were inactive, however, unwilling to enter into new commitmeots until the financial year ends on March 31.

MS Shoes, rumoured to have been actively bought in recent weeks by R.S. Jhaveri on hehalf of another broker, plunged Rs125 or 47 per cent to Rs135 as bourse officials monitored trade to ensure that there was no price rigging.

KUALA LUMPUR was weak, although gains in some key blue chips helped the market up from the day's low. The composite index fell to 951.00 before ending 2.15 off at 957.05. Investors continued to be

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# Share price and index (rebesed) 1995

unnerved by a weak US dollar, while caution also prevailed ahead of the release of Bank Negara's 1994 annual report on Malayan Banking rose 30

cents to M\$16.10 after Rating Agency of Malaysia reaffirmed its top rating for the bank, SEOUL was supported by a late spurt of institutional purchases of primary hlue chips which belped the composite index up 5.50 to 947.27. although trading remained thin. Samsung Electronics went limit np. gaining Won3,000 at Won115,300.

SINGAPORE was easier on foreign selling, with weaker than expected earnings from NatSteel and Jurong Engineering contributing to the drah mood. The Straits Times Industrial index shed 2.48 to 2,078.55 in volume of 105.6m shares. NatSteel tumbled 35 cents to S\$2.99 and Jurong fell S\$1.20 or 12.5 per cent to \$\$8.40.

BANGKOK reversed Wednesday's gains, easing across the board. Dealers said the market showed a marked reluctance to progress beyond the 1,200 level on the SET index. They said foreign buying continued but that it had become much more selective. The SET index retreated 5.96 to 1,204.17 in moderate turnover. MANILA continued to lose

ground, with the recent bear-

ish mood heightened by diplomatic tension between the Philippines and Singapore. The 30-share composite index closed 18.72 lower at 2,275,32 for a two-day fall of 33 points. WELLINGTON had another lacklustre session, with yield considerations maintaining investors' focus on the fixed interest markets. The NZSE Capital 40 index slipped 13.03

to 1.937.41 and some dealers saw this as just possibly the

bottom of the current trading

range. Softer pulp prices con-

tinued to depress the forestry SYDNEY rallied in early

trading but closed lower on the day as currency worries combined with budget and election uncertainty to keep a tight lid on sentiment. Up 10 points at e stage during the morning, the All Ordinaries index ended a net 1.5 off at 1.890.9. The market was hesitant ahead of the May hudget and a possible slection later in the year, said a dealer.

TAIPEI weakened ahead of Monday's parliamentary decision on the reimposition of capital gains tax. The betting among analysts was that the government would reject the tax proposal, but the market remained hesitant. The main index finished 37.16 down at 5,441.85, with textile stocks

New Issue March 15, 1995

This announcement appears



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## RECRUITMENT

ome of the biggest UK companies seeking to fill highly paid executive posts are finding that the cap on pensionable earnings introduced six years ago is becoming a serious obstacle to recruitment recruitment

The cap was introduced by Nigel Lawson in his 1989 budget to curb abuses of tax privileges accorded to pensions. Since pensions were related to final salaries, some company executives, particularly in the City, were arranging inflated sala-ries for themselves in their final years of employment. The abuse was also rife among National Health Service consultants.

In one sweep, Lawson introduced a limit on tax relief for occupational pensions. At the time the limit was placed on a £60,000 a year salary, which would have delivered a pen-

Except for one year when the cap was frozen, it has risen in line with retail prices. Today it is set at £76,800 maximum pensionable salary; from April 6 it will rise to

Although the provisions began to bite as soon as the 1989 Finance Act came into force, the problem was then less evident. The cap did not apply to existing members of pen-sion schemes, so the change only affected the comparatively few moving from one scheme to another.

Those whose pensionable earn-ings were capped, however, found

JOBS: The cap on pensionable earnings is inhibiting mobility among executives

Stuck on board with nowhere to go

that even though they may have been contemplating moving to a bigger and more highly paid job, they risked losing ont financially unless their pension expectations under their former uncapped earn-

ings were met in some other way.
In many cases, where the cap
applies, the only way of obtaining an executive has been to promise to top up his or her pension from comresources upon retirement to what it would have been under the previous uncapped scheme.

Where once the top-ups may have been in the region of £10,000 to £15,000 a year for each executive among a sprinkling of high earners, the big increases in executive pay packages over the past few years have put many more individuals on six figure sums. This has both increased the number of salaries beyond the cap and the size of the individual top-ups among the biggest earners, creating a growing burden for recruiting employers. Richard Cockman, a partner at

Bacon & Woodrow, actuaries and

pay consultants, says he is aware of

about 16 posts in FTSE-100 compa-

nies where recruiting companies

sion expectations of executives whose salaries are affected by the

earnings cap.

Cockman says: "I know of one main board director's job where the total pay and remuneration package is worth about £350,000. The compackage of £250,000 a year, who will not join them because his pension-

able earnings would be capped."

The extent of the problem, and the way that companies have been approaching it, emerged in a Bacon & Woodrow aurvey of 179 large employers carried out in 1994. It found that 84 per cent had recruited at least one executive since the earnings cap was introduced and 78 per cent of those executives were earning in excess of the £76,800 cap at the end of April 1994

In spite of this, less than half the companies in the survey - 40 per cent - had any firm policy on how to deal with the effects of the cap. Some 29 per cent had tentative arrangements and almost a third -31 per cent - had none whatsoever. Of those companies which did have a policy, the vast majority of

compensation for the cap and 15 per cent did not. The latter either had no capped executives, considered capped benefits to be adequate or were reviewing their policy.

The most popular form of com-pensation has been through what Cockman calls "an unfunded promise". The new employer effectively says it will see the executive "all right" upon retirement, topping up the capped pension out of its cash-flow. One drawback of this arrangement, used by 82 per cent of the companies which paid compensation for capping, is that it lacks any form of security for the director. As a future liability, it also weakens the company balance sheet - and if several directors are involved this can hardly be dismissed as a trifling

Miles Broadbent, chief executive of Norman Broadbent International, one of the top British headhunters. called the cap a "bloody silly rule". He said that because his company's selection business began with jobs attracting salaries above £75,000 a year, the cap tended to be an issue in almost every position it handled.

We have had to deal with it with every single person we have recruited ever since Nigel Lawson introduced it," he said. "I find it pretty extraordinary

should introduce a thing that militates against job mobility." He said be knew of some executives who had stayed in their existing jobs because they were worried about the potential of the recruiting company to continue to honour the funding promise which makes up

that a Conservative Government

n cases where the recruiting company goes bust or is taken over, the promise can turn out out to be worthless. This fear has been an issue with executives considering leaving a comparatively rafe blue chip giant such as ICI to a bigger job in a fast-growing company, for example.

Peter Breen, managing partner at Heidrick & Struggles International (UK), another leading executive search company, called the cap "one of the most pernicious pieces of legislation this Tory Government

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ANGLE

into this topic can buy the full results of the survey, which includes breakdowns for seven separate sectors, priced £500 plus VAT. contact Vivienne Miller, at at Bacon & Woodrow, tel 01372 733000.

He said: "It is not spoken about,

the mobility of executives, and the problem seems to be growing."

One pension top-up arrangement which attracted some attention was

thet provided for Sir Anthony Ten-

nant when he retired as chairman of Guinness. Inland Revenue limits

- not the Lawson cap on this occa-

sion, but limits related to job ser-

vice - meant that his funded pen-

sion scheme was unable to provide the two-thirds salary he had been

promised so the company is paying him an additional £200,000 a year

out of cash flow. It would not take

many similar arrangements in one company to cause shareholder dis-

comfort about increased liabilities.

An alternative to paying top-up benefits out of cashflow is to create

a funded retirement scheme for the

employee. Because these are run

through separately funded trusts

they offer greater security to

employees. But there is no tax relief

for the payments by the employer which may have to agree to com-pensate the individual for the vari-

Anyone seeking to look further

Based in the City, the London Stock Exchange is both the national stock

exchange for the UK and the world's leading mark-stptace for trading international equities. As part of the Exchange's commitment to meeting the changing needs of the business and financial community AIM, the new market

for smaller and growing companies, was launched in February. Designed to

provide a new way for companies to raise capital for investment or be traded on a public market, AIM is a distinct market managed by a dedicated team,

An apportunity has now assen for two key members of staff to join this exciting

venture and become a part of the fast-growing AIM team,

ous tax liabilities.

 If ever there was any doubt about the difference in human resource approaches between the UK and the US, it is swept away in the pro-gramme for the US Society for Human Resource Management annual conference in Florida in June. Titles for some of the session include: union-avoidance strategies in the Clinton era, avolding liability for disciplining and terminating employees, the magic of differences between men and women, and life after sexual harassment.

There seems also to be some rec ognition for the potential to wreck a workforce in some of the more popular re-engineering approaches. This seems evident in these sessions designed to patch things up. One is Reinventing the People Side of Your Business; another is entitled Trust and Truth: the First Two Victims of Downsizing.

Illustrating the level at which issues such as training can be pitched in US human resources is a session under the heading: Using Gimmicks, Games and Gizmos to Enhance Learning.

Richard Donkin

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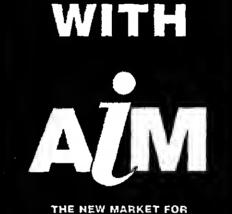
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- Exposure to oil/gas and/or petrochemical industries is a distinct advantage.

Both positions require a minimum of 8 years practical experience in fields of relevance with international financial institutions and/or banks. Fluency of spoken and written English is a must and ability to communicate at all levels is necessary. Knowledge of PC accounting software and Data Base applications is a distinct advantage. Tha successful candidates, prafarably in their mid-thirties, will join highly qualified and experienced

colleagues of different nationalities. Appointment will be for an initial 2 year contract, renewabla. In addition to the substantial tax free salary payable in Saudi Riyals, thera is a comprehensiva benefits package which includes free fully furnished air conditioned family accommodation, transportation and education allowances, medicare, relocation expenses and contributory retirement fund.

Applications in strictest confidence, giving relevant details of personal & career history together with

The Administration & Personnel Manager Arab Petroleum Investments Corporation (APICORP) P.O. Box 448, Dhahran Airport 31932, Saudi Arabia

THE SECURITIES AND FUTURES AUTHORITY

REGULATION

**INVESTMENT BUSINESS** 

**OF** 

Up to £35k + benefits

SPA plays a key role in the regulation of the City. The activities of our 1,400 member firms are as wide ranging as they are complex and embrace all the primary and secondary markets in the UK. The responsibility attached to the oversight of such business is correspondingly demanding and, with this in mind, our Surveillance Division bas recently undergone significant restructuring. The aim has been two-fold: first, to create an environment which is more able to meet the challenge posed by the ever-increasing complexity of the markets and, second, to ensure that we continue to discharge our regulatory responsibilities to the very highest standards.

As part of this process we now seek a small number of dedicated professionals to join our surveillance staff. Vacancies currently exist in those parts of the Division which are concerned with the regulation of:

- Major investment houses
- Members who deal in the futures markets
- Members of the Londoo Stock Exchange

Whatever the nature of the business in which our members are engaged they demand of us a regulatory approach which is undaunted by complexity, capable of distinguishing the significant from the trivial and sensitive to the dynamics of the market place. Such a challenge is not for the faint-hearted; we demand from our staff

nalism, an enquiring mind, unrivalled con ment, profession and inter personal skills and a sense of judgement of the highest order. We are also looking for a sound understanding of a wide range of financial instruments, a facility with numbers, at least a basic grasp of the principles of accounting and a willingness and an ability to understand and evaluate systems of all kinds.

Asking too much? We think not, but we do recognise that the people we seek are quite exceptional and likely to possess a range of skills which is not at all commonplace. If you believe you have the qualities and abilities we are looking for it is unlikely you will conform to any stereotype. You may be: a qualified accountant with relevant experience of the financial services

- a compliance professional currently working within a member firm;
- a trading or risk analyst who has gained a good understanding of aways,
- an academic working in a relevant area of study who seeks a change of
- a professional with direct industry experience gained within a large investment house or a stock or futures broker.

Whatever your background, if you recognise the value of financial services regulation and believe that you are able to meet our exacting standards and that you have a contribution to make to our work, we would very much like to hear from you. In return, we are able to offer not only the challenge of viewing our members' operations from a uniquely privileged position, but also a comprehensive compensation package based upon previous

Please write providing full career details and stating your current salary to: Liss Booth, Personnel Officer, The Securities and Futures Authority Limited, Cottons Centre, Cottons Lane, London SE1 2QB. Closing date for applications: Friday, 31st March 1995.

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## Client Investment Services

London - Investment Banking benefits

HSBC Asset Management is the glabol investment monogement business of the HSBC Group, one of the world's largest

financial services organisations. With glabal funds under management exceeding US\$30 billion, we offer a full spectrum of investment products for institutional and retail clients, and have ambitious plans for growth. As the facal point of that growth, our Client Investment Services operation

offers a unique appartunity for experienced investment specialists to secure a senior role in relationship management. This is mare than simply high-profile fund management. As the key interface between the

organisation and a broad partfalio of international clients, you must have excellent interpersonal and presentation skills. Working autonomously within the Client lavestment Services team - fully supported by a 17strong staff - you will be expected to maintain productive relationships with existing clients, and identify and develop

With a degree or equivalent, five ar more years' experience in fund investment and at least two in asset allocation, you should be a proven problem-solver with persuasive communication skills and the ability to translate technically complex financial terminology into everyday language.

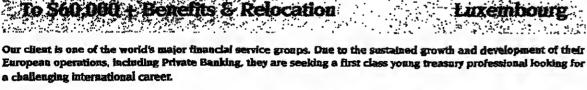
In return, we offer a salary and benefits package that reflects the very senior nature of the role and aur status as a leading

Please send your full CV, and details of your current remuneration to Helen Rooms, HSBC Asset Management Limited, 6 Bevis Morks, Landan EC3A 7QP.



The Top Opportunities Section For Senior Management Appointments For advertising information call:

Stephania Cox-Freeman on +44 0171 873 3694



**Assistant Treasurer** 

European operations, including Private Banking, they are seeking a first class young treasury professional looking for a challenging international career.

### THE POSITION

Responsible for day to day foreign exchange activities, daily position keeping and asset & liability management reporting. Report to and deputise for Head of Treasury.

Anticipate and manage growing demand for treasury products via close liaison with global business development units.

Fully exploit latest IT systems and local product knowledge to raise profile and contribution of Treasury to the European business.

Impeccable background and training with major bank in dealing, cash management and FX. Probably aged

Good educational background, preferably ACT qualified. Finent in English, second European language desirable.

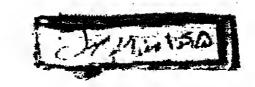
Ambitious, mature and energetic disposition. Good team skills with ability to succeed in dynamic multicultural environment.

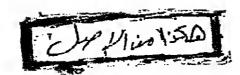
If you wish to apply for the above position please send your CV to:

K/F Associates, 252 Regent Street, London WIR 6HL.

THE REQUIREMENTS

K/F ASSOCIATES





## Compliance Manager

City Competitive salary + car + benefits

LIFFE is Europe's leading marketplace for the tracing of financial futures and options, and offers a more comprehensive range of financial products than any other exchange in the world. Growth in trading volumes and the emphasis on effective regulation have created the need to increase the frequency of compliance audits and to strengthen our established function with this new appointment.

Reporting to the Head of Compliance and acting as his deputy, you will be responsible for leading a team of compliance officers engaged on a comprehensive programme of audits covering some 200 Members ranging from global financial institutions to specialist firms. Your audit management responsibilities will include significant hands-on involvement as well as liaison at senior executive levels.

A graduate and a qualified accountant, you should have gained at least three years' relevant experience with a regulatory body or financial

institution, and must have specific knowledge of the derivatives industry. Familiarity with the SFA and SIB would be a distinct advantage. Your technical expertise must be backed by an ability to address sensitive Issues and resolve problems through persuasion and diplomacy. Proven supervisory skills

The role offers the opportunity to gain valuable experience with a leading institution offering good prospects for personal development. Salary will be supported by a competitive range

To apply, please write in confidence. enclosing your full cv and details of present remuneration, to Charles Crookall, Personnel & Training Manager, LIFFE,

The London International Financial

Our gotil is to

company in the

world. We believe

five corporate

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focus, respect for

work, quality and

each other, team

will help make...

Chase the provider

of choice, the

choice and the

## Product Manager

A HIGH PROFILE ROLE OFFERING THE CHANCE TO INFLUENCE THE STRATEGIC DIRECTION OF A HIGH PROFILE BUSINESS

Custody Services • Europe • Middle East • Africa

Substantial package

that both anticipate and meet our client needs.

A clearly defined strategy and a comprehensive, integrated range of core custody products and value added services make Chase Global Securities Services the world's largest global custodian, with over \$1.8 million in assets under administration worldwide. A multi-discipline 'centre of excellence' - the product management ream - researches, creates and implements solutions

To strengthen this successful team still further, we need an accomplished leader who delivers innovative solutions based on stound analysis through up in the minute market knowledge. Our nights are ser on a graduate who has at least 5 years' experience of the wholesale financial securities market with a broad nodernanding of institutional investors and their needs. This financial services professional will have excellent communication and presentation skills, the proven shility to deal

City base effectively at every level, and a flair for motivating, managing and

In return, we offer quality career development opportunities and a substantial package comprising competitive salary and an attractive range of benefits including car allowance, spheidised mortgage, non-contributory pension and performance related

delivering by sheer energy and enthusiasm

Send your CV to the HR Resourcing Manager, Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London, EC2P 2HD. Please quote ref: DL/14/FT on both your application and envelope. Closing date: 31 March 1995.

CHASE MANHATTAN. PROFIT FROM THE EXPERIENCE



CHASE

## 1 PARIBAS CAPITAL MARKETS

Management Opportunity in Developmental Group

#### Global Co-ordinator – Static Data London To £50,000

Paribas Capital Markets is a leading European investment bank whose world-wide securities trading activities are headquartered in London. In line with our commitment to maintaining a competitive edge through technical innovation and the calibre of our people, we now seek to recruit a key individual into the role of global co-ordinator for static data.

High quality static data is central to Paribas' approach to integrating systems worldwide and improving the management of risks, revenues, operations and client service. Working closely with trading and business managers, your responsibilities will include:-

- understanding the requirements of the various business areas and ensuring that their different needs are met;
   managing the relationships between user-functions (such as credit risk, market risk, operations and client contribution) and the static data technology team;
- · co-ordinating the decempatisation of static data administration to key trading sites around the world; installing clear procedures and a framework for project management and overall quality control; spearheading the management of product, client and market information essential to business planning and

Candidates will be good managers with strong analytical and organising skills, and the ability to influence senior colleagues. Practical experience of static data in investment banking would be an advantage, but ement qualities are more important. You may already be a line manager, or you could be an IT

current role, we can offer superb opportunities for career development Interested candidates should apply in writing, quoting reference no. 342, to Joe Thomas, BBM Selection, 76 Watling Street, London EC4M 9BJ. All applications will be treated in strictest confidence.

for a man

76, Watling Street, London EC4M 9BJ

searching for a

Belgium.



Tel: 0171-248 3653 Fax: 0171-248 2814

> Executive -Venture Capital

A leading European venture

capital operation seeks a highly motivated and

successful venture capital

executive to join its Uk team. The position calls for an experienced individual.

preferably an ACA or MBA.

with at least five years relevant venture capital

Applicants should submit a CV and a brief resume of their

career to date, quoting the

Box No: A5068 Ref: EVCA

clo Financial Times, Number

Ope Southwark London SEI 9HL

shown below.

We are part of a major multinational tobacco and food conglomerate

## REGIONAL PUBLIC RELATIONS DIRECTOR

For a newly created international public relations function, we are

with several leading brands in markets throughout the world.

This position is responsible for the execution of PR strategies and activities for our Europe/Middle East/Africa region, coordinating transnational media and press matters and acting as the company's regional press officer. The incumbent will be introduced to the position, industry structure and politics in Cologne. In time responsibilities will become more international and the position will be centered in Geneva.

We are looking for a professional PR expert with several years of PR experience in Germany and in an international environment. Due to the competitive and controversial nature of the tobacco business, eloquent oratory and journalistic skills are imperative in English and German. A working knowledge of French or Spanish is also required. The candidate must be communicative, openminded and flexible, with an international awareness and the ability to adapt to the requirements and customs of various cultures.

If you are looking for a job that requires absolute company dedication and engagement, and you enjoy working independently as well as in a small team, then you are the right person for R. J. Reynolds Tobacco International. On top of an excellent compensation package, we offer our employees an open, fast and challenging environment and important development opportunities.

Please send your application to: R. J. Reynolds Tobacco International Mr D. Deceuninck, Vice President Human Resources Boechoutlaan 55 1853 Strombeek-Bever (Brussels)

## mark. With a staff of some 11,000 employees, Unibank serves a wide range of retail, corpo-

on delegated customer responsibility and anahority, the aim to provide financial security

and value for our customers through personal

needs in combination with high-quality products and services. Professional and motivated

staff add value to products and pervices to provide competitive strength.

#### **Unibank Securities - Fixed Income**

Unibank is one of the leading banks in Den-Head of Continental European Sales The Continental European Sales section is based at our head office in Copenhagen. The 10-staff sales rate and instinational europears. We have 415 team manages an extensive institutional and treasury client wanches in Denmark and 16 branches and base in Continental Europe within Scandinavian fixed income tative offices around the world. Based products. Applicants

Successful applicants for the above position should ideally have experience in managing a fixed income sales ream and be able to dialogue, Solutions are based on customer demonstrate proven business

> Other key skills include an emensive knowledge of the Scandinavian fixed income markets, a minimum of five years' experience

with fixed income products and a business school or university degree in finance or economics.

Furthermore, we would expect you to be able to communicate in Danish or Swedish within one year,

For further details, please

telephone Hasse Jørgensen, Head of Sales, on +45 33 33 43 89. If you would like to join Unibank

Securities as head of Continental European Sales, write, enclosing your detailed CV to

Helen Lorenzen Unibank A/S Vesterbrogade 8 1786 Copenhagen V Denmark, not later than 10 April.



### Paris based

Responsible for managing the International Commodity Trade Financing Team of SOCIETE GENERALE's International Branch (12 professionals), developping structured transactions (barter, tolling...) as well as corporate relationships with large commodity traders worldwide, establishing and implementing a business plan for the team. working closely with the senior management of International Branch.

Candidates must be graduates, should have at least 10 years relevant experience (international trade and commodity financing, strutured transactions), a proven track record, detailed knowledge of oil and metal trade worldwide as well as knowledge of raw material products and an extensive network of contacts. With the support of the existing team, the right candidate should be able to assess risks, structure complex transactions, arrange deals and syndicate them. He should also be able to demonstrate strong management skills as well as marketing abilities and be prepared to work in a challenging environment. Fluency in French and English is required, Spanish and/or Russian would be appreciated.

Financial package will be commensurate with experience.

Please apply in confidence to Mrs DROPSY - Société Générale - Service du recrutement (ref. Neg03) 7 rue Caumartin - 75009 PARIS (France).



LET'S COMBINE OUR TALENTS

#### CONSULTANCY OPPORTUNITIES IN CENTRAL/ EASTERN EUROPE & THE CIS STATES

International Development Ireland Ltd is an international consultancy and training organisation. It is currently implementing a number of major consultancy assignments in the above geographical region. Most of these assignments are funded by the World Bank, EBRD & EU TACIS/PHARE programmes

Many of the assignments require an international multidisciplinary team operating under a consortium structure. IDI is interested in hearing from qualified professionals with experience

Banking & Corporate

Regional Development

- in the following disciplin Livestment Promotion SME Development
- Sectoral Development og food,

- The normal profile of these professionals would be as follows:
- Masters degree or equivalent
- 5-10 years experience in the specific discipline International consultancy experience
- Experience of working in the above georgraphical areas Language skills og Russian, or other Eastern European languages would be an added advantage.
- Replies in the strictest confidence to: Michael Murphy, Company Secretary International Development Ireland Ltd Wilton Park House, Wilton Place.
- Dublic 2, IRELAND Tel: 353 1 668 7555 Fax: 353 1 660 1733

## PORTFOLIO ANALYST

Investment Management Group managing over £5 billion for more than 50 clients requires an analyst to support the implementation. maintenance and evaluation of their portfolios. The company makes extensive use of computer-based research, management, and evaluation systems. Working in a small team you will be involved in the construction, execution and processing of trades, review of the portfolios relative to desired targets, analysis of trading costs and investment performance analysis.

You should be numerate with a good university degree and have some computing experience. Ideally you will have previously worked for an investment management organisation but any analytical background such as actuarial or accountancy would be acceptable. Compensation and benefits, including pension plan, health insurance, and profit sharing will be competitive for the right candidate.

Please reply in writing and confidence to:

Ian Lloyd Managing Director **Cursitor Management Limited** 66 Buckingham Gate London SW1E 6AU Member of IMRO

STRUCTURED FINANCE/ PRIVATE PLACEMENTS

LEADING MIDDLE EAST BANKING GROUP

London based

£ Attractive Package

One of the most highly regarded Middle East banking groups has a well established Islamic banking business based at its head office. As a strategic extension of this business, it has been decided to establish within its London office the capability to originate and structure Islamic private placements. Applications are now invited for the position which will lead this initiative.

To build a respected and profitable capacity to identify and structure investment opportunities (Non Murabaha) for distribution among a strong client base of Islamic institutional investors.

#### THE CANDIDATE

- Evidence of a convincing track record of transaction structuring, closing and successful placement, possibly acquired in project finance, leasing or corporate finance with a leading investment banking group, law firm, or big ticket exporter. Prior experience of Islamic Finance, while welcome, is not essential (appropriate familiarisation will be provided).
- Computer literate graduate, with at least 7 years professional experience. ambitious, resilient and a self-starter comfortable working on his/her own as well as within an energetic cross-cultural team environment.

Interested candidates should send their cv, and a covering letter stating their current remuneration, to Box A5067, Financial Times, One Southwark Bridge, London SE1 9HL.

#### SALES EXECUTIVE

International publishing and communication company based in London with an important conference division is seeking a sales executive to sell investment management seminars and roundtables. The person should be mature, confident, with a high energy level. A minimum of 30% travel required. Must be able to deal with senior level financial executives and be able to do business in a multi-cultural environment. Prior experience in selling financial/asset management seminars would be a definite asset. The knowledge of

Please send full CV with required solary to:

Mireille Power, Sales Director Institutional Investor Imperial Buildings 56 Kingsway London WC2B 6DX Fax: (44 171) 404 5455

#### EUROPEAN EQUITY ANALYST

IBJ International plc, the investment banking arm of The Industrial Bank of Japan, is a major force in the international

As part of the expansion programme within our investment Management Division, we are seeking to recruit a generalist European Equity Analyst.

This is a challenging position for an experienced investment analyst to help develop and maintain an in-depth portfolio of European companies through detailed analysis and company visits. Working within a small team focussing on continental Europe, the successful candidate will play an active role in formulating our pan-European investment policy.

Applicants will have a minimum of 5 years' investment experience including 2 years' generalist knowledge of European equities. Aged late 20's to early 30's, candidates will be high-calibre, PC literate graduates with proven analytical and numerical skills. Experience of Derivatives would be an advantage.

Remuneration will be highly competitive and will include all the usual banking benefits.

Applications should be made by the 5th April, in writing, enclosing a full CV to: Sue Harwood, Manager, Personnel Department, at the address below.

Smith Barney, a global securities firm providing brokerage. investment banking, and asset management services, is seeking a Treasury Manager, based in London, to provide banking and

cash management support to its European businesses. This newly created position calls for a candidate with in-depth

securities industry knowledge, with at least 5-7 years

experience in positions of increasing responsibilities. The skills

required include cash management, development of banking relationships, knowledge of brokerage operations, the ability to

fund/hedge non USS currency exposure, and a proven track

record of successful interaction with sophisticated business

Candidates must be self-starters who possess well-honed Interpersonal skills, coupled with excellent verbal and written

Please send your application, including a detailed career

history and compensation requirements to Anita Mather,

communication skills and the ability to adapt to a dynamic, entrepreneurial environment. Strong personal computing skills

IBJ International ple-Bracken House, One Friday Street, London EC4M 9JA.

## FOREIGN EXCHANGE **MARKETEER**

£top salary (negotiable), plus full range of attractive benefits · City

Our client, an innovative, London based banking institution, is seeking an outstanding individual to participate fully in its vigorous marketing activities.

As part of a young and dynamic team, this position involves the marketing of a diverse range of treasury products to existing and prospective European. Middle Eastern and SE Asian customers. The product range is predominantly FX spot, forwards and options, plus money market deposits and loans, and FRAs, Some wider knowledge of interest rate derivatives would be valuable. Candidates for this position must be able to demonstrate considerable experience in trading or selling FX and Money Market products. The capacity to market on a

broad scale to central banks, fund managers and corporate customers is essential.

The successful individual will be a confident, motivated self-starter who is able to relate well to others, and who has the capacity to contribute new ideas in a stimulating environment. Language skills would be most useful. Likely age late 20's - late 30's.

Please write with your cv, quoting reference 183 to: Alastair Lyon, Confidential Reply Handling Service, Associates in Advertising, 5 St. John's Lane, London ECIM 4BH. All applications will be sent to this client only. Please indicate any company to which your details

should not be forwarded. Associates

REASURY MANAGER ITALIAN BANK BASED IN THE CITY SEEKS TO RECRUIT:

## SENIOR SPOT DEALER

the successful candidate should be aged between 28-40 with a solid background in dealing spot currencies, particularly Lira,

### SENIOR DEPO DEALER

experience in a similar position essential and preferably with knowledge of derivative products. Age 35 - 45. Salary for both positions upon application.

> For further details please contact Box A5066, Financial Times.

One Southwark Bridge, London SEI 9HL

one of two European languages, in particular Italian and Spanish, is required.

#### All enquiries will be maintained SMITHBARNEY in strictest confidence. No Agencles Please. A Member of Travelers Group.

Smith Barney Europe, Ltd., 10 Piccadilly, London, W1V 9LA.

#### **ACCOUNTANCY APPOINTMENTS**

c. £75,000 package + options

Reporting to the Managing Director,

Working closely with the Managing Director to

Streamline and enhance subsidiary reporting.

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London 0171 493 1238

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monitor and improve group performance and

Support business managers and finance teams in

benchmarking to Identify control issues and

statutory

for

issues including City relationships.

formulate strategic options.

market opportunities.

THE ROLE

responsible

Diversified Industrial Quoted Group

**Group Finance Director** 

Profitable industrial group with a £130 million turnover and overseas interests - a leader in its

core markets - with o stable and loyal shareholder base. The principal challenge is to improve

the delivery and effectiveness of management control systems, to identify cost and operational efficiencies and to contribute to board discussions on strategy, organic growth and acquisitions.

Selector Europe

Spencer Stuart

reporting,

and the second section of the second second

■ A qualified accountant, aged 35+ with

■ Robust approach with the personality to

A forward thinker who will provide intellectual

vigour to analysis, with the maturity to gain

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maximise financial performance.

respect throughout the group.

encourage subsidiary management to

experience in a respected industrial company

THE QUALIFICATIONS

**Head of Internal Audit** 

FTSE 100 Company

Outstanding opportunity to join a high calibre senior finance team within a complex internation leisure group. The key task is to reposition the audit function to become o focused analysis and review service to support global operations during o period of expansion and change.

To £70,000 package

+ benefits

Provide leadership and guidance to the established UK and International internal audit departments, promoting a pro-active stance to assist senior divisional line and financial

A CONTRACTOR OF THE PARTY OF TH

financial perspective throughout the group.

Supporting the Group Finance Director in assessing the quality and robustness of internal controls and championing best practice in the operating companies.

THE QUALIFICATIONS

Bright, ambitious, young graduate ACA, with audit experience gained in an international firm or a major corporate with global operations. Line experience and a second European language

 Assessing and evaluating operational risks from a
 Pragmatic self-starter with first-class leadership and interpersonal skills. Highly analytical with an eye for detail. Flexible and willing to travel

> A willingness to challenge accepted practice and capable of Identifying and eliminating risks in the worldwide businesses to enhance the bottom line.

Leeds 0113 2307774 London 0171 493 1238 Manchester 0161 499 1700 The second second

Selector Europe Spencer Stuart

Picture reply with full details to Sciecker Birape, Ref. F61030351, 16 Cagazught Place, Lundon 192 250

### GUILDFORD

## Management Accountant

C. £30K PLUS BENEFITS

Our client is a successful and dynamic privately owned international shipping group based in the UK. Due 10 growth and internal reorganisation, they now require a Management Accountant to complement the existing

Reporting directly to the Financial Director, you will be aged late 20's to early 30's and hold the ACMA qualification. It is essential that you have proven commercial experience preferably in shipping. You will also possess excellent interpersonal and communication skills, and a "hands on" approach to working with and managing a small team. A thorough understanding of computerised accounting and administration systems is also essential.

The position will have prime responsibility for the day-today financial management of the shipowning netivities of the group. This will include providing accurate and meaningful financial and management information, developing computer systems and actively participating in the decision making process within the business.

If you believe you have the drive and enthusiasm to work within this exciting and challenging environment, then please write enclosing full personal and career details to: Suzanne Dobinson, Management Consultancy Division, Robson Rhodes, 186 City Road, London ECIV 2NU.

ROBSON RHODES Chartered Accountants

RSM

### FINANCE/OPERATIONS DIRECTOR

- all aspects of company and department budgetary control sion of timely, accurate month-end fir
- continued review and improvement of systems and op-preparation of operating and capital budgets
- filing with government departments for legal and tax con hands-on closing of books in a multi-camency operation
- francis-on closing of hours in a naver over the process of th



Outstanding opportunities for Qualified Accountants/MBA's to influence the performance of a leading UK services group

Our client, a leading UK services group with a turnover of £1.1bn, has maintained its position as a dominant market leader and is rapidly building its businesses. A recently appointed high calibre management team coupled with an increased commitment to international expansion has resulted in a need to recruit two highly commercial individuals.

### FINANCIAL PLANNING MANAGER (INTERNATIONAL)

£45,000 + Car + Bonus Reporting to the Finance Director of the International Division (t/o £260m), the appointee will be an outstanding accountant or MBA, responsible for a variety of commercial projects and business system re-engineering issues, facing the group. This is a troubleshooting role, analysing existing business and initiating change where necessary, in addition to assessing potential new ventures and evaluating capital expenditure proposals. Working closely with the Finance Directors and senior management of the major business units there will be involvement in systems projects and the preparation of financial reports to tight deadlines. The ability to operate in an international environment is essential.

#### INTERNATIONAL FINANCE MANAGER

London or Brighton

£35-£40,000 + Car

5

London

In the fastest growing operating unit within the International Division, there is an urgent need to upgrade the quality of financial reporting by recruiting a high calibre qualified accountant. Based in either London or Brighton the role is extremely commercial, with the emphasis being on providing all aspects of financial support to the General Manager. This encompasses business analysis and development, budgeting, forecasting and monthly management reporting. The successful candidate will also contribute to the development and implementation of business strategy and will be responsible for a small team.

In both instances the ability to work and present at board level is essential. Aged 27-33, a proven track record in a blue chip commercial environment is essential for the 'Planning' role, while the 'Finance Manager' vacancy may attract a manager from a 'Big 6' public practice firm. For both of the above positions key requirements are sound commercial judgement and a proactive work style, coupled with an ability to initiate and manage change. The rewards include an attractive remuneration package together with company car, generous performance related bonus (for the senior role) and excellent career prospects in a successful and growing group.

Interested applicants should write, in the strictest confidence, to Brian Hamill or Robert Walker, forwarding a curriculum vitae to our London office quoting reference BH 1778.

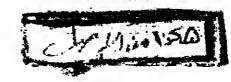
## FT/LES ECHOS

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone:

Stephanie Cox-Freeman on +44 0171 873 3694

**APPOINTMENTS WANTED** 

FINANCIAL CONTROLLER Specialist USA Listed Companies TEL: (01734) 471732



## GRAND METROPOLITAN ....adding value

## Group planning and analysis

#### Central London

Grand Metropolitan is one of the world's leading consumer goods companies, specialising in branded food and drinks. Its particular skills lie in brand marketing and the management of worldwide operations.

As a result of an internal promotion, GrandMet wishes to recruit a talented and ambitious accountant into the financial planning and analysis function, with a view to developing a long term career in the company. This is a high profile role, involving close liaison at senior management level both in the centre and in operating divisions.

Key tasks will include:

 Assisting in the coordination of plans and forecasts, together with associated analysis and review:

 Analysing the performance of operating divisions and working closely with divisional management to address key

c.£45,000 plus bonus and car

Contributing to a wide range of projects, including acquisitions and disposals.

This is a development position and it is envisaged that the successful candidate will progress within a two

Aged early 30s with an accountancy qualification, candidates must be able to demonstrate an exceptional track record of rapid progression to date in a large, complex and dynamic environment. First class planning and analytical skills are a pre-requisite, together with a proven ability to present at senior management level, both orally and in writing. This is a hands-on role and requires commercial acumen, together with a close attention to detail and above average PC skills.

Please send a full CV in confidence to GKRS at the

address below, quoting reference number 381J on both letter and envelope, and including details of current remuneration.

SEARCH & SELECTION CLAREBELL HOUSE, 6 CORK STREET, LONDON WIX 1PB. A GKR Group Company

GKRS



For senior management positions.

Sam Morris +44 0171 873 4027

## Section

For informatioo call:

#### Price Waterhouse



## European Finance Director

#### Up to £70,000 + Benefits North Hampshire

This multi-million dollar, international medical supplies group is poised on the most exciting chapter in the organisation's history. Having established itself within a global niche market, it will build upon its profitability and growth record to expand further into Europe and worldwide. Privately-owned by a US parent, there is currendy one significant factor missing from the realisation of this goal - and that is a European Finance Director with the talents and drive to rise to the challenge of this key role.

The position carries important responsibilities: establishing a central European finance function in the UK; developing an effective financial strategy for the European operations; establishing right financial controls within seven European countries; implementing pan-European computing systems; ensuring that all statutory and fiscal requirements are effectively discharged at each location and those are just the initial aims of the job.

So who can fulfil this role? A special blend of skills and experience is required. A qualified accountant, you have in-depth experience of financial management and control in a European organisation; proven experience in establishing and developing a lean and effective European finance function; the confidence and ability in implement computing systems, and superior technical skills that embrace accounting, tax and legal issues relevant to both UK and European legislation, Knowledge of US GAAP and an additional language in English are also desirable.

Furthermore, you have the credibility and abilities to win the respect of colleagues and Board members; the confidence and ambition to become part of this performance-oriented team; the management skills that allow you to be effective both within a small team and across national cultures, and the motivation and flexibility to become part of this aggressive and entrepreneurial organisation. This is not a position for status-seekers: it is a role for someone who wants to rise to the challenge and reap the rewards. You are probably currently a Finance Director of an operating subsidiary in a European organisation or a Senior Manager within an international

to put yourself to the test. The compensation package on offer for this role includes all the benefits associated with a position at this level.

major accounting practice. Either way, you know that your

current role is not fulfiling your potential and you are ready

If you believe that you should be considered for this role, please write explaining your suitability, quoting reference E/1532 and enclosing your current CV and salary details to Jane Rhodes at the address below. Executive Search & Selection,

Price Waterhouse, No 1 London Bridge, London SE1 9QL. Fax: 0171 403 5265.



## Tax innovation at the highest level.

£30.000 - £65.000 + Benefits.

Do you aspire to the heights?

KPMG's Specialist Tax Services is an unusual business unit, offering tax professionals the opportunity to become involved in the provision of advice to some of the world's highest profile organisations.

Specialist Tax Services focuses on finding innovative solutions to complex problems and brings together teams of specialists to work on major projects and consultancy exercises.

International tax, mergers and acquisitions, bid defence work, treasury tax issues and investigations are just some of the areas the unit concentrates on.

If you want to innovate at the highest level, Specialist Tax Services is the place to be. Tax Lawyers, fully trained Inspectors and recently qualified Chartered Accountants or ATIIs with some tax experience can gain exceptional experience and progress rapidly within this highly successful and fast growing unit.

To learn more about opportunities in tax with KPMG, please contact Cathy Buckley or Nicki Corner of Brewer Morris on 0171 936 2040 or write to them at: Brewer Morris, Ludgate House, 107 Fleet Street, London EC4A 2AB.

(Evenings and weekends: 01689 877819).

Brewer-Morris

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## Our success IN GERMANY DEMANDS YOUR FINANCIAL SKILLS.



## MANAGEMENT/FINANCIAL ACCOUNTANT

#### Dusseldorf-based

DM100,000 + Benefits

Unsere deutsche Tochtergesellschaft, die Whitbread Restaurants Holding GmbH mit den Marken "CHURRASCO Steak-Restaurant" und "MAREDO Steak und Salat", strebt mit einem Jahresumsatz von 200 DMM und 2.000 Angestellten durch ständiges Wachstum und Akquisitioo eine Verdoppelung ihrer

Aufgrund der starken Expansion suchen wir zum nächstmöglichen Termin für unsere Düsseldorfer Zentrale einen deutschsprachigen, berufserfahrenen Finanzexperten.

Kapazität an.

Analysen für das

Als Management-Accountant unterstehen Sie dem Finanzdirektor.

Ihre Hauptaufgaben sind: Entwicklung umfassender Management-Informations-Systeme, Vorbereitung der halbjährlichen und jährlichen Finanzberichte an die UK-Zentrale, langfristige Planung und Budgetierung, Kalkulation von Projekten und Investitionen, Vorbereitung von



Operationsteam und das Board sowie deren sonstige Unterstützung,

Desweiteren unterstehen Ihnen zwei Controlling-Assistenten, für deren berufliches Fortkommen Sie ebenfalls verantwortlich sind.

Als "UK qualified accountant" mit mindestens zweijähriger nachweisbarer Bernfserfahrung (idealerweise auf dem Gastronomiesektor) sind Sie kontaktfreudig und verfügen außerdem über Teamgeist.

Dafür bieten wir Ihnen ein entsprechendes Jahresgehalt, verbunden mit einer großzügigen Umzugsbeihilfe und langfristigen Perspektiven in unserem deutschen sowie britischen Unternehmen.

Haben wir Ihr Interesse geweckt? Dann senden Sie Ihre aussagekräftige Bewerbung mit detailliertem Lebenslauf bitte an Iolgende Anschrift: Herrn David Hespe, Whitbread plc, Whitbread House,



Park Street West, Luton, Beds. LUI 3BG, U.K.

## FINANCIAL CONTROLLER

**INVESTMENT BANKING** 

Zürich

In der wettbewerbsorientierten Welt des Investment Banking sind unsere Kunden die wahren internationalen Akteure. Mit einem beneidenswerten Erfolg bei Gewinnerwirtschaftung, bietet die Bank ihren Kunden durchdachte Finanzlösungen, ihren Aktionären herausragende Dividenden und ihren Angestellten eine lohnende und herausfordernde Arbeit.

Insbesondere bietet das Būro in Zurich seinen Kunden eine Reihe von Dienstleistungen mit dem Schwerpunkt auf Banking für den Privatkunden und Kaptialmärkten. Das Büro möchte jetzt einen erfahrenen Finanzexperten einsetzen, der den Bereich Finanzkontrolle leiten soll. Sie sind der europäischen Zentrale in London verantwortlich und werden einen variablen Aufgabenbereich haben, wie zum Beispiel die Einführung durchdachter Management und Finanzreportinitiativen, Zusammenarbeit mit externen Beratern in Bezug auf rechtliche, steuerliche und buchhalterische Punkte, sowie die Bereitstellung von finanziellen Analysen für Geschäftseinheiten

Sie müssen Deutsch und Englisch fliessend beherrschen, vorzugsweise eine abgeschlossene Ausbildung als Buchhalter haben, und sollten eine Erfolgsbilanz im Finanzsektor vorweisen können. Vertrautheit mit vor Ort geltenden Berichtsauflagen und Geschäftspraktiken sind von entscheidendem

Vorteil. Ebenso wichtig sind Ihr Wille zum Erfolg, thre Energie und thr Enthusiasmus. Ihre Hingabe an Qualität und Detail. Sollten Sie diese anspruchsvollen Bedingungen erfüllen, können Sie eine

progressive Karriere und eine hervorragende

Bezahlung erwarten.

Interessierte Kandidaten sollten sich in Englisch bewarben mit vollständigen Karriereangaben und Gehaltsvorstellungen an Chris Herrmannsen oder Jonathan Astbury oder rufen sie an bei +44 171 629 4463 (Abends und am Wochenende BEI +44 1793 874272) unter Angabe der Zeichen: CH7111.



## Management Accountant

**Central London** 

c.£29,000 + Benefits

Personal initiative has always been encouraged by this £billion global group. For this highly-visitile role it is quite simply essential.

As a member of the finance team, you are the financial advisor to the administration division of a leading UK investment management company. This will involve the the provising and analysis of cost information, progress reporting, budget reviews and the improvement of the control environment. The ability to instill confidence will be the key A computer-literate accountant with at least two years' post-qualificação experience,

you will be looking to make the next move along your career path. Adaptable, selfmotivated, thoroughly professional with first-class communication and inter-personal skills, this is an outstanding opportunity for those prepared to take the initiative and fulfil their management poteotial.

The negotiable salary is supported by an excellent benefits package. Write with full CV and daytime telephone number in Patrick Donnelly, quoting reference FT/119.

Consultants

23 Duriston Road, Kingston-Upon-Thames, Surrey KT2 5RR.

## FINANCE DIRECTOR

£35,000 plus Car

Mid Kent Our client, a thriving business, with a turnover of approximately £7m supplying various products to the farming community both directly and through retail outlets, have need to recruit a business minded Director of Finance.

The successful candidate will have demonstrated an ability to work at board level but more particularly, to have gained valued experience in how to shape a company's future in these times of challeoge. Key to the role will be the need to restructure the accounting systems, budgetary control procedures and the provision of detailed management accounts.

You will be a graduate accountant of one of the three main accounting bodies and have detailed working experience of Networked PCs.

Please reply io the first instance enclosing your CV with a brief covering letter to: Fox Valentine Ltd., Totara Park House, 34-36 Grays Inn Road,

London WC1X 8HR Quoting reference: ATM268

#### GROUP FINANCIAL CONTROLLER SALARY: CIRCA £30,000 HEATHROV

European Telecom pic is an international organisation specialising in the distribution of mobile communications equipment. We require an experienced, enthusiastic qualified accountant to assist the group in istaining a record of tremendous growth. With turnover exceeding £40m p.a., you will responsible for a small but extremely capable and dedicated team. Sound experience of computerised accounting systems and spreadsheet packages is a prerequisite and treasury magement experience would be useful but not essential.

If you feel you could rise to the challenge of adding value in a dynamic, pressurised environment, please send your CV to the



European Telecom pic Brook House, Riverside Park, Poyle Road, Colnbrook, Heathrow, SL3 0AA

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## MANUFACTURING FINANCE MANAGER **GLOUCESTERSHIRE**

c £33,000 + Car + Bonus

Our client is a world class organisation - a distinct leader in a number of key markets. With an international renown for quality and excellence they have developed an infrastructure that offers their customers unrivalled product support.

The finance function is no exception to the above. Reporting to the plant controller, an opportunity has arisen for a high calibre professional to join the company in a management role. Initial responsibilities will be focused on providing advice on operational, commercial and strategic issues facing the business units under their control. Although an important position in its own right, this is clearly viewed as a career development role with outstanding opportunities for promotion on a nadonal or international basis.

Successful candidates will ideally be graduates with an accounting qualification as well as a minimum of three years experience in a manufacturing/electronics environment. With a strong track record of achievement to date, you will have excellent communication skills and the presence and maturity to make an immediate impact at the most senior levels of a major international corporation.

Toner Graham are exclusively retained on this assignment. Interested applicants should write to Joe Graham CA enclosing a comprehensive C.V., with current remuneration details, quoting reference JG10/3 to:

> Toner Graham, 8 Imperial Square, Cheftenham, GLS0 1QB.

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## Accountancy Personnel

## Management Accounting in a Blue Chip environment

East Anglia £30£35,000 + Excellent Benefits Package

As a leading International Financial Services company, our client can provide an arena for both medium and long term career development which is unparalleled in this sector. A key division of the organisation seeks an experienced Management Accountant who will make a significant contribution to the continued growth and development of the division,

Liaising across four business units within the division, you will be responsible for developing the management information, contribu ing to key business decisions and ensuring consistency of ation throughout the division, Specific responsibilities include:

- Provision of budgets and forecasts for the division. Development and implementation of new financial and management accounting systems
- Provide proactive financial input into the business decision
- making process of the division.
- Management and development of a small, high calibre team.

The Appointee Key qualities will include:

- · Confidence with strong interpersonal skills, able to gain respect and credibility from the senior management team. A team player, focused on motivating and gaining commitment
- A professionally qualified Accountant with a strong academic
- background. A record of achievement and success within a management
- accounting role within a blue chip environment.
- Ambitious to progress within this fast moving progressive

For further information please contact our Recruitment Advisor, Lynn Bardy, at Accountancy Personnel, Janus Bouse, 46 St Andrew's Street, Cambridge CB2 3AE, Tel: 01223 461369. Pag: 01223 352028, This position is being handled exclusively by Accountancy Personnel, any direct applications will be forwarded to them.

Closing date for applications: 3rd April 1995.

## KPIVIG

## **Financial Analyst**



Competitive salary + car + bonus **Bristol** based

Outstanding career opportunity for a high calibre, young accountant

ARC Ltd is a subsidiary of Hanson pic and a significant contributor to Hanson profit. The company is one of the UK's leading suppliers of aggregates and coated stone, a major producer of concrete products and one of the largest

owners of landfill resources in the UK. Internal re-organisation has created the need for an ambitious, qualified accountant to develop the new role of Financial Analyst.

The Role

- Provide a comprehensive financial analysis of operating performance, product profitability and sales information for use by senior management and group finance.
- Develop, maintain and analyse data to monitor performance against evolving market trends.
- Laise with operational management in order to furnish them with qualitative and perceptive management information.
- Graduate, qualified accountant, ideally aged 28-32, with a minimum of two years' post qualification experience gained in a commercial/industrial environment.
- Pragmatic self-starter with toughness, energy and determination.
- First class technical skills coupled with a proven record of interpreting financial and non-financial information for management decision making

Intellectually flexible, able to contribute to the broad, strategic perspective.

It is envisaged that successful performance in this key role will provide a fast track for future career development. Interested candidates should send details of their suitability including current remuneration package, to Karan Paige, KPMG, 15 Pembroke Road, Clifton, Bristol BS8 3BG. Telephone (0117) 946 4000.

KPMG Selection & Search



## **Financial Director Designate**

South Coast Package circa £30k

Our client is a profitable manufacturer of a range of products primarily for usa in aviation and related industries. An autonomous division of a growing plc, they have attained a deserved reputation for quality and professionalism, and are now seeking a qualified Accountant to join their senior management team to facilitate their strategy for growth

Reporting to the Managing Director you will have responsibility for all aspects of the finance function and will be expected to liaise extensively with colleagues in other disciplines and within the group. The role demands a young, ambitious individual who has gained experience in a manufacturing environment where computerised systems have been used extensively. In addition to an accounting qualification, CIMA or ACCA, you will have well proven man management and interpersonal skills coupled with experience of working at senior level.

If you have the skills and experience that we are seeking and have gained your experience working in a manufacturing environment, please write enclosing a full CV and your current remuneration package to Mavis Would, KPMG, 15 Pembroke Road, Clifton, Bristol BS8 3BG. Telephone (0117) 946 4000.

KPMG Selection & Search

## Project Financial Analyst

A UK-based role focusing on international agribusiness development

For over 40 years Booker Tate, jointly owned by Booker ple and Tate and Lyle ple, has provided management and technical services to the sugar industry worldwide, becoming the international leader with operational experience in more than 100

Meticulous preparation precedes every project and, as a Project Financial Analyst io our Business Development Department, you will find yourself at the centre of our project planning and development function, with continuing involvement as projects Frequently travelling overseas, your remit will be

broad - conducting financial appraisals of proposed investments, mobilising the required capital and periodically evaluating business strategy for ongoing projects. You will be participating to project and policy studies in developing countries and Eastern Ideally, ACA/ACMA qualifications should be

combined with a degree or post-graduate qualification in economics or agricultural economics, and by several years experience, preferably on assignments to developing countries.

The remuneration package will include company car. pension, health insurance and assistance with

To apply, please forward your full cv to Mrs B J Storey. Personnel Officer, Booker Tate Limited, Masters Court, Church Road. Thame, Oxfordshire OX9 3FA. Telephone 01844 251000.

Overson-based financial management positions arise from time to time. If you possess similar qualifications to those described above but seek to live and work outside the UK, please contact as for details of current and future opportunities.

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Andrew Skarzynski

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**Audit Manager** An ACA Supervisor/Manager with 3-5 years PQE for a dynamic medium/large firm. Client development will ensure a bright future. Senior Taxes Analyst £22K A responsible role for a young part qualified ACA / ACCA or finalist where besides dealing with Accounts reconcillations and compliance you will be responsible for VAT, Corporation Tax. Pay & File with exposure to international Tax. Ref E7149

Newly Qualified ACA An exciting opportunity for a young ACA to understudy the Business Services Manager of a small Progressive practice. Atthough mainly sudit at first, ad hoc acy and plenning will play an ever larger part. Ref R5457

Contact Robert Morris at: Choice Accountancy 42 Berwick Street Loadon WIV 3RE Tel 9171 439 5995

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## CHALLENGING FINANCE ROLES

Our client, a fast growing Division of a profitable FTSE top 100 UK plc, is continuing its expansion both in the UK and internationally via joint ventures, organic growth and acquisitions. This has created the need for additional high calibre finance individuals to take the

#### Senior Financial Analysts £30-45,000

Working closely with senior management across a range of businesses and with external parties, main responsibilities will

Review of business and investment opportunities. Assessment of acquisitions including due diligence.

Hays

- Sophisticated financial modelling, risk analysis and corporate
- Provision of financial advice as key member of a multidisciplined project team.

## c. £45,000

of responsibility will include:

- Preparation of business plans, budgets and establishment of
- Prompting and initiating management action.
- Focused management reporting, including systems development and conversion to UK CAAP.

Individuals interested in the above positions should contact Shirley Knight on 0171 405 4161 (Fax: 0171 430 1140) clearly indicating the position you are interested in, or send your CV to her at FMS, Recruitment Consultants, 5 Bream's Buildings, Chancery Lane, London, EC4A 1DY.

THE PSD GROUP

## prodrive

### MANAGEMENT ACCOUNTANT

Prodrive is a rapidly expanding company involved in motorsport and project engineering. Best known for running the 555 Subaru World Rally Championship Team, the company has diversified into a number of parallel businesses.

We are seeking a high calibre, well qualified, commercially minded and experienced Management Accountant to commence work immediately.

Reporting to the Financial Director, the successful candidate will be responsible for the production of monthly management accounts, preparation of annual budgets, variance analysis and statutory accounts.

Dynamism, the ability to work as a team member under pressure, lateral thinking, computer literacy and a sense of humour are absolutely essential.

Package £25-£30k depending on relevant experience. Please apply in writing with full CV to:

Helen Clarke, Prodrive Ltd. Acom Way, Banbury, Oxon OX16 7XS

## **Operations Finance Manager**

Responsible for the financial management and control of existing and future intertnational joint ventures and investments, with significant expansion anticipated in the next five years. Main areas

- forecasting arrang
- Integration of new projects/acquisitions. Suitable candidates will be qualified accountants who are self-starters with broad financial knowledge, an international perspective and

4 LEVY GEE

#### **GROUP FINANCE DIRECTOR** South East England CE50,000 plus full executive benefits

 Qualified accountant with proven skill in the provision of strategic financial direction to an expanding organisation Creative "business builder"

French language skills essential

 Previous international business experience an advantage Our client has grown in 10 years to become one of the leading suppliers of consumer electronic equipment to the UK market. In addition the company has recently developed a strong presence in Europe and plans continued growth, in both new products and geographical areas.

Tha group now requires an experienced Finance Director with the vision and flair to make a major contribution to tha group's future success. Responsibilities will include all aspects of strategic financial management together with the provision of general management direction. The jobholder will be expected to make regular visits to the European subsidiaries and to contribute to marketing initiatives within Europe and the Far East as

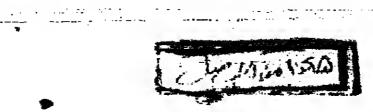
If you fit the above profile and would be interested in this opportunity please contact: Jane Ryley, Resourcing Manager, LG Human Resourcing. 66 Wigmore Street, London, W1H 0HQ. Tel: 0171-467 4055. Fax: 0171-467 4040.

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